

INVENTORY PLANNING AND CONTROL IN DATARAN SETAR SDN. BHD.

NOR NADHIRA BINTI AHMAT AZEMI

Report submitted in partial fulfillment of the requirements
for the award of the degree of
Bachelor of Engineering in Manufacturing Engineering

Faculty of Manufacturing Engineering
UNIVERSITI MALAYSIA PAHANG

June 2016

SUPERVISOR'S DECLARATION

I hereby declare that I have checked this thesis and in my opinion, this thesis is adequate in terms of scope and quality for the award of the degree of Bachelor of Engineering in Manufacturing.

Signature :

Name of supervisor :

Position :

Date :

STUDENT'S DECLARATION

I hereby declare that the work in this thesis is my own except for quotation and summaries which have been duly acknowledged. The thesis has not been accepted for any degree and is not concurrently submitted for award of other degree.

Signature :

Name :

ID Number :

Date :

CONTENTS

SUPERVISOR’S DECLARATION	i
STUDENT’S DECLARATION	ii
ACKNOWLEDGEMENTS	iv
ABSTRACT	v
ABSTRAK	vi
LIST OF TABLE	ix
LIST OF FIGURES	x
LIST OF ABBREVIATIONS	xi
INTRODUCTION	1
1.1 Background	1
1.2 Problem Statement	2
1.3 Objective	2
1.4 Limitations	2
LITERITURE REVIEW	3
2.1 Introduction	3
2.3 Organizational Perspective on Inventory Management and Control	6
2.4 Inventory Management and Control	7
2.6 Forecasting	12
2.6.1 Moving-Average Forecasting	12
2.6.2 Exponential smoothing	13
2.7 Previous Work	13
METHODOLOGY	14
3.1 Introduction	14
3.2 Justification for The Methodology	16
3.3 Research Methodology Used	16

3.3.1	Data Resources	16
3.3.3	Method Use	17
RESULTS AND DISCUSSION		24
4.1	Introduction	24
4.2	Data Collection	25
4.3	Forecasting	26
4.4	Aggregate Planning	27
4.5	Master Production Schedule	29
4.6	Bill of Materials	32
4.7	Material Requirement Planning	33
4.8	Order Policy	35
4.9	Analysis Results	36
CONCLUSIONS AND RECOMMENDATIONS		39
5.1	Introduction	39
5.2	Conclusions	39
5.3	Recommendations	40
REFERENCES		41

LIST OF TABLE

Table No.	Title	Page
4.1	Raw data from company	25
4.2	Moving average method and exponential smoothing method	26
4.3	Forecast error	27
4.4	Aggregate planning by using workforce level	28
4.5	MPS of corporate shirt	31
4.6	MPS of uniform driver	31
4.7	MPS of uniform operator	31
4.8	Indented part list	32
4.9	MRP for corporate shirt	33
4.10	MRP for uniform driver	34
4.11	MRP for uniform operator	34
4.12	EOQ, Reorder point and Cycle of the order annually	36

LIST OF FIGURES

Figure No.	Title	Page
2.1	Ordering cost curve	7
2.2	Operational characteristic of inventory control	9
3.1	Research methodology flowchart	15
3.2	Illustration of MRP software	19
3.3	Illustration of inventory level versus time	20
3.4	The different of cost performs	21
4.1	The brief outline of Chapter 4	24
4.2	Percentage of the product	29
4.3	Production tree of corporate shirt	30
4.4	Production tree of uniform operator	30
4.5	Production tree of uniform driver	30
4.6	Economic order quantity of all types of clothes	38

LIST OF ABBREVIATIONS

A	Availability
BOM	Bill of Materials
C	Cycle of the Order
EOQ	Economic Order Quantity
ERP	Enterprise Resource Planning
ES	Exponential Smoothing
GS	Gross requirements
MAD	Mean Absolute Deviation
MAPE	Mean Absolute Percentage Error
MPS	Material Production Schedule
MRP	Manufacturing Resource Planning
OC	Order Receipts
OL	Order Releases
R	Reorder point
RMSE	Root Mean Square Error
RSFE	Running Sum of Forecast Error
SME	Small Medium Enterprise
SS	Safety stock
TMC	Toyota Motor Corporation
TS	Tracking Signal
WMA	Weighted Moving Average

INVENTORY PLANNING AND CONTROL IN DATARAN SETAR SDN. BHD.

NOR NADHIRA BINTI AHMAT AZEMI

Report submitted in partial fulfillment of the requirements
for the award of the degree of
Bachelor of Engineering in Manufacturing Engineering

Faculty of Manufacturing Engineering
UNIVERSITI MALAYSIA PAHANG

June 2016

ABSTRACT

Inventory management is the most important business process for every production company as it relates to purchases, logistic, sale and also services. It is related to control the stock of raw materials for the company's production. The main objectives of this thesis are to calculate sales data from the company, to optimize the quantity of raw materials and to analyze the best alternative solution to the company's problem. By using production planning and control method, the company's problem was solved. Step by step of production planning and control method such as forecasting, aggregate planning, master production schedule, materials requirement planning, bill of materials and order policy are to determine when and how many of each items should be order.

ABSTRAK

Pengurusan inventori adalah proses perniagaan yang paling penting bagi setiap syarikat produksi kerana ia berkaitan dengan pembelian, logistik, penjualan dan juga perkhidmatan. Ia adalah berkaitan dengan mengawal stok bahan mentah untuk pengeluaran syarikat. Objektif utama laporan ini adalah untuk mengira data jualan dari syarikat itu, untuk mengoptimumkan kuantiti bahan mentah dan untuk menganalisis penyelesaian alternatif terbaik untuk masalah syarikat. Dengan menggunakan perancangan pengeluaran dan kaedah kawalan, masalah syarikat itu dapat diselesaikan. Langkah demi langkah perancangan pengeluaran dan kaedah kawalan seperti peramalan, perancangan agregat, jadual pengeluaran utama, bahan perancangan keperluan, bil bahan, dan polisi order untuk menentukan bila dan berapa perlu diorder untuk setiap unit item.

CHAPTER 1

INTRODUCTION

1.1 Background

Dataran Setar Sdn. Bhd. is basically doing a sewing fabrications service for company, individual person and many more. Their main distribution center is located in Kuala Lumpur and having a branch at Pekan. They are sewing all types of fabrics into variety of clothes, bed sheets, pillow case, uniforms and many others. Their orders are increasingly by months and Dataran Setar is putting more effort on their inventory system to control the flow of goods and optimize the inventory cost.

The distribution of materials and goods are also essential for a company's development and without the capability to transport, deliver and store products at the right time and place, the development will affect and gradually stop. More and more companies realize today the importance of inventory management, and that an effective inventory control could be a competitive advantage.

Inventory planning and control is to hold the inventory into desired level. The desired level are keeps changing based on customer demand and supply of goods. Supply of goods also includes raw materials, work in progress, finished goods, packaging, components consumable products and many more (carson, 1958).

The functions of inventory planning and control are same as inventory management. Company usually very consider about this inventory because it leads to their expenses in business. Inventory planning and control also include forecasting to determine the inventory that should have in the hand to meet customer demand. It is the most important process during the operation of a manufacturing company to purchase, sales and logistic activity.

1.2 Problem Statement

The problem of Dataran Setar Sdn. Bhd. is the safety stocks are not ready when it comes to customer orders. They should have their own stock so that when customers want to orders, they do not have to wait for the new stock to deliver to the store. If this not happen, they could increase their sales annually and gain profit gradually.

Therefore, we intense to upgrade their inventory level by applying some methods and tools to overcome their problem.

1.3 Objective

The objective of this thesis are to calculate data from the company, to optimize the raw quantity of the materials and to analyze the best alternative solution to the company's problem. Thus, we can analyze the inventory level economically.

1.4 Limitations

The scope of the thesis is to covers inventory planning and control at sewing fabrications service company. This research only focused on the inventory management, planning and control at the fabric store. The process at the production line is not considered and only calculate the number of products, not the colors of every fabric. Only three types of clothes are considering in this thesis which are corporate shirt, uniform operator and uniform driver because they are the main product of the company.

CHAPTER 2

LITERITURE REVIEW

2.1 Introduction

In this chapter we are going to discuss the literatures about inventory management and control. As we can see nowadays, every business in this world is trying to achieve a balance in inventory including what is needed by company and customers demand by considering the reduction of cost as a main factor. By considering this problem, it is called as inventory management or inventory control. Overviews of the sewing fabrication service are inventory management and control, Economic Order Quantity (EOQ), forecasting, Wagner-Whitin algorithm and many others methods and systems.

2.2 Inventory Planning and Control

2.2.1 Definition

Inventory is a stock of any items used in an organization (Jacobs & Chase, 2013). Inventory planning and control is the process to optimize the quantity and timing of inventory. Jacobs and Chase (2013) says that it is the process of decisive the optimal quantity and timing of inventory for the purpose of supporting it with sales and production capacity. Inventory planning has a direct influence a company's cash flow and profit margins especially for smaller business that rely upon a quick income of goods or materials.

REFERENCES

- Arrelid, D., & Backman, S. (2012). *How to manage and improve inventory control*.
- Aziz, N. F. b. A. (2011). *A Case Study on Implimentation of Just-In-Time (JIT) Production System for Better Production Performances in Malaysia Automive Industry*.
- Bartmann, D., & Beckmann, M. J. (1992). *Inventory control: models and methods* (Vol. 388): Springer.
- Carson, g. b. (1958). *Production Handbook*.
- Carson, G. B., Bolz, H. A., & Young, H. H. (1972). *Production handbook*: Ronald Press Co.
- Gupta, S., & Starr, M. (2014). *Production and Operations Management Systems*: CRC Press.
- Hayes, R. H. (1998). *Developing POM faculties for the 21st century*. Production and Operations Management, 7(2), 94-98.
- Jacobs, R., & Chase, R. (2013). *Operations and Supply Chain Management: 14th Edition*: McGraw-Hill Higher Education.
- Krajewski, L. J., Ritzman, L. P., & Malhotra, M. K. (2012). *Operations Management: Processes and Supply Chains*: Pearson Education.
- Moustakis, D. V. (2000). *Materials Requirements Planning-Mmanufacturing Resource Planning*.
- Muller, M. (2011). *Essentials of inventory management*: AMACOM Div American Mgmt Assn.
- Nahmias, (2005) S. *Production and Operations Analysis: 5th Edition*: McGraw-Hill.
- Othman, A., & Liawati, N. (2009). *Inventory management and control at an in-flight catering company*. Universiti Teknologi Malaysia, Faculty of Mechanical Engineering.

- Rahman, N. A. A., Sharif, S. M., & Esa, M. M. (2013). *Lean Manufacturing Case Study with Kanban System Implementation*. *Procedia Economics and Finance*, 7, 174-180.
- Zomerdijk, L. G., & De Vries, J. (2003). *An organizational perspective on inventory control: Theory and a case study*. *International Journal of Production Economics*, 81, 173-183.