## Cyber supply chain risk management and performance in industry 4.0 era: Information system security practices in Malaysia

Yudi Fernando<sup>a,b</sup>, Ming-Lang Tseng<sup>c,d</sup>, Ika Sari Wahyuni-Td<sup>e</sup>, Ana Beatriz Lopes de Sousa Jabbour<sup>f</sup>, Charbel Jose Chiappetta Jabbour<sup>g</sup> & Cyril Foropon<sup>h</sup>

<sup>a</sup> Faculty of Industrial Management, Universiti Malaysia Pahang, Gambang, Malaysia
<sup>b</sup> Management Department, BINUS Online Learning, Bina Nusantara University, Indonesia
<sup>c</sup> Institute of Innovation and Circular Economy, Asia University, Taiwan
<sup>d</sup> Department of Medical Research, China Medical University Hospital, China Medical

<sup>e</sup> Accounting Department, Faculty of Economics, Universitas Andalas, Padang, Indonesia <sup>f</sup> Metis Lab, EM Normandie Business School, Paris, France <sup>g</sup> EMLYON Business School 23 Avenue Guy de Collongue, Lyon-Ecully, France <sup>h</sup> Montpellier Business School, Montpellier, France

University, Taiwan

## **ABSTRACT**

This study aims to investigate the direct and indirect effects of information system security practices that observed the relationship effect between cyber supply chain risk management and supply chain performance. In Industry 4.0 era, a cyber-attack becomes unavoidable and needs to adopt cyber supply chain risk management to improve the firm. The data were collected from 105 firms in Malaysia through online surveys. The partial least squares structural equation modeling technique examined the model's goodness and research hypothesis. The results revealed that operations, directly and indirectly, influence (via mediators) supply chain performance. In contrast, governance directly affects supply chain flexibility and indirect (via mediators) influence on supply chain performance; in addition, systems integration did not, directly, and indirectly, influence supply chain performance. This framework indicates the manufacturing industry and related parties with a better understanding of cyber supply chain risk management.

## **KEYWORDS**

Cyber risk; Cyber-attacks; Digitalization; Industry 4.0; Information system security; Supply chain management; Supply chain risk

## **ACKNOWLEDGMENTS**

The authors convey their appreciation to the Division of Research & Innovation, Universiti Malaysia Pahang for funding this study (RDU1903126 & PDU203220). This study is partially supported by NSTC 111-2221-E-468 –008 -MY3