## BIM ADOPTION FRAMEWORK TO ENHANCE EFFICIENCY OF CONTRACTUAL ISSUES IN THE JORDANIAN CONSTRUCTION SECTOR

## IBRAHIM MOH'D ABDEL QADER SARAIREH

## DOCTOR OF PHILOSOPHY

## UNIVERSITI MALAYSIA PAHANG



#### SUPERVISOR'S DECLARATION

I hereby declare that I have checked this thesis and in my opinion, this thesis is adequate in terms of scope and quality for the award of the degree of Doctor of Philosophy.

(Supervisor's Signature)Full Name: DR. AHMAD TARMIZI BIN HARONPosition: PROFESSOR MADYADate: 17/2/2022



#### STUDENT'S DECLARATION

I hereby declare that the work in this thesis is based on my original work except for quotations and citations which have been duly acknowledged. I also declare that it has not been previously or concurrently submitted for any other degree at Universiti Malaysia Pahang or any other institutions.

(Student's Signature) Full Name : IBRAHIM MOH'D ABDEL QADER SARAIREH ID Number : PAP18004 Date : 16 FEBRUARY 2022

## BIM ADOPTION FRAMEWORK TO ENHANCE EFFICIENCY OF CONTRACTUAL ISSUES IN THE JORDANIAN CONSTRUCTION SECTOR

#### IBRAHIM MOH'D ABDEL QADER SARAIREH

Thesis submitted in fulfillment of the requirements for the award of the degree of Doctor of Philosophy

Faculty of Civil Engineering Technology UNIVERSITI MALAYSIA PAHANG

FEBRUARY 2022

#### ACKNOWLEDGEMENTS

In the Name of God, the Most Gracious, the Most Merciful, the Lord of the worlds; and prayers and peace be upon Mohammad his servant and messenger.

First and foremost, I must acknowledge my limitless thanks to Allah, my strong pillar, my source of inspiration, wisdom, knowledge and understanding. He has been the source of my strength throughout the PhD journey.

I would like to thank my supervisor Dr. Ahmad Tarmizi Haron for all his support from the beginning of my study. I owe him my real appreciation and deep thanks for his supervision and helpful advice throughout the work. I would also like to thank Dr. Ala'a Al Shdaifat for all his support and assistance in my research.

To my great mother and to my wife for their support and efforts that enabled me to complete my PhD journey. To my children whom have been endured my absence during my studies.

Moreover, I would also like to express my highest respect to all firms and participants who were involved in the interviews and answering the questionnaire, and to thank all the research participants for their time and valuable knowledge to inform this research.

Many thanks to Universiti Malaysia Pahang for its continuous services during my PhD study.

To my father's soul.

"Thank you all"

#### ABSTRAK

Kontrak pembinaan pada masa kini menjadi semakin mencabar dengan wujudnya peningkatan rekabentuk yang kompleks, margin keuntungan yang kompetatif, keperluan projek yang berbeza-beza dan peningkatan penggunaan aplikasi teknologi pengganggu. Tambahan lagi, ia juga melibatkan pengurusan maklumat dan dokumen yang berkuantiti tinggi. Strategi dan pengurusan yang tidak berkesan akan mengakibatkan pertikaian berlaku di antara pemegang taruh. Di negara Jordan, kebanyakan masalah kontrak mempengaruhi prestasi pengurusan kontrak. Seterusnya, pada skala yang lebih besar, ia melemahkan sumbangan kepada Keluaran Dalam Negara Kasar (KDNK). Penyelesaian terhadap perkara ini pula melibatkan kos tinggi dan masa yang lama. Ramai penyelidik pula telah mengenalpasti Pemodelan Maklumat Bangunan (BIM) sebagai satu pendekatan yang berkesan untuk mengatasi masalah berkaitan kontrak untuk sesebuah projek. Ia berdasarkan kepada keupayaan BIM untuk menyatupadukan maklumat, menyediakan platform komunikasi berpusat, peningkatan pemahaman melalui aplikasi maya 3D and penyelesaian konflik rekabentuk secara maya sebelum aktiviti pembinaan fizikal dijalankan. Walaupun BIM mempunyai pelbagai kebaikan, perlaksanaannya memerlukan rangkakerja peraturan yang bersesuaian untuk berjaya. Oleh yang demikian, kajian ini dijalankan bagi memenuhi keperluan jurang kajian dengan membangunkan rangka kerja konseptual untuk menerima pakai BIM untuk meningkatkan kecekapan isu kontrak dalam sektor pembinaan di Jordan. Kaedah campuran digunakan di dalam proses pengumpulan data bagi mencapai objektif kajian. Ia termasuk temubual bersama 27 orang pakar, tinjauan soal selidik melibatkan 410 orang responden dan bengkel validasi kumpulan focus melibatkan 25 orang peserta. Data yang diperolehi melalui temubual dan bengkel dianalisis menggunakan kaedah analisis kandungan manakala kajian soal selidik pula dianalisis secara diskriptif menggunakan perisian SPSS. Hasil temubual menunjukkan penyumbang utama isu kontrak adalah permasalahan dokumentasi, kerjasama pihak yang terlibat, timbangtara dan penyelesaian pertikaian, masalah penggunaan teknologi, masalah kewangan dan masalah pentadbiran. Manakala, hasil dapatan daripada soal selidik tinjauan pula menunjukkan, halangan utama perlaksanaan BIM adalah termasuk kekurangan kesedaran BIM dengan skor RII sebanyak 0.736, kekurangan pusat Latihan BIM dengan skor RII sebanyak 0.724 dan kekurangan sokongan daripada kerajaan dengan skor RII sebanyak 0.700. Tambahan pula, dapatan soal selidik memastikan bahawa faedah utama penggunaan BIM ialah lukisan terbina dengan skor RII 0.828, perkongsian data antara pihak dengan skor RII 0.766, pengesanan pertembungan dengan skor RII 0.760. Selain itu, menambah baik reka bentuk dengan skor RII 0.756 dan menjimatkan kos dan masa dengan skor RII 0.756. Kajian ini telah mendedahkan masalah kritikal berkaitan kontrak dan bagaimana BIM boleh dijadikan sebagai satu penyelesaian bagi mengatasi permasalahan kontrak dan halangan perlaksanaan BIM itu sendiri.

#### ABSTRACT

Construction contracts are becoming more challenging these days with the rise of complexity in design, competitive profit margins, diverse requirements and the emergence of many disruptive technologies. Additionally, the construction contracts require extensive information and documentation to be successfully managed. Ineffective strategy and management often lead to disputes between the stakeholders. In Jordan, many contractual problems affect the contract administration. Thus, it weakened the construction industry's contribution to Growth Domestic Product (GDP) in recent years. The contractual problems are costly and time-consuming to resolve. Many researchers have documented Building Information Modelling (BIM) as a considerably efficient approach to reduce the contractual problems in the projects. It lies on the capability of BIM to integrate information, centralize communication, improve understandings of designs through virtual 3D and resolve conflict virtually before the physical activities take place. Despite many benefits, the implementation of BIM, however, requires an appropriate regulatory framework to succeed. Therefore, this study fills the research gap by developing a conceptual framework for adopting BIM to improve the efficiency of the contractual issues in the construction sector in Jordan. A mixed-method of data collection was adopted to achieve the research's objectives. It included interviews with 27 experts, 410 completed questionnaires surveys and 25 experts participated in the focus group validation workshop. The data collected from the interviews & workshop were analyzed by using the content analysis technique. Questionnaire responses were analyzed descriptively and statistically using SPSS software. The results from the interviews show that the major contractual issues contributed from problems related to the tender documents (contracts, drawings), contractual parties, arbitration and disputes resolution, problems related to technology use, financial problems and administrative problems. On the other hand, the results from the questionnaire confirmed that the significant barriers to BIM adoption include the lack of BIM awareness with an RII score of 0.736, lack of BIM training centres with an RII score of 0.724 and lack of support from the government with an RII score of 0.700. Furthermore, the findings of questionnaires assured that the main benefits of BIM adoption are as-built drawings with an RII score of 0.828, data sharing among parties with an RII score of 0.766, clash detection with an RII score of 0.760. In addition, improving the design with an RII score of 0.756 and save cost and time with an RII score of 0.756. This research highlighted the critical contractual problems during the project life cycle. Moreover, the study offers a conceptual framework for BIM adoption as a viable solution to overcome the contractual issues, and the barriers of BIM adoption, which will ultimately boost the performance of the Jordanian construction sector.

#### **TABLE OF CONTENTS**

DECL	ARA	TION	I
------	-----	------	---

TITLE PAGE	
ACKNOWLEDGEMENTS	ii
ABSTRAK	iii
ABSTRACT	iv
TABLE OF CONTENTS	v
LIST OF TABLES	xii
LIST OF FIGURES	XV
LIST OF ABBREVIATIONS	xviii
LIST OF APPENDICES	xix

## CHAPTER 1 INTRODUCTION 1

1.1	Introduction	1
1.2	Research Background	2
1.3	Problem Statement and Research Justifications	4
1.4	Aim and Objectives of the Research	7
1.5	Limitations and Scope of the Study	8
1.6	Significance of Research	9
1.7	Thesis Organization	9

# CHAPTER 2 LITERATURE REVIEW122.1 Introduction12

2.2	Overview of Jordan	12
2.3	Construction industry in Jordan	13
	2.3.1 Background of Jordanian Construction Sector	14

	2.3.2	Obstacles to the Jordanian Construction Industry	16
2.4	Contra	actual issues in the Construction industry	18
	2.4.1	Classification of Contractual Issues in Construction Industry	22
	2.4.2	Contractual Problems in the Jordanian Construction Industry	24
	2.4.3	Contractual Problems in the Global Construction Industry	26
2.5	Procu	rement Methods (project delivery approaches)	31
	2.5.1	Design Bid Build (DBB)	34
	2.5.2	Design Build (DB)	35
	2.5.3	Construction Management (CM)	37
	2.5.4	Integrated Project Delivery (IPD)	39
	2.5.5	Comparison between the Project Delivery Methods	40
	2.5.6	Common Types of Contracts in the construction Sector in Jordan	44
	2.5.7	Procurement in the Jordanian Construction Industry	47
2.6	Tende	ering Procedures	50
	2.6.1	Single-Stage Tendering	50
	2.6.2	Two-Stage Tendering	52
	2.6.3	Negotiation Tendering	53
2.7	Buildi	ing Informatiom Modelling	54
	2.7.1	Definition of Building Information Modeling	54
	2.7.2	The Concept of Building Information Modelling	55
	2.7.3	Building Information Modelling in Construction Life Cycle	57
	2.7.4	Awareness of BIM	60
	2.7.5	Importance of BIM	61
	2.7.6	BIM Benefits	62
	2.7.7	BIM Barriers	64
	2.7.8	Drivers of the Adoption of BIM in the Construction Industry	68

	2.7.9	BIM Standards in Construction Sector	68
2.8	Global	Efforts to the Adoption of BIM	69
	2.8.1	BIM Adoption Efforts by the United States of America	69
	2.8.2	BIM Adoption Efforts by the United Kingdom	70
	2.8.3	BIM Adoption Efforts by Australia	72
	2.8.4	BIM Adoption Efforts by the Government of Malaysia	74
2.9	Frame Delive	work for adoption BIM in Canada (Early BIM Partnering Project ry Approach)	80
	2.9.1	Planning phase	81
	2.9.2	Modelling phase	81
	2.9.3	Partnering award phase	82
	2.9.4	Early BIM partnering phase	82
	2.9.5	Construction award phase	82
2.10	BIM A	doption in the Middle East	84
2.11	BIM in	n Jordan	85
2.12	Adoption of BIM under DBB Approach		87
2.13	Employer Information Requirements (EIR)		89
2.14	Theore	etical Framework for BIM Adoption	91
2.15	Resear	ch Strategy	92
	2.15.1	Qualitative Method	93
	2.15.2	Quantitative Method	94
2.16	Data S	ampling Methods	95
2.17	Resear	ch time horizons	97
2.18	Ethica	l Problems of Research	98
2.19	Summ	ary	98

СНАР	TER 3 METHODOLOGY	100
3.1	Introduction	100
3.2	Research Method	101
3.3	Research Design	103
3.4	Research Population and Sample Size	106
3.5	Data Collection	108
	3.5.1 Types of Data	108
	3.5.2 Types of Variables	109
	3.5.3 Data Collection Methods	110
3.6	Questionnaire Design and Formulation	114
3.7	Interview Pilot Study	115
3.8	Questionnaire Pilot Study	115
3.9	Reliability and Validity	117
	3.9.1 Reliability	117
	3.9.2 Validity	118
3.10	Data Analysis	120
	3.10.1 Analysis of the qualitative data	121
	3.10.2 Analysis of the quantitative data	121
3.11	Summary	122
СНАР	TER 4 INTERVIEWS RESULTS AND DISCUSSION	123
4.1	Introduction	123
4.2	Interviews Process	123
	4.2.1 Limitations of the interviews Stage	127
4.3	Interviews Results	128
	4.3.1 Contract Management in Construction industry in Jordan	128

	4.3.2	Contractual Problems in the Jordanian construction industry	129
	4.3.3	Obstacles of the Jordanian Construction industry	140
	4.3.4	Ranking of Construction industry Obstacles	142
	4.3.5	Types of Projects Delivery Methods	143
	4.3.6	Tender Strategy in the construction Sector in Jordan	145
4.4	BIM A	Adoption in the Construction Sector in Jordan	146
	4.4.1	Awareness and Status of BIM	146
	4.4.2	BIM Benefits	147
	4.4.3	BIM Influence on Performance of Jordanian Construction	
		projects	150
	4.4.4	Barriers of Adopting BIM in the Jordanian Construction Sector	152
	4.4.5	BIM Drivers	155
	4.4.6	BIM adoption strategies	160
	4.4.7	Organization's readiness	161
4.5	Tende	ring Approaches for BIM Adoption in Jordan	164
	4.5.1	Projects Delivery Methods and Adoption BIM in Jordan	164
	4.5.2	Key issues Affect BIM Adoption in Jordan	165
	4.5.3	Adoption of BIM under Current Procurement Approaches in the	
		Construction Sector in Jordan	167
4.6	Relati	onship between the Current Contractual Situations in Jordan & BIM	
	Benef	its & Employer Information Requirements (EIR)	173
4.7	Summ	ary of the Interviews' Results	177
	4.7.1	Top important of contractual problems ranking	178
	4.7.2	Construction industry obstacles ranking	180
	4.7.3	Ranking of Perceived BIM Benefits	181
	4.7.4	Barriers of Adoption BIM Ranking	182
	4.7.5	Ranking of BIM Drivers	183

	4.7.6	Ranking of Strategies to Adopt BIM	184
4.8	Summ	nary	185
CHA	PTER 5	<b>5 QUESTIONNAIRE ANALYSIS AND RESULTS</b>	187
5.1	Introd	uction	187
5.2	Data S	Screening	188
	5.2.1	Replacing Missing Values	188
	5.2.2	Assessment of the data normality	188
5.3	Findir	ngs of Questionnaires Survey	189
	5.3.1	Response Rate	189
	5.3.2	Reliability Test of Questionnaire	189
	5.3.3	Respondents' Demographic Profile	191
5.4	Result	ts and analysis of the questionnaire components	194
5.5	Relati	ve Importance Index (RII)	195
	5.5.1	Contractual Problems of the Construction industry	197
	5.5.2	Obstacles of the Construction industry	199
	5.5.3	Projects Delivery Methods	201
	5.5.4	BIM Status in the Jordanian Construction Sector	202
	5.5.5	BIM adoption in the Jordanian construction industry	209
	5.5.6	Employer's Information Requirements (EIR)	212
5.6	Factor	Analysis	213
	5.6.1	Factor analysis Test for Contractual Problems of Construction	
		industry	214
	5.6.2	Factor analysis Test for Obstacles of Construction industry	217
	5.6.3	Factor analysis Test for Barriers of BIM Adoption in the	<b>~</b> ~~
	<b>.</b>	Jordanian Construction industry	220
	5.6.4	Factor analysis Test for Perceived of BIM Benefits	222

5.7	Correlation	
5.8	Development of the Conceptual Framework	
	5.8.1 Introduction	232
	5.8.2 Awareness Building	235
	5.8.3 Capacity Building	236
	5.8.4 Contract Management	239
	5.8.5 BIM Adoption Strategies	239
5.9	Focus Group Workshop for Conceptual Framework Validation	239
5.10	Summary	241
CHA	PTER 6 CONCLUSIONS	242

6.1	Introduction	242
6.2	Summary of the Main Findings	242
6.3	Recommendations	247
6.4	Research Novelty and Contribution	248
6.5	Research Limitations	249
6.6	Future Studies	249

#### REFERENCES

251

#### REFERENCES

- Abd Hamid, A. B., Taib, M. M., Razak, A. A., & Embi, M. (2018). *Building information modelling: challenges and barriers in implement of BIM for interior design industry in Malaysia.* Paper presented at the IOP Conference Series: Earth and Environmental Science.
- Abbasi, G., Abdel-Jaber, M., & Abu-Khadejeh, A. (2005). Risk analysis for the major factors affecting the construction industry in Jordan. *Emirates Journal for Engineering Research*, 10(1), 41-47.
- Abdalaziz, A., & Hasan, S. K. (2009). Factors Affecting the Quality of Design and Contractual Documents in Gaza Strip.
- Abdirad, H. (2017). Metric-based BIM implementation assessment: a review of research and practice. Architectural Engineering and Design Management, 13(1), 52-78.
- Abdullah Habib, S. (2017). Critical success factors and contractual risks for Private Finance 2 (PF2) projects implementing Building Information Modelling (BIM). PhD thesis, University of Salford.
- Abuhamra, L. A. (2015). An investigation into Building Information Modeling (BIM) application in Architecture, Engineering and Construction (AEC) industry in Gaza strip. Engineering and Construction (AEC) Industry in Gaza strip (September 2, 2015). MSc Thesis, Construction Project Management, Civil Engineering, The Islamic University of Gaza (IUG), Gaza, Gaza strip, Palestine.
- Ahiaga-Dagbui, D. D., & Smith, S. D. (2014). Rethinking construction cost overruns: cognition, learning and estimation. *Journal of Financial Management of Property and Construction*. Vol. 19 No. 1, 2014 pp. 38-54.
- Ahn, Y. H., Kwak, Y. H., & Suk, S. J. (2016). Contractors' transformation strategies for adopting building information modeling. *Journal of Management in Engineering*, 32(1), pp.1-13.
- AIA, C., & Construction, M. (2007). Integrated project delivery: a working definition. *The American Institute of Architects, California Council, Sacramento.*
- Aibinu, A., & Venkatesh, S. (2014). Status of BIM adoption and the BIM experience of cost consultants in Australia. *Journal of Professional Issues in Engineering Education and Practice*, 140(3), 04013021(1-10).
- Akadiri, O. P. (2011). Development of a multi-criteria approach for the selection of sustainable materials for building projects.
- Akintoye, A. (2000). Analysis of factors influencing project cost estimating practice. *Construction Management & Economics*, 18(1), 77-89.

- Akpan, E., Amade, B., Okangba, S., & Ekweozor, C. (2014). Constructability practice and project delivery processes in the Nigerian construction industry. *Journal of Building Performance*, 5(1), 10-21.
- Al-Hazim, N., Salem, Z. A., & Ahmad, H. (2017). Delay and cost overrun in infrastructure projects in Jordan. *Procedia engineering*, 182, 18-24.
- Al-Hammad, A. M. (2000). Common interface problems among various construction parties. *Journal of performance of constructed facilities*, *14*(2), 71-74.
- Al-Momani, A. H. (2000). Construction delay: a quantitative analysis. *International journal of project management, 18*(1), 51-59.
- Al-Shammary, S., & Ali, A. A. (2017). ICT Hindering Factors Applied in Jordan Construction Projects. *Civil Engineering and Architecture*, 5(3), 83-88.
- Al Awad, O. (2015). The uptake of advanced IT with specific emphasis on BIM by SMEs in the Jordanian construction industry. PhD thesis, University of Salford.
- Al Assaf, A. (2017). Enhancing transparency and accountability in the public construction sector in Jordan. Integrity and Anti-corruption Commission. Retrieved from http://www.jiacc.gov.jo/documents/9db9c9fe-1706-4113-a13b-63ffb46202cb.pdf.
- Al-Diabat Al-Btoush, Mohammad (2018) Systematic approach and strategies for building information modelling (BIM) adoption in the Jordanian construction industry. PhD thesis, Universiti Malaysia Pahang.
- Al Khalil, M. I. (2002). Selecting the appropriate project delivery method using AHP. *International Journal of Project Management*, 20(6), 469-474.
- AL Mousli, M. H., & El-Sayegh, S. M. (2016). Assessment of the design-construction interface problems in the UAE. Architectural Engineering and Design Management, 12(5), 353-366.
- Alaloul, W. S., Musarat, M. A., Rabbani, M. B. A., Iqbal, Q., Maqsoom, A., & Farooq, W. (2021). Construction Sector Contribution to Economic Stability: Malaysian GDP Distribution. *Sustainability*, *13*(9), 5012.
- Alfaifi, H. J. M. (2015). Project Management Practices in Saudi Arabia: Construction Projects for the Ministry of Education: a Case Study: AuthorHouse.
- Alhumayn, S., Chinyio, E., & Ndekugri, I. (2017). The barriers and strategies of implementing BIM in Saudi Arabia. WIT Transactions on The Built Environment, 169, 55-67.
- Alhusban, M. (2018). Conceptual Procurement Framework for Building Information Modelling Uptake to Enhance Buildings' Sustainability Performance in the Jordanian Public Sector. PhD thesis, University of Portsmouth.

- Alhusban, M., & Al-Bizri, S. (2017). Procurement route and Building Information Modelling (BIM) implementation effect on achieving sustainable buildings in developing countries: a case study of Jordan. Paper presented at the The Seventh International Jordanian Civil Engineering Conference (JICE07): Reconstruction off Damaged Zones" The Role of Civil Engineering".
- Alkilani, S., & Jupp, J. (2012). Paving the road for sustainable construction in developing countries: a study of the Jordanian construction industry. Paper presented at the Australasian Journal of Construction Economics and Building-Conference Series.
- Alnsour, M. (2019). Factors Affecting Sustainabillity Integration n Public Construction Industry in Jordan. International Journal of Civil Engineering and Technology (IJCIET), 10(5), pp.57-68.
- Alshdiefat, A. (2018). Developing an assessment model for the adoption of building information modelling to reduce the cost of change orders in the Jordanian construction industry. PhD thesis, University of Salford.
- Alwash, A., Love, P. E., & Olatunji, O. (2017). Impact and remedy of legal uncertainties in building information modeling. *Journal of Legal Affairs and Dispute Resolution in Engineering and Construction*, 9(3), 04517005.
- Amaratunga, D., & Baldry, D. (2000). Theory building in facilities management research: case study methodology. School of Construction and Property Management, The University of Salford. Salford M7 9NU.
- Amaratunga, D., Baldry, D., Sarshar, M., & Newton, R. (2002). Quantitative and qualitative research in the built environment: application of "mixed" research approach. *Work study*. Vol.51, Number 1, 2002, pp. 17-31.
- America, D. B. I. O. (2015). Choosing a Project Delivery Method: A Design-Build Done Right Primer.
- Andersen, B. S. (2021). Causes of Problems in Post-Disaster Emergency Re-Construction Projects—Iraq as a Case Study. Public Works Management & Policy, 1–37.
- Anderson, A., Marsters, A., Dossick, C. S., & Neff, G. (2012). Construction to operations exchange: Challenges of implementing COBie and BIM in a large owner organization. Paper presented at the Construction Research Congress 2012: Construction Challenges in a Flat World.
- Andrews, J. (2019). Book Review–Research Methods in the Social Sciences, by Chava Frankfort-Nachmias, David Nachimas and Jack De Waard. *Journal of Population Ageing*, 12(2), 195-198.
- Annang, E. M., & Owusu-Manu, D.-G. (2021). Exploring strategies towards effective communication among construction project team in the Ghanaian construction industry, PhD thesis.

- Ansah, R. H., Sorooshian, S., Mustafa, S. B., & Duvvuru, G. (2016). Advancing Towards Delay-Free Construction Project: A Review. Proceedings of the 2016 International Conference on Industrial Engineering and Operations Management Detroit, Michigan, USA, September 23-25, 2016.
- Antoniou, F., Aretoulis, G. N., Konstantinidis, D., & Kalfakakou, G. P. (2012). Selection criteria used for the choice of contract type for major highway construction projects. *Procedia-Social and Behavioral Sciences*, 48, 3508-3517.
- Antoniou, F., Aretoulis, G. N., Konstantinidis, D., & Kalfakakou, G. P. (2013). Complexity in the evaluation of contract types employed for the construction of highway projects. *Procedia-Social and Behavioral Sciences*, 74, 448-458.
- Arain, F. M., Pheng, L. S., & Assaf, S. A. (2006). Contractors' views of the potential causes of inconsistencies between design and construction in Saudi Arabia. *Journal of Performance of Constructed Facilities*, 20(1), 74-83.
- Arain, F. M. (2002). *Design-construction interface dissonances* (Doctoral dissertation, King Fahd University of Petroleum and Minerals (Saudi Arabia)).
- Aranda- Mena, G., Crawford, J., Chevez, A., & Froese, T. (2009). Building information modelling demystified: does it make business sense to adopt BIM? *International Journal of Managing Projects in Business*.
- Arayici, Y., & Aouad, G. (2010). Building information modelling (BIM) for construction lifecycle management. *Construction and Building: Design, Materials, and Techniques, 2010*, 99-118.
- Arayici, Y., Coates, P., Koskela, L., Kagioglou, M., Usher, C., & O'Reilly, K. (2011). Technology adoption in the BIM implementation for lean architectural practice. *Automation in Construction*, 20(2), 189-195.
- Arcadis. (2018). Global construction disputes report 2018: Does the construction industry learn from its mistakes: Arcadis Amsterdam, Netherlands.
- Arcadis (2017)." Global construction disputes 2017: The higher stakes, the bigger the risk": 1-29.
- Asamoah, W. (2012). Transforming Middle East Procurement. [online]. [Accessed 26 October 2015]. Available at: https://www.fgould.com/middleeast/articles/transforming-middle-east-procurement/
- Ashcraft Jr, H. W. (2014). The transformation of project delivery. Constr. Law., 34, 35.
- Athias, L., & Saussier, S. (2007). Contractual flexibility or rigidity for public private partnerships? Theory and evidence from infrastructure concession contracts. *Theory and Evidence from Infrastructure Concession Contracts (May* 13, 2007).

- Atout, M. M. (2016). Delays caused by project consultants and designers in construction projects. *International Journal of Structural and Civil Engineering Research*, 5(2), 102-107.
- Autodesk, I. (2008). Improving building industry results through integrated project delivery and building information modeling.
- Awwad, R. (2013). Surveying BIM in the lebanese construction industry.
- Ayinla, K. O., & Adamu, Z. (2018). Bridging the digital divide gap in BIM technology adoption. *Engineering, Construction and Architectural Management*, 25(10), 1398-1416.
- Azhar, N., Kang, Y., & Ahmad, I. U. (2014). Factors influencing integrated project delivery in publicly owned construction projects: an information modelling perspective. *Procedia Engineering*, 77, 213-221.
- Azhar, S. (2011). Building information modeling (BIM): Trends, benefits, risks, and challenges for the AEC industry. *Leadership and Management in Engineering*, *11*(3), 241-252.
- Azhar, S., Khalfan, M., & Maqsood, T. (2012). Building information modelling (BIM): now and beyond. *Construction Economics and Building*, *12*(4), 15-28.
- Aziz, A., & Hasan, S. K. (2009). Factors Affecting the Quality of Design and Contractual Documents in Gaza Strip. MSc thesis, The Islamic University of Gaza.
- Aziz, Z. (2018). Causes of Change Orders in the Jordanian Construction Industry. Journal of Building Construction and Planning Research, 6(04), 234-250.
- Back, W. E., Grau, D., & Mejia-Aguilar, G. (2013). Effectiveness evaluation of contract incentives on project performance. *International Journal of Construction Education and Research*, 9(4), 288-306.
- Baiden, B. K., Price, A. D., & Dainty, A. R. (2006). The extent of team integration within construction projects. *International Journal of Project Management*, 24(1), 13-23.
- Badenfelt, U. (2011). Fixing the contract after the contract is fixed: A study of incomplete contracts in IT and construction projects. *International Journal of Project Management*, 29(5), 568-576.
- Ballesty, S. (2007). Building information modelling for facilities management. project report by Co-operative Research Centre (CRC) for Construction Innovation, Queensland, Australia.
- Banerjee, A., & Chaudhury, S. (2010). Statistics without tears: Populations and samples. *Industrial Psychiatry Journal*, 19(1), 60.

- Baloyi, M., & Agumba, J. N. (2014, February). Causes of disputes in construction projects in South Africa: a case of Gauteng province. In *Postgraduate Conference* (p. 179).
- Barlish, K., & Sullivan, K. (2012). How to measure the benefits of BIM—A case study approach. *Automation in Construction*, 24, 149-159.
- Becerik-Gerber, B., & Kensek, K. (2010). Building information modeling in architecture, engineering, and construction: Emerging research directions and trends. *Journal of Professional Issues in Engineering Education and Practice*, 136(3), 139-147.
- Becker, S., Bryman, A., & Ferguson, H. (2012). Understanding research for social policy and social work 2E: themes, methods and approaches: policy press.
- Bekr, G. A. (2016). Study of significant factors affecting labor productivity at construction sites in Jordan: site survey. *GSTF Journal of Engineering Technology (JET)*, 4(1), 92-97.
- Bell, E., Bryman, A., & Harley, B. (2018). *Business research methods*: Oxford university press.
- Berard, O., & Karlshoej, J. (2012). Information delivery manuals to integrate building product information into design. *Journal of Information Technology in Construction (ITcon)*, 17(4), 63-74.
- Berard, O. B. (2012). Building Information Modeling for Managing Design and Construction: Assessing Design Information Quality: Technical University of Denmark (DTU).
- Berends, T. (2000). Cost plus incentive fee contracting—experiences and structuring. *International journal of project management, 18*(3), 165-171.
- Bernstein, P. G., & Pittman, J. H. (2004a). Barriers to the adoption of building information modeling in the building industry. *Autodesk Building Solutions*, 32(12), 1-14.
- Bernstein, P. G., & Pittman, J. H. (2004b). Barriers to the adoption of building information modeling in the building industry. *Autodesk Building Solutions*.
- Bertaux, D. (1981). From the life-history approach to the transformation of sociological practice. *Biography and society: The life history approach in the social sciences*, 29-45.
- Beveridge, S. (2012). Best practices using building information modeling in commercial construction. MSc thesis, Brigham Young University.
- Bew, M., & Richards, M. (2008). BIM maturity diagram, building SMART Construct IT Autumn Members Meeting: Brighton.

- Bin Zakaria, Z., Binti Ismail, S., & Binti Yusof, A. (2013). An overview of comparison between construction contracts in Malaysia: The roles and responsibilities of contract administrator in achieving final account closing success. Paper presented at the Proc., Int. Conf. on Education and Educational Technologies (EET 2013).
- Boktor, J., Hanna, A., & Menassa, C. C. (2014). State of practice of building information modeling in the mechanical construction industry. *Journal of Management in Engineering*, 30(1), 78-85.
- Bolpagni, M. (2013). The implementation of BIM within the public procurement: A model-based approach for the construction industry. VTT Technical Research Centre of Finland. VTT Technology No. 130.
- Bosche, R. V. (1978). Identifying construction claims. *Transactions of the American* Association of Cost Engineers, San Francisco, 320-329.
- Bowen, H. (1992). Implementation projects: decisions and expenditures. *Manufacturing* Systems: Foundations of World-Class Practice, National Academy Press, Washington, 93-99.
- Bower, D. (2003). Management of procurement: Thomas Telford.
- Brace, I. (2018). *Questionnaire design: How to plan, structure and write survey material for effective market research:* Kogan Page Publishers.
- Brandon, P. (2011). Sharing intelligence: The problem of knowledge atrophy. *Distributed Intelligence in Design*, 36-47.
- Brodin, J. F., & Varnerin, S. E. (2013). Worcester City Hall: Energy Analysis and Building Information Modeling.
- Brook, M. (2016). Estimating and tendering for construction work: Routledge.
- Brown, T. A. (2015). *Confirmatory factor analysis for applied research*: Guilford publications.
- Bryman, A. (2016). Social research methods: Oxford university press.
- Bu Jawdeh, H. (2013). *Improving the integration of building design and facilities management*. PhD thesis, University of Salford.
- Bynum, P., Issa, R. R., & Olbina, S. (2013). Building information modeling in support of sustainable design and construction. *Journal of Construction Engineering and Management*, 139(1), 24-34.
- Cabinet Office, Efficiency and Reform Group (2011). Government construction strategy. London:Cabinet Office. Available at: http://www.cabinetoffice.gov.uk/resource-library/government-constructionstrategy

- Cantó Carpetano, L. (2017). Propuesta de implantación BIM basada en la sinergia BIM-Lean Construction.
- Cao, D., Wang, G., Li, H., Skitmore, M., Huang, T., & Zhang, W. (2015). Practices and effectiveness of building information modelling in construction projects in China. *Automation in Construction*, 49, 113-122.
- Carpenter, N., & Bausman, D. C. (2016). Project delivery method performance for public school construction: Design-bid-build versus CM at risk. *Journal of Construction Engineering and Management*, 142(10), 05016009 (1-10).
- CBJ (2017). "http://www.cbj.gov.jo/Default.aspx."Center for strategic and international studies, n.d. Defense Industrial Initiatives Current Issues: Cost-Plus Contracts.
- Cepeda, G., & Martin, D. (2005). A review of case studies publishing in Management Decision 2003- 2004. *Management Decision*. Volume 43 Issue 6.
- Chan, C. T. (2014). Barriers of implementing BIM in construction industry from the designers' perspective: A Hong Kong experience. *Journal of System and Management Sciences*, 4(2), 24-40.
- Chan, D. W., Chan, A. P., Lam, P. T., & Wong, J. M. (2011). An empirical survey of the motives and benefits of adopting guaranteed maximum price and target cost contracts in construction. *International Journal of Project Management*, 29(5), 577-590.
- Chan, D. W. M., and Kumaraswamy, M. M. (1997). "A comparative study of causes of time overruns in Hong Kong construction projects." *Int. J. Proj. Manage.*, 15(1), 55–63.
- Chan, D. W., Lam, P. T., Chan, A. P., & Wong, J. M. (2010). Achieving better performance through target cost contracts: The tale of an underground railway station modification project. *Facilities*.
- Cheaitou, A., Larbi, R., & Al Housani, B. (2019). Decision making framework for tender evaluation and contractor selection in public organizations with risk considerations. *Socio-Economic Planning Sciences*, 68, 100620.
- Cheng, J. C., & Lu, Q. (2015). A review of the efforts and roles of the public sector for BIM adoption worldwide. *Journal of Information Technology in Construction* (*ITcon*), 20(27), 442-478.
- Cherkaoui, H. (2016). What is bim? what are its benefits to the construction industry? *LetsBuild Blog, 1.*
- Cheung, S. O., & Pang, K. H. Y. (2013). Anatomy of construction disputes. *Journal of* construction engineering and management, 139(1), 15-23.

- Cheung, S. O., & Yiu, T. W. (2006). Are construction disputes inevitable?. *IEEE Transactions on Engineering Management*, 53(3), 456-470.
- Chong, H.-Y., Fan, S.-L., Sutrisna, M., Hsieh, S.-H., & Tsai, C.-M. (2017). Preliminary contractual framework for BIM-enabled projects. *Journal of Construction Engineering and Management*, 143(7), 04017025 (1-8).
- Chyung, S. Y., Roberts, K., Swanson, I., & Hankinson, A. (2017). Evidence-based survey design: The use of a midpoint on the Likert scale. *Performance Improvement*, 56(10), 15-23.
- Cleves, J., & DalGallo, L. (2012). Integrated project delivery: the game changer. American Bar Association, Forum on the Construction Industry. *Hanson Bridgett, Real Estate, Retrieved December, 12*, 2012.
- Cohen, L., Manion, L., & Morrison, K. (2000). Research methods in education [5 th edn] London: Routledge Falmer. *Teaching in higher education*, 41, 21.
- Collins, K. M., Onwuegbuzie, A. J., & Jiao, Q. G. (2007). A mixed methods investigation of mixed methods sampling designs in social and health science research. *Journal of Mixed Methods Research*, 1(3), 267-294.
- Collins, W., & Parrish, K. (2014). *The need for integrated project delivery in the public sector.* Paper presented at the Construction Research Congress 2014: Construction in a Global Network.
- Common, B. (2012). Requirements 2012. Use of Model Sinconstruction. COBIM project Publ (13), 21.
- Construction, M. H. (2014). The business value of BIM for construction in major global markets: How contractors around the world are driving innovation with building information modeling. *Smart MarketReport*, 1-60.
- Contractors.., A. G. (2010). Integrated project delivery for public and private owners: Associated General Contractors of America. Arlington, VA.
- Cook, C. (2004). Scaling the building information mountain. *CAD User AEC Magazine*, *17*(3).
- Coronado Arroyo, M. (2017). Procurement and contractual criteria regarding BIM at European level. MSc thesis.
- Council, C. I. (2018). Building Information Modelling (BIM) Protocol Second Edition Standard Protocol for use in Projects Using Building Information Models (Second Edi). London, Great Britain: Construction Industry Council.
- Cox, I. D., Morris, J. P., Rogerson, J. H., & Jared, G. E. (1999). A quantitative study of post contract award design changes in construction. *Construction Management* & *Economics*, 17(4), 427-439.

- Cox, T., Kenig, M., Allison, M., Wight Kelley, S., & Stark, M. (2011). Primer on Project Project Delivery. *The American Institute of Architects*, 1-13.
- Creswell, J. W., & Poth, C. N. (2016). *Qualitative inquiry and research design: Choosing among five approaches*. Sage publications.
- Crotty, R. (2013). The impact of building information modelling: transforming construction: Routledge.
- Currie, D. (2005). Developing and applying study skills: writing assignments, dissertations and management reports: CIPD Publishing.
- Dainty, A., Leiringer, R., Fernie, S., & Harty, C. (2017). BIM and the small construction firm: a critical perspective. *Building Research & Information*, 45(6), 696-709.
- Dakhil, A. J. (2017). Building Information Modelling (BIM) maturity-benefits assessment relationship framework for UK construction clients. University of Salford.
- Daoud, O. E., & Azzam, O. M. (1999). Sources of disputes in construction contracts in the Middle East. *Technology, Law and Insurance*, 4(1-2), 87-93.
- Dehdasht, G., Ferwati, M. S., Abidin, N. Z., & Oyedeji, M. O. (2021). Trends of construction industry in Malaysia and its emerging challenges. *Journal of Financial Management of Property and Construction*.
- De Meyer, A. C. L., Loch, C. H., & Pich, M. T. (2002). Managing project uncertainty: from variation to chaos. *MIT Sloan Management Review*, 43(2), 60.
- Denscombe, M. (2014). *The good research guide: for small-scale social research projects:* McGraw-Hill Education (UK).
- Dilts, D. A. (2005). Of words and contracts: Arbitration and lexicology. *Dispute Resolution Journal*, 60(2), 40.
- Ding, J., Wang, N., & Hu, L. (2018). Framework for designing project delivery and contract strategy in Chinese construction industry based on value-added analysis. Advances in Civil Engineering, 2018.
- Dmaidi, N., Mahamid, I., & Shweiki, I. (2016). Identifying the Critical Problems of Construction Contracting Management in Palestine. *Jordan Journal of Civil Engineering*, 10(1), 67-81.
- Dong, F., & Chiara, N. (2010). Improving economic efficiency of public-private partnerships for infrastructure development by contractual flexibility analysis in a highly uncertain context. *The Journal of Structured Finance*, *16*(1), 87-99.

- Donovan, N. (2017). Two stage tenders what is two stage tendering? Retrieved from https://www.lexology.com/library/detail.aspx?g=2e5ada34-30a9-4e9e-987a-6c8c270cb5a3.
- Dossick, C. S., & Neff, G. (2010). Organizational divisions in BIM-enabled commercial construction. Journal of Construction Engineering and Management, 136(4), 459-467.
- DS, 2013. Jordan statistical yearbook Hashemite Kingdom of Jordan. Amman, Jordan.
- Durdyev, S., Omarov, M., Ismail, S. and Lim, M. (2017). Significant contributors to cost overruns in construction projects of Cambodia. Cogent Engineering, 4(1), 1383638 (1-10).
- Dwairi, S., Mahdjoubi, L., Odeh, M., & Kossmann, M. (2016). Development of OntEIR framework to support BIM clients in construction. *International Journal of 3-D Information Modeling (IJ3DIM), 5*(1), 45-66.
- Eadie, R., Odeyinka, H., Browne, M., McKeown, C., & Yohanis, M. (2013). An analysis of the drivers for adopting building information modelling. *Journal of Information Technology in Construction (ITcon)*, 18(17), 338-352.
- Earley, M. (2015). BIM Level 2 Standards for Business.
- Eastman, C. M., Eastman, C., Teicholz, P., Sacks, R., & Liston, K. (2011). BIM handbook: A guide to building information modeling for owners, managers, designers, engineers and contractors: John Wiley & Sons.
- Edirisinghe, R., & London, K. (2015a). *Comparative analysis of international and national level BIM standardization efforts and BIM adoption*. Paper presented at the Proceedings of the 32nd CIB W78 Conference.
- Edirisinghe, R., & London, K. (2015b). Comparative analysis of international and national level BIM standardization efforts and BIM adoption. Paper presented at the Proceedings of the 32nd CIB W78 Conference, Eindhoven, The Netherlands.
- Eggleston, B. (2004). *Limited damages and extensions of time in construction contracts*, 2nd Ed., Blackwell, Oxford, U.K., 14–193.
- El-Adaway, I., Abotaleb, I., & Eteifa, S. (2018). A relational contractual framework for promoting collaborative project environments. Paper presented at the Construction Research Congress 2018.
- El-Mashaleh, M. S. (2007). Benchmarking information technology utilization in the construction industry in Jordan. *Journal of Information Technology in Construction (ITcon), 12*(19), 279-291.

- El Asmar, M., Hanna, A. S., & Loh, W.-Y. (2013). Quantifying performance for the integrated project delivery system as compared to established delivery systems. *Journal of Construction Engineering and Management*, *139*(11), 04013012.
- Ellis Jr, R. D., Pyeon, J.-H., Herbsman, Z. J., Minchin, E., & Molenaar, K. (2007). Evaluation of alternative contracting techniques on FDOT construction projects.
- Ellram, L. M., & Tate, W. L. (2016). The use of secondary data in purchasing and supply management (P/SM) research. *Journal of Purchasing and Supply Management*, 22(4), 250-254.
- Elmualim, A., & Gilder, J. (2014). BIM: innovation in design management, influence and challenges of implementation. *Architectural Engineering and Design Management*, 10(3-4), 183-199.
- Engebø, A., Lædre, O., Young, B., Larssen, P. F., Lohne, J., & Klakegg, O. J. (2020). Collaborative project delivery methods: A scoping review. *Journal of Civil Engineering and Management*, 26(3), 278-303.
- Ershadi, M., Davis, P., & Newaz, M. T. (2020). Systematic review of resilience measures: construction management graduates' perspective. *International Journal of Construction Management*, 1-14.
- Estache, A. (2006). PPI partnerships vs. PPI divorces in LDCs. *Review of Industrial* Organization, 29(1-2), 3-26.
- Fang, D., Fong, P. S.-w., & Li, M. (2004). Risk assessment model of tendering for Chinese building projects. *Journal of Construction Engineering and management*, 130(6), 862-868.
- Faridi, A. S., & El- Sayegh, S. M. (2006). Significant factors causing delay in the UAE construction industry. *Construction Management and Economics*, 24(11), 1167-1176.
- Farnsworth, C. B., Beveridge, S., Miller, K. R., & Christofferson, J. P. (2015). Application, advantages, and methods associated with using BIM in commercial construction. *International Journal of Construction Education and Research*, 11(3), 218-236.
- Farooq, U., Rehman, S. K. U., Javed, M. F., Jameel, M., Aslam, F., & Alyousef, R. (2020). Investigating BIM implementation barriers and issues in Pakistan using ISM approach. *Applied Sciences*, 10(20), 7250.
- Fashina, A. A., Omar, M. A., Sheikh, A. A., & Fakunle, F. F. (2021). Exploring the significant factors that influence delays in construction projects in Hargeisa. *Heliyon*, 7(4), e06826.
- Field, A. (2009). Discopering Statistics Using SPSS, Thrid Edition. In: SAGE publications.

- Fellows, R. F., & Liu, A. M. (2015). *Research methods for construction*: John Wiley & Sons.
- Fenn, P., Lowe, D., & Speck, C. (1997). Conflict and dispute in construction. *Construction Management & Economics*, 15(6), 513-518.
- Field, A. (2013). Discovering statistics using IBM SPSS statistics: sage.
- Fink, L., Lichtenstein, Y., & Wyss, S. (2013). Ex post adaptations and hybrid contracts in software development services. *Applied Economics*, 45(32), 4533-4544.
- Flyvbjerg, B. (2006). Five misunderstandings about case-study research. *Qualitative inquiry*, 12(2), 219-245.
- Fong, C. K., Avetisyan, H. G., & Cui, Q. (2014). Understanding the sustainable outcome of project delivery methods in the built environment. Organization, Technology & Management in Construction, 6(3).
- Forcada, N., Gangolells, M., Casals, M., & Macarulla, M. (2017). Factors affecting rework costs in construction. *Journal of Construction Engineering and* management, 143(8), 04017032 (445-465).
- Forgues, D., Staub-French, S., Tahrani, S., & Poirier, E. (2014). The inevitable shift towards building information modelling (BIM) In Canada's construction sector: a three-project summary. *French Center for Automation of Organizations, Montreal, Que.*
- Foulkes, J. (2012). Design and build procurement in the context of bim and the government construction strategy. *UK: http://www. fgould. com/uk/articles/design-and-build.*
- Fox, S., & Hietanen, J. (2007). Interorganizational use of building information models: potential for automational, informational and transformational effects. *Construction management and Economics*, 25(3), 289-296.
- Francom, T., Asmar, M. E., & Ariaratnam, S. T. (2014). Using alternative project delivery methods to enhance the cost performance of trenchless construction projects. Paper presented at the Construction Research Congress 2014: Construction in a Global Network.
- Frankfort-Nachmias, C., Nachmias, D., & DeWaard, J. (2015). Research designs: Experiments. *Research Methods in the Social Sciences*, 81-101.
- Fricker, R. D. (2008). Sampling methods for web and e-mail surveys. *The SAGE* handbook of online research methods, 195-216.
- Fuller, G. W., 1920. Cost plus contracts on water works construction. Journal (American Water Works Association), 7(5), pp. 683-692.

- Furmston, M. (2012). Powell] Smith and Furmston's Building Contract Casebook. John Wiley & Sons, 4th Ed., Blackwell Publishing, Carlton, Victoria, 79.
- Gamil, Y., & Rahman, I. A. R. (2019). Awareness and challenges of building information modelling (BIM) implementation in the Yemen construction industry. *Journal of Engineering, Design and Technology*, 17(5), 1077-1084.
- Ganah, A., & John, G. A. (2015). Integrating building information modeling and health and safety for onsite construction. *Safety and Health at Work*, 6(1), 39-45.
- Gao, T., Ergan, S., Akinci, B., & Garrett, J. H. (2014). Proactive productivity management at job sites: Understanding characteristics of assumptions made for construction processes during planning based on case studies and interviews. *Journal of Construction Engineering and management*, 140(3), 04013054.
- Garner, J. (2014). Tendering strategies RICS guidance note. London, UK: Royal Institution of Chartered Surveyors (RICS).
- Gebre, F. (2021). An Assessment of the Causes of schedule delay and cost overrun: The Case of BamaCon Engineering Plc, Master's Thesis, St. Mary's University.
- Gerber, D. J., Lin, S.-H., Pan, B., & Solmaz, A. S. (2012). Design optioneering: multidisciplinary design optimization through parameterization, domain integration and automation of a genetic algorithm. Paper presented at the Proceedings of the 2012 Symposium on Simulation for Architecture and Urban Design.
- Gerges, M., Ahiakwo, O., Jaeger, M., & Asaad, A. (2016). Building Information Modeling and its application in the state of Kuwait. *International Journal of Civil, Environmental, Structural, Construction and Architectural Engineering,* 10(1), 81-86.
- Gerges, M., Austin, S., Mayouf, M., Ahiakwo, O., Jaeger, M., Saad, A., & El Gohary, T. (2017). An investigation into the implementation of Building Information Modeling in the Middle East. *Journal of Information Technology in Construction*, 22, 1-15.
- Ghaffarianhoseini, A., Tookey, J., Ghaffarianhoseini, A., Naismith, N., Azhar, S., Efimova, O., & Raahemifar, K. (2017). Building Information Modelling (BIM) uptake: Clear benefits, understanding its implementation, risks and challenges. *Renewable and Sustainable Energy Reviews*, 75, 1046-1053.
- Giel, B. K., & Issa, R. R. (2013). Return on investment analysis of using building information modeling in construction. *Journal of Computing in Civil Engineering*, 27(5), 511-521.
- Gillham, B. (2005). *Research Interviewing: The range of techniques: A practical guide:* McGraw-Hill Education (UK).

- Gitonga, J. M., J. Nzulwa and R. Kwena (2017). The effect of critical success factors on the completion of public construction projects in Machakos County Kenya." Strategic Journal of Business & Change Management 4(3-35): 529 -543.
- Gopal, A., & Koka, B. R. (2012). The asymmetric benefits of relational flexibility: Evidence from software development outsourcing. *Mis Quarterly*, 553-576.
- Greene, J. C., & Caracelli, V. J. (1997). Advances in mixed-method evaluation: The challenges and benefits of integrating diverse paradigms.
- Gu, N., & London, K. (2010). Understanding and facilitating BIM adoption in the AEC industry. *Automation in Construction*, 19(8), 988-999.
- Gu, N., Singh, V., London, K., Brankovic, L., & Taylor, C. (2008). Adopting building information modeling (BIM) as collaboration platform in the design industry. Paper presented at the CAADRIA 2008: Beyond Computer-Aided Design: Proceedings of the 13th Conference on Computer Aided Architectural Design Research in Asia.
- Hair, J., Black, W., Babin, B., & Anderson, R. (2014). Multivariate data analysis William C. Black. 7th ed. Harlow: Pearson Education Limited.
- Hale, D. R., Shrestha, P. P., Gibson Jr, G. E., & Migliaccio, G. C. (2009). Empirical comparison of design/build and design/bid/build project delivery methods. *Journal of Construction Engineering and Management*, 135(7), 579-587.
- Hamad, A. (2014). Building information modeling (BIM) as claims control tool for buildings projects in Jordan. (Unpublished MSc thesis), Al Isra University, Jordan.
- Hamma-adama, M., & Kouider, T. (2019). Comparative analysis of BIM adoption efforts by developed countries as precedent for new adopter countries. *Current Journal of Applied Science and Technology*, 36(2), 1-15.
- Hamma-Adama, M., Salman, H., & Kouider, T. (2017). Diffusion of innovations: the status of building information modelling uptake in Nigeria. *Journal of Scientific Research and Reports*, 17(4), 1-12.
- Hammarberg, K., Kirkman, M., & de Lacey, S. (2016). Qualitative research methods: when to use them and how to judge them. *Human reproduction*, *31*(3), 498-501.
- Hardin, B., & McCool, D. (2015). *BIM and construction management: proven tools, methods, and workflows:* John Wiley & Sons.
- Haron, A. T. (2013). Organisational readiness to implement building information modelling: A framework for design consultants in Malysia. PhD thesis, University of Salford.
- Haron, A. T., Marshall-Ponting, A. J., & Aouad, G. (2009). Building information modelling in integrated practice.

- Harper, C. M., Molenaar, K. R., & Cannon, J. P. (2016). Measuring constructs of relational contracting in construction projects: The owner's perspective. *Journal* of Construction Engineering and Management, 142(10), 04016053 (1-11).
- Harris, E. C. (2013). "Global construction disputes: A longer resolution. Global Construction Report". 1: 17.
- Hashmi, A. (2015). Developing an assessment model for the implementation of market orientation in Saudi construction organisations, PhD thesis, University of Salford.
- Hergunsel, M. F. (2011). Benefits of building information modeling for construction managers and BIM based scheduling. MSc thesis, Worcester Polytechnic Institute.
- Hira, T. K., & Mugenda, O. M. (1999). The relationships between self-worth and financial beliefs, behavior, and satisfaction. *Journal of Family and Consumer Sciences*, 91(4), 76.
- Hiyassat, M. A., Hiyari, M. A., & Sweis, G. J. (2016). Factors affecting construction labour productivity: a case study of Jordan. *International Journal of Construction Management*, 16(2), 138-149.
- Hoermann, S., Hlavka, T., Schermann, M., & Krcmar, H. (2015). Determinants of vendor profitability in two contractual regimes: an empirical analysis of enterprise resource planning projects. *Journal of Information Technology*, 30(4), 325-336.
- Hoffer, E. R. (2016). Achieving strategic ROI measuring the value of BIM. *Retrieved* on May, 19, 2020.
- Holzer, D. (2007). Are you talking to me? Why BIM alone is not the answer.
- Holzer, D. (2015). BIM for procurement-Procuring for BIM. Paper presented at the 49th International Conference of the Architectural Science Association: Living and Learning: Research for a Better Built Environment (ANZAScA 2015), Melbourne, Australia.
- Hore, P. J. (2015). Nuclear magnetic resonance: Oxford University Press, USA.
- Hosseini, A., Haddadi, A., Andersen, B., Olsson, N., & Lædre, O. (2017). Relational base contracts-Needs and trends in Northern Europe. *Procedia Computer Science*, 121, 1088-1095.
- Hosseini, M., Banihashemi, S., Chileshe, N., Namzadi, M. O., Udaeja, C., Rameezdeen, R., & McCuen, T. (2016). BIM adoption within Australian Small and Mediumsized Enterprises (SMEs): an innovation diffusion model. *Construction Economics and Building*, 16(3), 71-86.

- Hosseinian, S. M., & Carmichael, D. G. (2014). An optimal target cost contract with a risk neutral owner. *Engineering, Construction and Architectural Management*, 21(5), 586-604.
- Howard, R., & Björk, B.-C. (2008). Building information modelling–Experts' views on standardisation and industry deployment. *Advanced Engineering Informatics*, 22(2), 271-280.
- Huang, L. (2018). Revit Plugins for Electrical Engineering Improvements in Buildings: Lighting Power Density and Electrical Equipment Placement. University of Southern California.
- Hughes, W., Champion, R., & Murdoch, J. (2015). *Construction contracts: Law and Management*: Routledge.
- Hughes, W., and Murdoch, J. (2005). *Construction contracts law and management*, 3rd Ed., Spon Press Taylor and Francis Group, New York, 98–337. https://en.wikipedia.org/wiki/Jordan
- Ibrahim, S., & Bishir, I. (2012). Review of using building information modeling (BIM) in Nigerian construction industry. *J. Environ. Sci. Policy Eval*, *2*, 52-62.
- In't Veld, J., & Peeters, W. (1989). Keeping large projects under control: the importance of contract type selection. *International Journal of Project Management*, 7(3), 155-162.
- Innovation, C. C. (2007). Adopting BIM for facilities management: Solutions for managing the Sydney Opera House. *Cooperative Research Center for Construction Innovation, Brisbane, Australia.*
- Ismail, M. B. M., & Velnampy, T. (2013). Determinants of patient satisfaction (Ps) in public health service organizations (Phso) in eastern province of Sri Lanka. *The* USV Annals of Economics and Public Administration, 13(2 (18)), 135-145.
- Ja'far A. A. (2018). *The Role of Building Information Modelling Design Application in Mitigating the Variation Order in Jordanian Construction Industry*, PhD thesis, Malaysia: The Universiti Malaysia Pahang.
- Jang, H., Kim, K., Kim, J. and Kim, J. (2011). Labour productivity model for reinforced concrete construction projects. Construction Innovation, 11(1), 92-113.
- Jarkas, A. M. and S. A. Mubarak (2016). "Causes of construction change orders in Qatar: contractors' perspective", International Journal of Project Organisation and Management 8(3): 275-299.
- Jergeas, G. F., & Hartman, F. T. (1994). Contractors' construction-claims avoidance. *Journal of Construction Engineering and Management*, 120(3), 553-560.
- JCCA (2017). http://www.jcca.org.jo

JCCA (2018) http://www.jcca.org.jo

JCCA (2019) http://www.jcca.org.jo

- Jin Lin, S. C., Ali, A. S., & Alias, A. B. (2015). Analytic hierarchy process decisionmaking framework for procurement strategy selection in building maintenance work. *Journal of Performance of Constructed Facilities*, 29(2), 04014050 (1-13).
- Johansson, M., Roupé, M., & Bosch-Sijtsema, P. (2015). Real-time visualization of building information models (BIM). *Automation in Construction*, 54, 69-82.
- Jørgensen, M., Mohagheghi, P., & Grimstad, S. (2017). Direct and indirect connections between type of contract and software project outcome. *International Journal of Project Management*, 35(8), 1573-1586.
- Jordan. Anti-Corruption Commission. (2013). Annual Report 2013
- Jordanian Department of Statistics. (2019). Jordan in numbers 2019. Retrieved from http://dos.gov.jo/dos\_home\_a/jorfig/2019/7.pdf
- Jordanian Department of Statistics. (2020). Jordan in numbers 2020. Retrieved from http://dos.gov.jo/dos\_home\_a/jorfig/2019/7.pdf
- Jordanian Ministry of Planning and International Cooperation. (2013). Construction Sector. Retrieved from http://www.mop.gov.jo/arabic/pages.php?menu\_id=189&local\_type=0&local\_i d=0&local\_details=0&local\_details1=0
- Jordan Times. (2017b). 2030 sustainable development agenda top priority for Jordan. The Jordan Times. Retrieved from http://www.jordantimes.com/news/local/2030-sustainable-development-agendatop-priority-jordan%E2%80%99
- Jung, W., & Lee, G. (2015). The status of BIM adoption on six continents. International Journal of Civil, Environmental, Structural, Construction and Architectural Engineering, 9(5), 444-448.
- Jung, Y., & Joo, M. (2011). Building information modelling (BIM) framework for practical implementation. *Automation in Construction*, 20(2), 126-133.
- Kalnins, A., & Mayer, K. J. (2004). Relationships and hybrid contracts: An analysis of contract choice in information technology. *Journal of Law, Economics, and Organization, 20*(1), 207-229.
- Kaming, P. F., Olomolaiye, P. O., Holt, G. D., & Harris, F. C. (1997). Factors influencing construction time and cost overruns on high-rise projects in Indonesia. *Construction Management & Economics*, 15(1), 83-94.

- Khalafalla, M. (2019). Cost-Duration-Based Lump Sum Project Selection Framework Using Stochastic Methods for Design-Bid-Build Resurfacing Projects.
- Khalafalla, M., & Rueda, J. A. (2020). Methodology to assess the impact of lump-sum compensation provisions on project schedules. *Journal of Management in Engineering*, *36*(4), 04020028.
- Khoshgoftar, M., Bakar, A. H. A., & Osman, O.(2008). Financial and contractual problems of Construction Projects in Iran.
- Khosrowshahi, F., & Arayici, Y. (2012). Roadmap for implementation of BIM in the UK construction industry. *Engineering, Construction and Architectural Management*, 19(6),610-635.
- Kim, K. (2015). Conceptual Building Information Modelling framework for wholehouse refurbishment based on LCC and LCA. PhD thesis, Aston University.
- Kisbi, Y. (2011). Construction in Jordan melds old and new methods for energy efficincy'. *Washington Times*.
- Kitto, S. C., Chesters, J., & Grbich, C. (2008). Quality in qualitative research. *Medical Journal of Australia*, 188(4), 243-246.
- Kiviniemi, A. (2013). Public clients as the driver for open BIM adoption-how and why UK government wants to change the construction industry. Paper presented at the Proceedings of the Conference Open BIM.
- Kiviniemi, A., Karlshøj, J., Tarandi, V., Bell, H., & Karud, O. J. (2008). Review of the development and implementation of IFC compatible BIM.
- Knowles, R. (2005). *150 contractual problems and their solutions*, 2<sup>nd</sup> Ed., Blackwell, Replika Pres Pvt., Kundli, 120–203.
- Koskela, L. (1992). Application of the new production philosophy to construction (Vol. 72). Stanford: Stanford university.
- Koskela, L., and Huovila, P. (1997). "On foundations of concurrent engineering." *Proc., 1st Int. Conf. on Concurrent Engineering in Construction*, The Institution of Engineers, London, 22–31.
- Krueger, R. A. (2014). Focus groups: A practical guide for applied research: Sage publications.
- Ku, K., & Mills, T. (2010). Research needs for building information modeling for construction safety. Paper presented at the International Proceedings of Associated Schools of Construction 45nd Annual Conference, Boston, MA.
- Kymmell, W. (2007). Building Information Modeling: Planning and Managing Construction Projects with 4D CAD and Simulations (McGraw-Hill

Construction Series): Planning and Managing Construction Projects with 4D CAD and Simulations: McGraw Hill Professional.

- Lagiman, S. (2017). Improvement of Relationship Between Main Contractor and Subcontractor for Successful Construction Project Implementation. Universiti Tun Hussein Onn Malaysia.
- Laishram, B. (2011). Building information modeling in Public Private Partnership Projects-perspectives and hurdles.
- Langdon, D. (2012). Getting the most out of BIM: a guide for clients. An AECOM.
- Laryea, S. (2011). Quality of tender documents: case studies from the UK. *Construction Management and Economics*, 29(3), 275-286.
- Lapinski, A. R., Horman, M. J., & Riley, D. R. (2006). Lean processes for sustainable project delivery. *Journal of Construction Engineering and Management*, 132(10), 1083-1091.
- Latiffi, A. A., Mohd, S., Kasim, N., & Fathi, M. S. (2013). Building information modeling (BIM) application in Malaysian construction industry. *International Journal of Construction Engineering and Management*, 2(4A), 1-6.
- Lee, C. Y., Chong, H.-Y., & Wang, X. (2018). Enhancing BIM performance in EPC projects through integrative trust-based functional contracting model. *Journal of Construction Engineering and Management*, 144(7), 06018002 (1-6).
- Lee, J., Ham, Y., & Yi, J. S. (2021). Construction Disputes and Associated Contractual Knowledge Discovery Using Unstructured Text-Heavy Data: Legal Cases in the United Kingdom. Sustainability, 13(16), 9403.
- Lee, S., Yu, J., & Jeong, D. (2015). BIM acceptance model in construction organizations. *Journal of Management in Engineering*, 31(3), 04014048 (1-13).
- Levin, J., & Tadelis, S. (2010). Contracting for government services: Theory and evidence from US cities. *The Journal of Industrial Economics*, 58(3), 507-541.
- Li, Y. Y., Chen, P.-H., Chew, D. A. S., Teo, C. C. and Ding, R. G. (2011). Critical project management factors of AEC firms for delivering green building projects in Singapore. Journal of Construction Engineering and Management, 137(12), 1153-1163.
- Lichtig, W. A. (2010). The integrated agreement for lean project delivery. *Improving healthcare through built environment infrastructure*, 26(3), 85-101.
- Lind, L., Pirttilä, M., Viskari, S., Schupp, F., & Kärri, T. (2012). Working capital management in the automotive industry: Financial value chain analysis. *Journal* of Purchasing and Supply Management, 18(2), 92-100.

- London, K., Singh, V., Taylor, C., Gu, N., & Brankovic, L. (2008). Building information modelling project decision support framework. Paper presented at the Proceedings of the Twenty-Fourth Annual Conference Association of Researchers in Construction Management (ARCOM).
- Long, N. D., Ogunlana, S., Quang, T., & Lam, K. C. (2004). Large construction projects in developing countries: a case study from Vietnam. *International journal of project management*, 22(7), 553-561.
- Loosemore, M. (1999). Responsibility, power and construction conflict. *Construction Management & Economics*, 17(6), 699-709.
- Loots, P., & Charrett, D. (2009). *Practical guide to engineering and construction contracts*: CCH Australia Limited.
- Lou, J., Lu, W., & Xue, F. (2020). A review of BIM data exchange method in BIM collaboration. Paper presented at the The 25th International Symposium on Advancement of Construction Management and Real Estate.
- Love, P. E., Edwards, D. J., Irani, Z., & Sharif, A. (2012). Participatory action research approach to public sector procurement selection. *Journal of Construction Engineering and management*, 138(3), 311-322.
- Love, P. E. D., Mandal, P., and Li, H. (1999). "Determining the causal structure of rework influences in construction." *Constr. Manage.Econom.*, 17(4), 505–517.
- Love, P., and Heng, L. (2000). "Quantifying the causes and costs of rework in construction." *Constr. Manage. Econom.*, 18(4), 479–490.
- Lu, W., Fung, A., Peng, Y., Liang, C., & Rowlinson, S. (2014). Cost-benefit analysis of Building Information Modeling implementation in building projects through demystification of time-effort distribution curves. *Building and Environment*, 82, 317-327.
- Lu, W., Zhang, L., & Zhang, L. (2016). Effect of contract completeness on contractors' opportunistic behavior and the moderating role of interdependence. *Journal of Construction Engineering and Management*, 142(6), 04016004.
- Lu, Y., Li, Y., Skibniewski, M., Wu, Z., Wang, R., & Le, Y. (2015). Information and communication technology applications in architecture, engineering, and construction organizations: A 15-year review. *Journal of Management in Engineering*, 31(1), A4014010 (1-19).
- Lui, S. S., & Ngo, H. Y. (2004). The role of trust and contractual safeguards on cooperation in non-equity alliances. *Journal of management*, *30*(4), 471-485.
- Luo, Y. (2002). Contract, cooperation, and performance in international joint ventures. *Strategic management journal*, 23(10), 903-919.

- Lusch, R. F., & Brown, J. R. (1996). Interdependency, contracting, and relational behavior in marketing channels. *Journal of Marketing*, 60(4), 19-38.
- Mahamid, I. (2021). Effects of Design Quality on Delay in Residential Construction Projects. *Journal of Sustainable Architecture and Civil Engineering*, 28(1), 118-129.
- Mahdjoubi, L., Brebbia, C., & Laing, R. (2015). Building Information Modelling (BIM) in design, construction and operations (Vol. 149): WIT Press.
- Maindonald, J. H. (2011). Qualitative research from start to finish by Robert K. Yin: Wiley Online Library.
- Majid, M. A., & McCaffer, R. (1998). Factors of non-excusable delays that influence contractors' performance. *Journal of Management in Engineering*, 14(3), 42-49.
- Mandell, S., & Brunes, F. (2014). Quantity choice in unit price contract procurements. *Journal of Transport Economics and Policy (JTEP), 48*(3), 483-497.
- Mandell, S., & Nilsson, J.-E. (2010). A comparison of unit price and fixed price contracts for infrastructure construction projects.
- Manning, M., & McMurray, D. (2010). Quantitative research methods: East Lismore: Southern Cross University.
- Manning, R., & Messner, J. I. (2008). Case studies in BIM implementation for programming of healthcare facilities. *Electronic Journal of Information Technology in Construction*, 13, 446-457.
- Marinho, A., Couto, J. P., & Teixeira, J. M. C. (2021). Relational contracting and its combination with the BIM methodology in mitigating asymmetric information problems in construction projects.
- Martin, C. S., & Guerin, D. A. (2006). Using research to inform design solutions. Journal of Facilities Management. 4(3), 167-180.
- Martínez Torres, A. M. (2015). *BIM y las repercusiones en la calidad de los procesos constructivos: análisis sobre la influencia de esta metodología en las etapas del proceso constructivo.* Universitat Politècnica de Catalunya.
- Matarneh, R., & Hamed, S. (2017). Barriers to the adoption of building information modeling in the Jordanian building industry. *Open Journal of Civil Engineering*, 7(3), 325-335.
- Matarneh, R., & Hamed, S. (2017). Exploring the adoption of building information modeling (BIM) in the jordanian construction industry. *Journal of Architectural Engineering Technology*, 6(1), 1000189 (1-7).
- Mattarneh, S. (2015). A study of factors causing cost overruns in Jordanian construction industry [dissertation]. *Al-Isra University, Amman, Jordan.*

- McAuley, B., Hore, A., & West, R. (2016). BICP BIM Global Study. Irish Magazine(3), 61-65.
- McCuen, T. L., Suermann, P. C., & Krogulecki, M. J. (2012). Evaluating awardwinning BIM projects using the national building information model standard capability maturity model. *Journal of Management in Engineering*, 28(2), 224-230.
- Mcmurray, D. (2009). Qualitative research methods. study guide EDU03262. Southern Cross University, Lismore, Australia.
- McNeill, P., & Chapman, S. (2005). *Research methods*: Psychology Press.
- Meganathan, S., & Nandhini, N. (2018). A review on challenges involved in implementing building information modeling in construction industry. *International Research Journal of Engineering and Technology*, 5(1), 1329-1332.
- Mehran, D. (2016). Exploring the Adoption of BIM in the UAE Construction Industry for AEC Firms. *Procedia Engineering*, 145, 1110-1118.
- Merriam, S. B., & Tisdell, E. J. (2015). *Qualitative research: A guide to design and implementation*: John Wiley & Sons.
- Miller, J. B., Garvin, M. J., Ibbs, C. W., & Mahoney, S. E. (2000). Toward a new paradigm: Simultaneous use of multiple project delivery methods. *Journal of Management in Engineering*, 16(3), 58-67.
- Minchin Jr, R. E., Chini, A. R., Ptschelinzew, L., Shah, D., Zhang, Y., & Rinker Sr, M. (2016). Alternative contracting research.
- Minchin Jr, R. E., Li, X., Issa, R. R., & Vargas, G. G. (2013). Comparison of cost and time performance of design-build and design-bid-build delivery systems in Florida. *Journal of Construction Engineering and Management*, 139(10), 04013007 (1-5).
- Ministry of Public Work and Housing (MPWH). (1987). Government works by-law No.(71)of1987Jordan.Retrievedfromhttp://mpwh.gov.jo/English/Pages/bylaw2.aspx.
- Ministry of Municipal Affairs, 2014. Municipalities Public-Private Partnerships (PPP) and investment guide. Amman.
- Mohammad, K. H., Ali, N. S., & Najm, B. M. (2021). Assessment of the cost and time impact of variation orders on construction projects in Sulaimani governorate. *Journal of Engineering*, 27(2), 106-125.
- Mohan, K., & Pearl, J. (2021). Graphical models for processing missing data. *Journal* of the American Statistical Association, 1-16.

- Mohd Nawi, M. N., Baluch, N. H., & Bahaudin, A. Y. (2014). *Impact of fragmentation issue in construction industry: An overview*. Paper presented at the MATEC web of conferences.
- Mohemad, R., Hamdan, A. R., Othman, Z. A., & Noor, N. M. M. (2011). Modelling ontology for supporting construction tender evaluation process. International Conference on Semantic Technology and Information Retrieval, Putrajaya, Malaysia, 2011, pp. 282-288, doi: 10.1109/STAIR.2011.5995803.
- Molenaar, K., Sobin, N., Gransberg, D., McCuen, T., Korkmaz, S., & Horman, M. (2009). Sustainable, high performance projects and project delivery methods: A state-of-practice report. White Paper for the Design-Build Institute of America and the Charles Pankow Foundation.
- Moon, H. J., Choi, M. S., Kim, S. K., & Ryu, S. H. (2011). *Case studies for the evaluation of interoperability between a BIM based architectural model and building performance analysis programs.* Paper presented at the Proceedings of 12th conference of international building performance simulation association.
- Moreno, C., Olbina, S., & Issa, R. R. (2019). BIM use by architecture, engineering, and construction (AEC) industry in educational facility projects. *Advances in Civil Engineering*, 2019.
- Morse, J. (1994). Designing funded qualitative research. InHandbook for qualitative research, ed. N. Denzin and Y. Lincoln, 220–35. Thousand Oaks, CA: Sage.(1995). The significance of saturation. Qualitative Health Research, 5, 147-49.
- Mostafa, A. S. (2016). Developing the construction procurement methods in the UAE to implement Building Information Modelling (BIM). The British University in Dubai (BUiD).
- Mostafa, S., Kim, K. P., Tam, V. W., & Rahnamayiezekavat, P. (2020). Exploring the status, benefits, barriers and opportunities of using BIM for advancing prefabrication practice. *International Journal of Construction Management*, 20(2), 146-156.
- Msallam, M., Abojaradeh, M., Jrew, B., & Zaki, I. (2015). Controlling of variation orders in highway projects in Jordan. *Journal of Engineering and Architecture*, 3(2), 95-104.
- Mtya, A., & Windapo, A. (2019). Drivers and Barriers to the Adoption of Building Information Modelling (BIM) By Construction Firms in South Africa. Innovtive Production and Construction: Transforming Construction Through Emerging Technologies. Australia: World Scientific Publishing Company, 716.
- Mukaka, M. M. (2012). A guide to appropriate use of correlation coefficient in medical research. *Malawi Medical Journal*, 24(3), 69-71.

- Mumssen, Y., & Kenny, C. (2007). Output-based aid in infrastructure: a tool for reducing the impact of corruption.
- Mustaffa, N. E., Salleh, R. M., & Ariffin, H. L. B. T. (2017). Experiences of Building Information Modelling (BIM) adoption in various countries. Paper presented at the 2017 International Conference on Research and Innovation in Information Systems (ICRIIS).
- Myers, M. (2009a). Qualitative Research in Business & Management Sage Publications. *London, UK*.
- Myers, M. (2009b). Qualitative Research in Business & Management. SAGE: Los Angeles-London-New Deli-Singapore-Washington DC.
- Nanajkar, A., & Gao, Z. (2014). BIM implementation practices at India's AEC firms ICCREM 2014: Smart Construction and Management in the Context of New Technology (pp. 134-139).

Natspec, N. (2012). NATSPEC construction information.

- Nawi, M. N. M., Lee, A., Kamar, K. A. M., & Hamid, Z. (2012). Critical success factors for improving team integration in Industrialised Building System (IBS) construction projects: The Malaysian case. *Malaysian Construction Research Journal*, 10(1), 45-63.
- NBIMS. (2012). Frequently asked questions about the national BIM standard-United States. Retrieved from https://www.nationalbimstandard.org/faqs.
- NBS W, R. P. (2017). Kieran and Malleson, Adrian. National BIM Report, 2017.
- Neuman, W. L. (2006). Social Research Methods: Qualitative and quantitative approaches. Boston, MA et al: Allyn and Bacon pp378-417.
- Nikou Goftar, V., El Asmar, M., & Bingham, E. (2014). A meta-analysis of literature comparing project performance between design-build (DB) and design-bidbuild (DBB) delivery systems. Paper presented at the Construction Research Congress 2014: Construction in a Global Network.
- Njie, G., Langford, D., Kaka, A. P., & Fortune, C. J. (2005). Factors affecting the selection of building contract payment systems. Paper presented at the Proceedings of the CIB 2005 Helsinki Joint Symposium Combining Forces-Advancing Facilities Management and Construction Through Innovation.
- Nkuah, M. Y. (2006). Progress and performance control of a cost reimbursable construction contract. *Cost Engineering*, 48(5), 13.
- No, I. C. (2013). Specification for information management for the capital/delivery phase of construction projects using building information modelling.

- Nystén- Haarala, S., Lee, N., & Lehto, J. (2010). Flexibility in contract terms and contracting processes. *International Journal of Managing Projects in Business*, 3(3), 462-478.
- O'Brien, J., and Zilly, R. G. (1991). Contractor's management handbook, 2nd Ed., McGraw-Hill, New York.
- Odeh, A. M., & Battaineh, H. T. (2002). Causes of construction delay: traditional contracts. *International Journal of Project Management*, 20(1), 67-73.
- Olatunji, O. (2011). A preliminary review on the legal implications of BIM and model ownership. *Journal of Information Technology in Construction*, *16*, 687-698.
- Olawale, Y. A. and Sun, M. (2010). Cost and time control of construction projects: inhibiting factors and mitigating measures in practice. Construction Management and Economics, 28(5), 509-526.
- Olawumi, T. O., Chan, D. W., & Wong, J. K. (2017). Evolution in the intellectual structure of BIM research: A bibliometric analysis. *Journal of Civil Engineering and Management*, 23(8), 1060-1081.
- Olsson, N. O. (2006). Management of flexibility in projects. *International Journal of Project Management*, 24(1), 66-74.
- Olugboyega, O., & Windapo, A. O. (2021). Structural equation model of the barriers to preliminary and sustained BIM adoption in a developing country. *Construction Innovation*.
- Omoregie, A. and Radford, D. (2006). Infrastructure delays and cost escalation: Causes and effects in Nigeria. Proceedings of the 6th International Postgraduate Research Conference in the Built and Human Environment.
- Oppenheim, A. N. (2000). *Questionnaire design, interviewing and attitude measurement*: Bloomsbury Publishing.
- Oraee, M., Hosseini, M. R., Edwards, D. J., Li, H., Papadonikolaki, E., & Cao, D. (2019). Collaboration barriers in BIM-based construction networks: A conceptual model. *International Journal of Project Management*, 37(6), 839-854.
- Osama, E. K., and Azam, O. M. (1999). "Sources of disputes in construction contracts in the Middle East." *J. Technol. Law Insur.*, 4(1&2), 87–93.
- Östlund, U., Kidd, L., Wengström, Y., & Rowa-Dewar, N. (2011). Combining qualitative and quantitative research within mixed method research designs: a methodological review. *International Journal of Nursing Studies*, 48(3), 369-383.

- Pahl- Wostl, C., & Hare, M. (2004). Processes of social learning in integrated resources management. *Journal of Community & Applied Social Psychology*, 14(3), 193-206.
- Pallant, J. (2020). SPSS survival manual: A step by step guide to data analysis using *IBM SPSS*: Routledge.
- Parra, F. D. (2008). Benefits of unit rate contracting in the petrochemical industry.
- Patton, M. Q. (2002). Qualitative research and evaluation methods. Thousand Oaks. *Cal.: Sage Publications*, *4*.
- Pishdad-Bozorgi, P., & de la Garza, J. M. (2012). *Comparative analysis of design-bidbuild and design-build from the standpoint of claims*. Paper presented at the Construction Research Congress 2012: Construction Challenges in a Flat World.
- Pniewski, V. (2011). Building Information Modeling (BIM), Interoperability Issues in Light of Interdisciplinary Collaboration. *Collaborative Modeling Ltd, Third Edition, London, UK*.
- Poppo, L., & Zenger, T. (2002). Do formal contracts and relational governance function as substitutes or complements?. *Strategic Management Journal*, 23(8), 707-725.
- Porwal, A., & Hewage, K. N. (2013). Building Information Modeling (BIM) partnering framework for public construction projects. *Automation in Construction*, 31, 204-214.
- Powell-Smith, V., and Sims, J. (1990). *Contract documentation for contractors*, BSP Professional Books, Oxford, U.K., 3–155.
- Prins, M., & Owen, R. (2010). Integrated design and delivery solutions: Taylor & Francis.
- Rahim, S. A., Nawi, M. N. M., & Nifa, F. A. A. (2015). Improving construction industry through integrated project delivery (IPD). *BinaTECH*, *1*, 27-32.
- Rajgor, M., Paresh, C., Dhruv, P., Chirag, P., & Dhrmesh, B. (2016). RII & IMPI: effective techniques for finding delay in construction project. *International Research Journal of Engineering and Technology*, 3(1), 1173-1177.
- Rawlinson, S. (2006). 'Procurement: Two-stage tendering '. Building, 19(1), 62-66.
- Reynolds, M. P. (2002). *The expert witness in construction disputes*, Blackwell Science, Bodwin, U.K.
- Reza Hosseini, M., Pärn, E., Edwards, D., Papadonikolaki, E., & Oraee, M. (2018). Roadmap to mature BIM use in Australian SMEs: competitive dynamics perspective. *Journal of Management in Engineering*, 34(5), 05018008.

Richard, P. (2017). Kieran and MALLESON, Adrian. National BIM Report, 2017.

- Riches, J. L., and Dancaster, C. (2004). *Construction adjudication*. 2<sup>nd</sup> Ed.. Blackwell, Padstow, Cornwall, U.K.
- Ritchie, J., Lewis, J., Nicholls, C. M., & Ormston, R. (2013). *Qualitative research practice: A guide for social science students and researchers:* sage.
- Rivard, H. (2000). A Survey on the impact of information technology in the Canadian architecture, engineering and construction Industry. J. Inf. Technol. Constr., 5, 37-56.
- Robson, C. (2002). Real world research: A resource for social scientists and practitioner-researchers (Vol. 2): Blackwell Oxford.
- Rodgers, C., Hosseini, M., Chileshe, N., & Rameezdeen, R. (2016). Building information modelling (BIM) within the Australian construction related small and medium sized enterprises (SMEs): awareness, practices and drivers. *Construction Law Journal*, 32(3), 257-268.
- Rogers, J. P. (2013). The strategic adoption of building information modelling by Malaysian engineering consulting services firms.
- Roginski, D. (2011). Quantity Takeoff process for bidding stage using BIM tools in Danish Construction Industry. *Niels Treldal (Rambøll), 2011*, 1-123.
- Rooney, K. (2014). BIM education-global-summary report–2013. NATSPEC Construction Information.
- Rooshdi, R. R. R. M., Abd Majid, M. Z., Sahamir, S. R., & Ismail, N. A. A. (2018). Relative importance index of sustainable design and construction activities criteria for green highway. *Chemical Engineering Transactions*, 63, 151-156.
- Rose, T., & Manley, K. (2011). Motivation toward financial incentive goals on construction projects. *Journal of Business Research*, 64(7), 765-773.
- Rosenburg, T. (2007). Building Information Modeling, online at http://www. ralaw. com/resources/documents. *Building% 20Information% 20Modeling, 20*.
- Sa'd, A. M. A. (2017). A Survey Study for Special Educational Services Delivered to the Individuals with Disabilities at Special Education Institutes and Centers in Kingdom of Jordan. European Journal of Special Education Research.2(5).
- Sackey, E., Tuuli, M., & Dainty, A. (2015). Sociotechnical systems approach to BIM implementation in a multidisciplinary construction context. *Journal of Management in Engineering*, 31(1), A4014005.
- Sacks, R., & Barak, R. (2006). Quantitative assessment of the impact of 3D modelling of building structures on engineering productivity. Paper presented at the Joint International Conference on Computing and Decision Making in Civil and Building Engineering, Montréal. Anais.

- Sacks, R., Eastman, C., Lee, G., & Teicholz, P. (2018). BIM handbook: A guide to building information modeling for owners, designers, engineers, contractors, and facility managers: John Wiley & Sons.
- Sacks, R., Koskela, L., Dave, B. A., & Owen, R. (2010). Interaction of lean and building information modeling in construction. *Journal of Construction Engineering and management*, 136(9), 968-980.
- Sakin, M. (2019). Development of BIM implementation framework for digital construction in Tukey. PhD thesis.
- Salmon, J. (2012). Wicked IPD procurement programs: IPD & BIM solutions unleashed. Autodesk User Group International (AUGI), 5.
- Sancho Calderón, D. (2017). Selection of contract type in construction contracts: Lump-Sum, Target-cost and Cost-plus contracts.
- Sarantakos, S. (2012). Social research: Macmillan International Higher Education.
- Saunders, M., Lewis, P., & Thornhill, A. (2009). *Research methods for business students*: Pearson education.
- Saunders, M., Lewis, P., & Thornhill, A. (2012). Research Methods for Business Students, 6th edn, sn: Sl.
- Saunders, M., Lewis, P., & Thornhill, A. (2016). Research methods for business students Seventh Edition: Harlow, England: Pearson Education Limited.
- Saxon, R. (2014). Model future. Construction Journal, 16.
- Saxon, R. G. (2013). Growth through BIM. Construction Industry Council, London.
- Schermann, M., Dongus, K., Yetton, P., & Krcmar, H. (2016). The role of Transaction Cost Economics in Information Technology Outsourcing research: A metaanalysis of the choice of contract type. *The Journal of Strategic Information Systems*, 25(1), 32-48.
- Sebastian, R. (2011). Building information modelling. Retrieved (May,19,2015) from http://www.panturaproject.eu/Downloads/Building%20Information%20Modelli ng\_Pantura%20background%20paper.pdf
- Sediq, M. Y. M., Bhavsar, A., & Pitroda, J. (2021). Causes of Time and Cost Overruns in Construction Projects. *Solid State Technology*, 64(2), 2524-2531.
- Seed, L. (2015). The dynamics of BIM adoption: a mixed methods study of BIM as an innovation within the United Kingdom Construction Industry [Thesis] 1 (May).
- Sekaran, U., & Bougie, R. (2019). Research methods for business: A skill building approach: john wiley & sons.

- Semple, C., Hartman, F. T., & Jergeas, G. (1994). Construction claims and disputes: Causes and cost/time overruns. *Journal of Construction Engineering and Management*, 120(4), 785-795.
- Seng, N. W., & Yusof, A. M. (2006). *The success factors of design and build procurement method: a literature visit.* Paper presented at the Proceedings of the 6th Asia-Pacific Structural Engineering and Construction Conference.
- Sertyesilisik, B. (2010). Investigation on particular contractual issues in construction. Journal of Legal Affairs and Dispute Resolution in Engineering and Construction, 2(4), 218-227.
- Services, T. C. (2007). Alternative Procurement and Contracting Methods, Innovative Procurement Practices: California Department of Transportation.
- Shanmugam, A., Abidin, F. Z., & Tolos, H. (2018). Reliability Test On Factors Influencing Retirement Confidence Among Working Adults in Malaysia: A Pilot Study. Asian Journal of Social Sciences & Humanities Vol, 7, 2.
- Shayesteh, H. (2015). Digital Built Britain Level 3 Building Information Modelling Strategic Plan.
- Shehu, Z., Endut, I. R., Akintoye, A., & Holt, G. D. (2014). Cost overrun in the Malaysian construction industry projects: A deeper insight. *International Journal of Project Management*, 32(8), 1471-1480.
- Shenton, A. K. (2004). Strategies for ensuring trustworthiness in qualitative research projects. *Education for information*, 22(2), 63-75.
- Shrestha, P. P., O'Connor, J. T., & Gibson Jr, G. E. (2012). Performance comparison of large design-build and design-bid-build highway projects. Journal of Construction Engineering and Management, 138(1), 1-13.
- Shweiki, I. J. (2013). *Construction contracting management obstacles in Palestine* (Doctoral dissertation).
- Silius-Miettinen, P., & Kähkönen, K. (2017). Contractual and Ownership Aspects for BIM. *Welcome To Delegates IRC 2017*, 177.
- Sinesilassie, E., Tabish, S. and Jha, K. (2018). Critical factors affecting cost performance: a case of Ethiopian public construction projects. International Journal of Construction Management, 18(2), 108-119.
- Sinoh, S., Ibrahim, Z., Othman, F., & Muhammad, N. (2020). *Review of BIM literature and government initiatives to promote BIM in Malaysia*. Paper presented at the IOP Conference Series: Materials Science and Engineering.

- Smith, D. (2007). An Introduction to Building Information Modeling (BIM), Journal of Building Information Modelling: (JBIM) National Institute of Building Sciences.PP. 11-14.
- Smith, G. R., & Bohn, C. M. (1999). Small to medium contractor contingency and assumption of risk. *Journal of Construction Engineering and Management*, 125(2), 101-108.
- Smith, P. (2014). BIM implementation–global strategies. *Procedia Engineering*, 85, 482-492.
- Snape, D., & Spencer, L. (2013). In Ritchie, J., Lewis, J., Nicholls, CM, & Ormston, R. *Qualitative research practice: A guide for social science students and researchers*.
- Song, L., Mohamed, Y., & AbouRizk, S. M. (2006). Evaluating contractor's early involvement in design. *AACE International Transactions*, PMS61.
- Stewart, D. W., & Shamdasani, P. N. (2014). *Focus groups: Theory and practice* (Vol. 20): Sage publications.
- Stirton, L., & Tree, J. (2015). IPD and BIM: A new dimension to collaboration. *Mills Oakley, Melbourne*.
- Succar, B. (2009). Building information modelling framework: A research and delivery foundation for industry stakeholders. *Automation in Construction*, *18*(3), 357-375.
- Suddaby, R. (2010). Challenges for institutional theory. Journal of Management Inquiry, 19(1), 14-20.
- Suermann, P. C., & Issa, R. R. (2009). Evaluating industry perceptions of building information modelling (BIM) impact on construction. *Journal of Information Technology in Construction (ITcon)*, 14(37), 574-594.
- Sun, M., & Aouad, G. (2000). Integration technologies to support organisational changes in the construction industry. Paper presented at the 7th ISPE International conference on Concurrent Engineering, Lyon, France, pp596-604.
- Suprapto, M., Bakker, H. L., Mooi, H. G., & Hertogh, M. J. (2016). How do contract types and incentives matter to project performance? *International Journal of Project Management*, 34(6), 1071-1087.
- Susarla, A. (2012). Contractual flexibility, rent seeking, and renegotiation design: An empirical analysis of information technology outsourcing contracts. *Management Science*, 58(7), 1388-1407.
- Susarla, A., Barua, A., & Whinston, A. B. (2009). A transaction cost perspective of the" software as a service" business model. *Journal of Management Information Systems*, *26*(2), 205-240.

- Sweis, G., Sweis, R., Hammad, A. A., & Shboul, A. (2008). Delays in construction projects: The case of Jordan. *International Journal of Project Management*, 26(6), 665-674.
- Sweis, G. J. (2013). Factors affecting time overruns in public construction projects: The case of Jordan. *International Journal of Business and Management*, 8(23), 120-129.
- Sweis, N. J., Sweis, R. J., Kassab, G., Elfar, A., Athammneh, D., & Sweis, G. J. (2017). Demotivating factors influencing productivity in Jordanian residential construction projects. *International Journal of Productivity and Quality Management*, 20(2), 154-168.
- Sweet, J. (1994). Legal aspects of architecture, engineering and the construction process, 5th Ed., West Publishing Company, St. Paul, Minn.
- Taylor, J. E., & Bernstein, P. G. (2009). Paradigm trajectories of building information modeling practice in project networks. *Journal of Management in Engineering*, 25(2), 69-76.
- Tenah, K. A. (2001). Project delivery systems for construction: An overview. Cost Engineering, 43(1), 30.
- Teo, E. A. L., Ofori, G., Tjandra, I. K., & Kim, H. (2015). The potential of Building Information Modelling (BIM) for improving productivity in Singapore construction. Paper presented at the Annual ARCOM Conference, 7-9 September 2015, Lincoln, UK, Association of Researchers in Construction Management, 661-670.

The Hashemite Kingdom of Jordan. (1986). Pub. Law Number (71) of 1986. Retrieved from http://webcache.googleusercontent.com/search?q=cache:http://www.gtd.gov.jo/usersfile/upload\_files/5171192471331932480.doc&gws\_rd=cr&ei=MN0BWZm bH4uegAbA\_q84.

- Thomas, H. R., Smith, G. R., & Wirsching, S. M. (1995). Understanding defective specifications. *Journal of Construction Engineering and Management*, 121(1), 55-65.
- Thompson, D., & Miner, R. G. (2006). Building information modeling-BIM: Contractual risks are changing with technology. WWW document] URL http://www.aepronet.org/ge/no35. html.
- Toor, S. U. R., & Ogunlana, S. O. (2008). Problems causing delays in major construction projects in Thailand. *Construction management and economics*, 26(4), 395-408.
- Thornhill, A., Saunders, M., & Lewis, P. (2009). Research methods for business students. Essex: Pearson Education Ltd.

- Thorup, L., & Jensen, B. (2009). Collaborative agile contracts. Paper presented at the 2009 Agile Conference.
- Thwala, W., & Mathonsi, M. (2012). Selection of procurement systems in the South African construction industry: An exploratory study. *Acta Commercii*, *12*(1), 13-26.
- Tommelein, I. D., & Gholami, S. (2012). *Root causes of clashes in building information models*. Paper presented at the Proceedings for the 20th Annual Conference of the International Group for Lean Construction.
- Touran, A., Gransberg, D. D., Molenaar, K. R., & Ghavamifar, K. (2011). Selection of project delivery method in transit: Drivers and objectives. *Journal of Management in Engineering*, 27(1), 21-27.
- Tran, D., & Molenaar, K. (2012). Critical risk factors in project delivery method selection for highway projects. Paper presented at the Construction Research Congress 2012: Construction Challenges in a Flat World.
- Trochim, W., Donnelly, J., & Arora, K. (2016). Research methods: the essential knowledge base . Cengage Learning.
- Turina, N., Radujković, M., & Car-Pušić, D. (2008). "Design and build" in comparison with the traditional procurement method and the possibility of its application in the Croatian construction industry. Paper presented at the 8th International Conference: Organization, Technology and Management in Construction.
- Ullah, K., Nagapan, S., Sohu, S., & Khan, M. S. (2018). Measures to mitigate causative factors of budget overrun in Malaysian building projects. International Journal of Integrated Engineering, 10(9), 66-71.
- Underwood, J., Ayoade, O., Khosrowshahi, F., Greenwood, D., Pittard, S., & Garvey, R. (2015). Current position and associated challenges of BIM education in UK higher education.
- Van Tam, N., Toan, N. Q., Van Phong, V., & Durdyev, S. (2021). Impact of BIMrelated factors affecting construction project performance. *International Journal of Building Pathology and Adaptation*.
- Vidogah, W., & Ndekugri, I. (1997). Improving management of claims: contractors' perspective. *Journal of Management in Engineering*, 13(5), 37-44.
- Von Branconi, C., & Loch, C. H. (2004). Contracting for major projects: eight business levers for top management. *International Journal of Project Management*, 22(2), 119-130.
- Vukovic, V., Hafeez, M. A., Chahrour, R., Kassem, M., & Dawood, N. (2015). BIM adoption in Qatar: capturing high level requirements for lifecycle information flow. *Proceedings of Convr 2015*.

- Walker, D. (1995). "An investigation into construction time performance." Constr. Manage. Econom., 13(3), 263–274.
- Wang, L. (2014). Knowledge formalization and reuse in BIM-based mechanical, electrical and plumbing design coordination in new construction projects using data mining techniques.
- Wang, Y., Chen, Y., Fu, Y., & Zhang, W. (2017). Do prior interactions breed cooperation in construction projects? The mediating role of contracts. *International Journal of Project Management*, 35(4), 633-646.
- WebFinance Inc., 2017a. Business dictionary. [Online] Available at: http://www.businessdictionary.com/definition/unit-price-contract.html[Accessed 12 05 2017].
- Weitzman, M. L. (1980). Efficient incentive contracts. *The Quarterly Journal of Economics*, 94(4), 719-730.
- White, G. O., Joplin, J. R., & Salama, M. F. (2007). Contracts and conflict resolution strategies in foreign ventures: a transaction cost perspective. *International Journal of Conflict Management*, 8(4), 376-390.
- Williamson, O. E. (1985). The economic institutions of capitalism. New York, NY: Free Press.
- Wilkinson, S. (2012). Writing a built environment dissertation: Practical guidance and examples. *Construction Economics and Building*, 12(2), 101-101.
- Won, J., Lee, G., Dossick, C., & Messner, J. (2013). Where to focus for successful adoption of building information modeling within organization. *Journal of Construction Engineering and Management*, 139(11), 04013014(1-10).
- Wong, A. K., Wong, F. K., & Nadeem, A. (2011). Government roles in implementing building information modelling systems. *Construction Innovation*, 11(1),61-79.
- Wu, W., & Issa, R. R. (2015). BIM execution planning in green building projects: LEED as a use case. *Journal of Management in Engineering*, 31(1), A4014007 (1-18).
- Xing, D., & Tao, J. (2015). Design and Application of Green Building based on BIM Geo-Informatics in Resource Management and Sustainable Ecosystem (pp. 901-907): Springer.
- Xu, X., Chong, W., Li, S., Arabo, A., & Xiao, J. (2018). MIAEC: Missing data imputation based on the evidence chain. *IEEE Access*, *6*, 12983-12992.
- Yan, H., & Demian, P. (2008). Benefits and barriers of building information modelling.

Yin, R. K. (2003). Case study research: Design and methods (Vol. 5).

- Yin, X., Liu, H., Chen, Y., & Al-Hussein, M. (2019). Building information modelling for off-site construction: Review and future directions. *Automation in Construction*, 101, 72-91.
- Young, N., Jones, S. A., Bernstein, H. M., & Gudgel, J. (2008). SmartMarket report on building information modeling (BIM): Transforming design and construction to achieve greater industry productivity. ed: McGraw-Hill Construction, Washington, DC.
- Yousif, A. N., & Burhan, A. M. (2021). *Benefit and Challenge of Integrating BIM With GIS In Iraqi Construction Projects.* Paper presented at the IOP Conference Series: Materials Science and Engineering.
- Zaghloul, R., and Hartman, F. (2003). "Construction contracts: The cost of mistrust." *Int. J. Proj. Manage.*, 21(6), 419–424.
- Zahrizan, Z., Ali, N. M., Haron, A. T., Marshall-Ponting, A., & Abd, Z. (2013). Exploring the adoption of Building Information Modelling (BIM) in the Malaysian construction industry: A qualitative approach. *International Journal* of Research in Engineering and Technology, 2(8), 384-395.
- Zahrizan, Z., Ali, N. M., Haron, A. T., Marshall-Ponting, A., & Hamid, Z. A. (2014). Exploring the barriers and driving factors in implementing building information modelling (BIM) in the Malaysian construction industry: A preliminary study. *Journal of the Institution of Engineers, Malaysia*, 75(1), 1-10.
- Zaiontz, C. (2015). Real Statistics Using Excel. www. real-statistics. com. Accessed Oct.
- Zainon, N., Mohd-Rahim, F. A., & Salleh, H. (2016). *The rise of BIM in Malaysia and its impact towards quantity surveying practices*. Paper presented at the MATEC Web of Conferences.
- Zhang, L. H., Cao, Y., McCabe, B. Y., & Shahi, A. (2019). The Adoption of Building Information Modelling in Canada.
- Zhang, S., Lee, J.-K., Venugopal, M., Teizer, J., & Eastman, C. M. (2012). *A framework for automatic safety checking of building information models*. Paper presented at the Construction Research Congress 2012: Construction Challenges in a Flat World.
- Zhang, S., Teizer, J., Lee, J.-K., Eastman, C. M., & Venugopal, M. (2013). Building information modeling (BIM) and safety: Automatic safety checking of construction models and schedules. *Automation in Construction*, 29, 183-195.
- Zikmund, W. G., Babin, B. J., Carr, J. C., & Griffin, M. (2010). Business Research Methods, South-Western, Cengage Learning. *Mason, OH*.