# NATURAL DYE PRODUCTS BUSINESS PLAN 



MASTER OF CHEMICAL ENGINEERING WITH ENTREPRENEURSHIP UNIVERSITI MALAYSIA PAHANG

## THESIS STATUS VALIDATION

UNIVERSITI MALAYSIA PAHANG

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Date: 23/09/2013
(Supervisor's Signature)
Assoc. Prof Dr.Mimi Sakinah Abdul Munaim

Name of Supervisor
Date: 23/09/2013

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The company has developed to market the natural dye products to replace the synthetic dye that is harmful to workers during handle the work progress and for human skin to avoid from irritation and sensitive. This company has been given the name as a Natural Dye KKE Enterprise (NDKKEE).

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competitors and to take full advantage of ever increasing market trend of natural dye production.

NDKKEE is a joint venture owned by 4 shareholders who also the major investors in NDKKEE. The management and organization in our company has 4 types of top management. The Chief Executive Manager is Dr. Wan Rosli Bin Wan Sulaiman. He has the highest percentage sharing in the company about $40 \%$. The other management team are Marketing Manager, Operation Manager and Financial Manager who invest about 20\% of each person in the company.

The business plan is implemented to apply the loan from the bank about RM $1,000,000$. The total investment was RM 500, 000 and the total capital cost budget is RM $1,500,000$. Price per kilogram of natural dye products is RM 80.00. The Sales Projection, Profit and Loss Statement, Cash Flow and Balance Sheet shows the positive increment in the financial plan. The net profit of our company is RM 182,081 for the first year and RM $1,013,170$ for the fifth year. The Payback Period of our company is expected to be 3.1 years approximately.

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## LIST OF SYMBOLS/ABBREVIATIONS

| Co.Ltd | - | Company Limited |
| :--- | :--- | :--- |
| COGS | - | Cost of Goods Sold |
| EPF | - | Employees Provident Fund |
| g | - | Gram |
| HR | - | Human Resources |
| I/C | - | Identity Card |
| kg | - | Kilogram |
| NDKKEE | - | Natural Dye KKE Enterprise |
| No. | - | Number |
| PVT.LTD | - | Private Limited |
| RM | - | Ringgit Malaysia |
| ROA | - | Return on Assets |
| ROE | - | Return on Equity |
| R\&D | - | Research and Development |
| SDN.BHD. | - | Sendirian Berhad |
| SOCSO | - | Social Security Organization |
| sq | - | Square |
| sq.ft | - | Square Feet |
| USD | - | United State Dolar |
| YR | - | Year |
| \$ | - | Ringgit Malaysia Currency |
| 1 st | - | First |
| \% | - | Percentage |
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| \$ | - | Ringgit Malaysia Currency |
| 1 st | - | First |
| \% | - | Percentage |
| hr |  | Hour |

## APPENDIX A. 1

## THE MAIN SUPPLIERS OF RAW MATERIAL

1) Great Sun Pitaya Farm Sdn. Bhd., 2935A, Jalan Masjid, Kampung Kebun Baru, Batu 9, 42500 Telok Panglima Garang, Selangor Darul Ehsan.
2) PJ Natural Food Product Sdn Bhd,

No.100A, Jalan KIP 9,

Taman Perindustrian KIP,

52200 Kuala Lumpur.
3) PROFRESH SDN BHD,

5-9 Jalan Kenanga 1A,

Seksyen BB 11 Bukit Beruntung,

48300 Rawang,Selangor Darul Ehsan,

Malaysia.
4) NutriVite Beverage Sdn. Bhd. (505998D)

14, Jalan Sungai Keramat 4,
Taman Klang Utama,
42100 Klang,
Selangor, Malaysia.

## APPENDIX A. 2

## LIST OF CUSTOMER (LOCAL MARKET)

## 1) E-TEX TRADING COMPANY

(i) Company address : 58, Jalan Jelawat, Taman Banang, Batu Pahat Johor 83000 Malaysia.
(ii) Description : located at 58, Jalan Jelawat, Taman Banang, Batu Pahat Johor 83000 Malaysia, Malaysia. The company is working in General business, Fashion, Fabric, Textile, Building materials business activities.
2) KAH HWA Industries Sdn Bhd
(i) Company Address: 26, Jalan Kapal, Tongkang Pecah Industrial Estate, 83010 Batu Pahat, Johor.
(ii) Description: located in the outskirt of Batu Pahat, a town situated in the south of Peninsular Malaysia and covers an area about 22,000 sq meters. There are three separate operations within the factory premise i.e. knitting, dyeing and garment manufacturing
3) MD Textile Sdn Bhd
(i) Company Address: 308 Block A, Glomac Business Centre, 10, Jalan SS6/1, Kelana Jaya, 47301, Petaling Jaya, Selangor
(ii) Description : T-Shirt factory in Malaysia
3) Firstex Knitting Industry
(i) Company Address : Lot 4, Jalan Perusahaan 3, Kawasan Perusahaan Beranang, 43700 Beranang, Selangor, Darul Ehsan, Malaysia.
(ii) Description: The products are diversified, ranging from Single Jersey, Double Jersey, Spandex Fabrics, Mini Jacquard, Jacquard Fabrics and Spandex Fabrics

## 4) Natural Batik Village Sdn Bhd

Address: Lot 4898, Batu 9 1/2, Jln Kemaman, Kampung Chengal Lempong, 26100
Balok, Pahang.
5) Batek Malaysia Bhd

Address: No. 11204, Jln Sungai Chua, 43000 Kajang, Selangor

## 6) Lim Boon Han Company

Address: 1st Floor, Bangunan Pasar Besar, Jln Hilir Pasar, 15000 Kota Bharu,
Kelantan.
7) Syarikat Batik House

Address: 2643E, Jln Sultanah Zainab, 15050 Kota Bharu, Kelantan
8) Noor Arfa Batek

Address: 1048K, Kaw Perindustrian Chendering, 21080 Chendering, Terengganu

## 9) Batik RM Company

Address: E594, Jln Tanah Putih, Tanah Puteh, 25100 Kuantan, Pahang

## APPENDIX B. 1

## ADMINISTRATION EQUIPMENT

| Types | Price <br> (RM)/unit | Unit (set) | Total (RM) |
| :--- | :---: | :---: | :---: |
| Fixtures and fitting | 2000 | 10 | 20000 |
| Computers | 4000 | 10 | 40000 |
| Photostate machine | 2000 | 10 | 20000 |
| Printers | 400 | 10 | 4000 |
| Sofa | 1500 | 4 | 6000 |
| Air-Cond | 800 | 5 | 4000 |
| Fax machine | 250 | 2 | 500 |
| Reception table | 250 | 2 | 500 |
| Exhibition board (training activities) | 350 | 3 | 1050 |
| Softboard | 35 | 5 | 175 |
| Telephone | 360 | 5 | 1800 |
| Total | 11945 | 66 | 98025 |

## APPENDIX B. 2

ADMINISTRATION EXPENSES SCHEDULE

| Description | Monthly <br> Expenditure | Other <br> Expenditure | Total |
| :--- | :---: | :---: | :---: |
| Promotion | 1000 |  |  |
| Ink Printer | 3000 |  |  |
| Water and electricity | 345 |  |  |
| A4 Paper | 215 |  |  |
| Telephone Bills | 516 | 10000 |  |
| Premises insurance |  | 2000 |  |
| Deposit Utilities |  | 12000 |  |
| Legal and Accounting Fees |  | 8000 |  |
| R\&D |  | 1000 |  |
| Business license | 5076 | 33000 | 138076 |
| Total |  |  |  |

## APPENDIX B. 3

## TOTAL PHYSICAL ASSET

## (i) Operating Equipment Cost

| Operating Equipment |  |  | Cost |  |
| :--- | :--- | :--- | :--- | ---: |
| Production Plant | Reactor | R-1 | RM | 28000.00 |
|  |  | R-2 | RM | 28000.00 |
|  |  | R-3 | RM | 28000.00 |
|  | Separator | T-1 | RM | 3000.00 |
|  |  | T-2 | RM | 3000.00 |
|  |  | T-3 | RM | 3000.00 |
|  | Dryer | S-1 | RM | 50000.00 |
|  | Storage Tank | S-1 | RM | 10000.00 |
|  |  | S-2 | RM | 10000.00 |
|  |  | S-3 | RM | 10000.00 |
| Total |  |  | RM | 173000.00 |

## (ii) Installation Cost

| Installation | Cost |  |
| :--- | :--- | ---: |
| Onsite | RM | $10,000.00$ |
| Purchased Equipment <br> Installation | RM | $10,000.00$ |
| Instrumentation and Control (installed) | RM | $10,000.00$ |
| Piping (installed) |  |  |
| Electrical and Material <br> (installed) | RM | $10,000.00$ |
| Deposit Utilities | RM | $5,000.00$ |
|  | Total | RM |

## (iii) Construction Cost

| Construction Cost | Cost |  |
| :--- | :--- | ---: |
| Offsite |  |  |
| Engineering and |  |  |
| supervision | RM | 10000 |
| Construction Expenses | RM | 17000 |
| Contractor's Fee | RM | 7000 |
| Others | RM | 1362 |
| Building | RM | 20000.00 |
| Yard Improvements | RM | 2000.00 |
| Service Facilities | RM | 3000.00 |
| Land | RM | 247638.00 |
| Total |  | 308000 |

(iv) Operating Expenditure Cost

| Operating Expenditure | Cost |
| :--- | ---: |
|  | RM |
| Salary | 19488 |
| Depreciation | 17300 |
| Water and electricity | 5000 |
| Factory Insurance | 15000 |
| Tools | 2000 |
| Total | 58788 |

## APPENDIX B. 5

## START UP EXPENSES



## Capital Equipment List

| Machine and Equipment | 173,000 |
| :--- | :---: |
|  | $\$ 173,000$ |

Location and Admin Expenses

| Asset Expenditure | $\$ 100,000$ |
| :--- | :--- |
| Monthly Expenditure | 5,076 |
| Other Expenditure | 33,000 |
| Other | 18,444 |
| Total Location and Admin Expenses | $\$ 156,520$ |
| Reserve for Contingencies | 746,164 |
| Summary Statement |  |
| Sources of Capital | $\$$ |
| Owners' and other investments | 500,000 |
| Bank loans | $1,000,000$ |
| Total Source of Funds | $\$ 1,500,000$ |

## Startup Expenses

| Buildings/real estate | $\$ 424,316$ |
| :--- | :--- |
| Capital equipment | 173,000 |
| Location/administration expenses | 156,520 |
| Contingency fund | $\underline{746,164}$ |
| Total Startup Expenses | $\$ 1,500,000$ |

## APPENDIX B. 9

## BALANCE SHEET



## End of year 2

| Assets |  |
| :---: | :---: |
| Cash | 636185 |
| Buildings/real estate | 424316 |
| Equipment | 173000 |
| Location/administration expenses | 156520 |
| Contingency fund | 746164 |
| Accumulated depreciation | -157674 |
| Total asstes | 1978511 |
| Liabilities |  |
| Loan payable | 800000 |
| Total liabilities | 800000 |
| Owner's equity |  |
| Owner's contributions | 500000 |
| Retained earnings (Beginning) | 182081 |
| Retained earnings (Current) | 496430 |
| Total owner's equity | 1178511 |
| Total liabilities and owner's equity | 1978511 |
| End of Year 3 |  |
| Assets |  |
| Cash | 1291940 |
| Buildings/real estate | 424316 |
| Equipment | 173000 |
| Location/administration expenses | 156520 |
| Contingency fund | 746164 |
| Accumulated depreciation | -236511 |
| Total asstes | 2555429 |
| Liabilities |  |
| Loan payable | 700000 |
| Total liabilities | 700000 |
| Owner's equity |  |
| Owner's contributions | 500000 |
| Retained earnings (Beginning) | 678511 |
| Retained earnings (Current) | 676918 |
| Total owner's equity | 1855429 |
| Total liabilities and owner's equity | 2555429 |

## End of Year 4

| Assets |  |
| :---: | :---: |
| Cash | 2023461 |
| Buildings/real estate | 424316 |
| Equipment | 173000 |
| Location/administration expenses | 156520 |
| Contingency fund | 746164 |
| Accumulated depreciation | -315348 |
| Total asstes | 3208113 |
| Liabilities |  |
| Loan payable | 600000 |
| Total liabilities | 600000 |
| Owner's equity |  |
| Owner's contributions | 500000 |
| Retained earnings (Beginning) | 1355429 |
| Retained earnings (Current) | 752684 |
| Total owner's equity | 2608113 |
| Total liabilities and owner's equity | 3208113 |
| End of Year 5 |  |
| Assets |  |
| Cash | 3015469 |
| Buildings/real estate | 424316 |
| Equipment | 173000 |
| Location/administration expenses | 156520 |
| Contingency fund | 746164 |
| Accumulated depreciation | -394185 |
| Total asstes | 4121284 |
| Liabilities |  |
| Loan payable | 500000 |
| Total liabilities | 500000 |
| Owner's equity |  |
| Owner's contributions | 500000 |
| Retained earnings (Beginning) | 2108113 |
| Retained earnings (Current) | 1013170 |
| Total owner's equity | 3621284 |
| Total liabilities and owner's equity | 4121284 |

## APPENDIX C. 1

PRODUCT CERTIFICATION


## APPENDIX A. 3

THE ADDRESS OF THE MAIN CUSTOMER IN MALAYSIA

| No | Name of Company | Company Address | Product |
| :---: | :---: | :--- | :--- |
| 1 | E-Trex Trading Company | 58, Jalan Jelawat, Taman Banang, Batu Pahat Johor, 83000 <br> Malaysia, Johor. | Fashion, Fabric, Textile, Building <br> Materials |
| 2 | KAH HWA Industries Sdn Bhd | Jalan Kapal, Tongkang Pecah Industrial Estate, 83010 <br> Batu Pahat, Johor, Malaysia | T-Shirt |
| 3 | Firstex Knitting Industry | Lot 4, Jalan Perusahaan 3, Kawasan Perusahaan Beranang, <br> 43700 Beranang, Selangor, Darul Ehsan, Malaysia | Jersey, Double Jersey, Spandex <br> Fabrics, Mini Jacquard, <br> Jacquard Fabrics and Ribs, <br> specialized in Jacquard Fabrics <br> and Spandex Fabrics |
| 4 | Natural Batik Village Sdn Bhd | Lot 4898, Batu 9 1/2, Jln Kemaman, Kampung Chengal <br> Lempong, 26100 Balok, Pahang | Batik |
| 5 | Batek Malaysia Bhd Company | No. 11204, Jln Sungai Chua, 43000 Kajang, Selangor | Batik |
| 6 | Lim Boon Han Core Business | 1st Floor, Bangunan Pasar Besar, Jln Hilir Pasar, <br> 15000 Kota Bharu, Kelantan | Batik |
| 7 | Noor Arfa Batek | 1048K, Kaw Perindustrian Chendering, 21080 Chendering, <br> Terengganu | Batik |

## APPENDIX A. 4

COMPETITOR'S MARKET TARGET

| No | Competitor's Name | Market Target |  |  |  |  |  |  |
| :---: | :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | North <br> America | South <br> America | Eastern <br> Europe | Africa | Oceania | Mid East | Western <br> Europe |
| 1 | Shijiazhuang Xunda Chemical Co., Ltd. | $/$ | $/$ | $/$ | $/$ | $/$ | $/$ | $/$ |
| 2 | K.M.A Exports | $/$ | $/$ | $/$ |  |  |  |  |
| 3 | Zhengding Shengguo Chemical Factory | $/$ | $/$ | $/$ | $/$ | $/$ | $/$ | $/$ |
| 4 | Henan Premtec Enterprise Corporation | $/$ | $/$ |  | $/$ | $/$ | $/$ | $/$ |
| 5 | Cangzhou Xincheng Weiye Chemical Co.Ltd | $/$ | $/$ | $/$ | $/$ | $/$ | $/$ | $/$ |
| 6 | M/S A.M.A. HERBAL LABORATORIES PVT.LTD | $/$ | $/$ | $/$ |  |  | $/$ | $/$ |
| 7 | INVERSIONES Y COM GENESIS LTDA | $/$ | $/$ |  |  |  | $/$ | $/$ |
| 8 | BIOPREX LABS | $/$ | $/$ | $/$ | $/$ | $/$ | $/$ | $/$ |
|  |  | 8 | 8 | 6 | 5 | 5 | 6 | 7 |


| No | Competitor's Name | Market Target |  |  |  |  |  |  |
| :---: | :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Central <br> America | Northern <br> Europe | Southern <br> Europe | Russia | India | South <br> Asia | Southeast <br> Asia |
| 1 | Shijiazhuang Xunda Chemical Co., Ltd. | $/$ | $/$ | $/$ | $/$ | $/$ | $/$ | $/$ |
| 2 | K.M.A Exports |  |  |  |  | $/$ |  | $/$ |
| 3 | Zhengding Shengguo Chemical Factory | $/$ | $/$ | $/$ |  |  |  | $/$ |
| 4 | Henan Premtec Enterprise Corporation | $/$ |  |  |  |  | $/$ | $/$ |
| 5 | Cangzhou Xincheng Weiye Chemical Co.Ltd | $/$ |  |  |  |  |  | $/$ |
| 6 | M/S A.M.A. HERBAL LABORATORIES <br> PVT.LTD |  |  |  |  |  |  | $/$ |
| 7 | INVERSIONES Y COM GENESIS LTDA |  |  |  |  |  |  | $/$ |
| 8 | BIOPREX LABS |  |  |  |  |  |  | $/$ |
|  |  | 4 | 2 | 2 | 1 | 2 | 2 | 6 |

## APPENDIX A. 5

## COMPETITOR'S MARKET TARGET AND MARKET SIZE

| No. | Competitor Name | Market Target |  |  | Market Size |  | $\begin{aligned} & \text { Total } \\ & \text { (RM) } \end{aligned}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | Eastern Asia | Turkey | China | Before | After |  |
| 1 | Shijiazhuang Xunda Chemical Co., Ltd. | / |  | / | 15\% | 13.7\% | 18,115,980.40 |
| 2 | K.M.A Exports |  |  |  | 3.7\% | 2.3\% | 123,298,742.10 |
| 3 | Zhengding Shengguo Chemical Factory | 1 |  |  | 8.2\% | 6.8\% | 4,123,669.27 |
| 4 | Henan Premtec Enterprise Corporation |  |  |  | 19.4\% | 18\% | 80,515,847.11 |
| 5 | Cangzhou Xincheng Weiye Chemical Co.Ltd | 1 | 1 |  | 22\% | 20.5\% | 172,533,958.10 |
| 6 | M/S A.M.A. HERBAL LABORATORIES PVT.LTD | 1 |  |  | 12.8\% | 11.4\% | 4,158,591.22 |
| 7 | INVERSIONES Y COM GENESIS LTDA | 1 |  |  | 1.6\% | 0.2\% | 3,974,741.38 |
| 8 | BIOPREX LABS | / |  |  | 17.3\% | 16\% | 8,713,648.22 |
|  | Total | 6 | - 1 | 1 | 100\% | 88.9\% | 415,435,648.80 |

Total Market Target that was ticked in the table is 74 . So, the total market size, $438 \%$ is divided by 74 , we got $6 \%$ for each. After our company enter to the global market, the market size from the other competitors are reduce about $6 \%$ because our company take $6 \%$ for each of the global market size. NDKKEE new market share is (100-88.9) \% = 11.1\%

## APPENDIX A. 6

NDKKEE MARKET TARGET AND MARKET SIZE

| No. | Market Target | Export/Import <br> Market | Market Size |
| :---: | :---: | :---: | :---: |
| 1 | USA | $1 \%$ | $5.8 \%$ |
| 2 | UK | $1 \%$ | $5.8 \%$ |
| 3 | Germany | $1 \%$ | $5.8 \%$ |
| 4 | India | $1 \%$ | $5.8 \%$ |
| 5 | East Asia | $1 \%$ | $5.8 \%$ |
| 6 | Southeast Asia | $1 \%$ | $5.8 \%$ |
| 7 | Western Asia | $1 \%$ | $5.8 \%$ |
| 8 | Italy | $1 \%$ | $5.8 \%$ |
| 9 | Domestic | $3.1 \%$ | $7.6 \%$ |
|  | TOTAL | $11.1 \%$ | $54 \%$ |

The target market size of our company estimated to be $54 \%$ including export and domestic market

## APPENDIX A. 7

## COMPETITOR'S PRODUCTION ABILITY/CAPACITY AND FACTORY SIZE

| No | Competitors | Types Of <br> Dye | Production Ability/Capacity | Factory Size <br> (SQUARE <br> METERS) |
| :---: | :--- | :---: | :---: | :---: |
| 1 | Shijiazhuang Xunda Chemical Co., Ltd. | SYNTHETIC | 16534.65 tons/year | 75000 |
| 2 | K.M.A Exports | NATURAL | 10 tons/year | 8000 |
| 3 | Zhengding Shengguo Chemical Factory | SYNTHETIC | 18,000 tons/year | 25,000 |
| 4 | Henan Premtec Enterprise Corporation | SYNTHETIC | 600 tons/year | 2000 |
| 5 | Cangzhou Xincheng Weiye Chemical <br> Co.Ltd | SYNTHETIC | 2000 tons/year | 20,000 |
| 6 | M/S A.M.A. HERBAL <br> LABORATORIES PVT.LTD | NATURAL | 2500 tons/year | 20,000 |
| 7 | INVERSIONES Y COM GENESIS <br> LTDA | SYNTHETIC | 4,500 tons/year | 45,000 |
| 8 | BIOPREX LABS | NATURAL | 5000 tons/year | 15,000 |
| 9 | NDKKEE (TARGET PRICE) | NATURAL | 10 tons/year | 7000 |

## APPENDIX B. 4

## ALL ASSUMPTIONS IN FINANCIAL PLAN

1) Patent and royalties: Increase RM 5000 by month
2) Physical Asset : Equipment, Furniture, Computer, etc.
3) Depreciation of equipment (monthly) :
i) Administration Equipment
$10 \%$ based on straight line method every year

| Types | Price <br> (RM)/unit | Unit <br> (set) | Total (RM) | Depreciation |
| :--- | :---: | :---: | :---: | :---: |
| Fixtures and fitting | 2000 | 10 | 20000 | 2000 |
| Computers | 4000 | 10 | 40000 | 4000 |
| Photostate machine | 2000 | 10 | 20000 | 2000 |
| Printers | 400 | 10 | 4000 | 400 |
| Sofa | 1500 | 4 | 6000 | 600 |
| Air-Cond | 800 | 5 | 4000 | 400 |
| Fax machine | 250 | 2 | 500 | 50 |
| Reception table | 250 | 2 | 500 | 50 |
| Exhibition board (training <br> activities) | 350 | 3 | 1050 | 105 |
| Softboard | 35 | 5 | 175 | 17.5 |
| Telephone | 360 | 5 | 1800 | 180 |
| Total | 11945 | 66 | 788370 | 78837 |

ii) Operating Equipment
$10 \%$ based on the straight line method every year

| Operating Equipment |  |  | Cost |  | Depreciation |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Production Plant | Reactor | R-1 | RM | 28000.00 | 2800 |
|  |  | R-2 | RM | 28000.00 | 2800 |
|  |  | R-3 | RM | 28000.00 | 2800 |
|  |  | R-4 | RM | 0.00 | 0 |
|  |  | R-5 | RM | 0.00 | 0 |
|  | Separator | T-1 | RM | 3000.00 | 300 |
|  |  | T-2 | RM | 3000.00 | 300 |
|  |  | T-3 | RM | 3000.00 | 300 |
|  | Dryer | S-1 | RM | 50000.00 | 5000 |
|  | Storage Tank | S-1 | RM | 10000.00 | 1000 |
|  |  | S-2 | RM | 10000.00 | 1000 |
|  |  | S-3 | RM | 10000.00 | 1000 |
|  |  | S-4 | RM | 0.00 | 0 |
| Total |  |  | RM | 173000.00 | 17300 |

Total Equipment $=$ Total Administration Equipment + Total Operating Equipment $=$
4) Salaries (monthly)

- increase 10\% every year

| Operating Salary | Year 1 <br> $(\mathbf{R M})$ | Year 2 <br> $(\mathbf{R M})$ | Year 3 <br> $(\mathbf{R M})$ | Year 4 <br> $(\mathbf{R M})$ | Year 5 <br> $(\mathbf{R M})$ |
| :--- | ---: | ---: | ---: | ---: | ---: |
| Operator (15 workers) | 14,400 | 15,840 | 17,424 | 19,166 | 21,083 |
| Total Gross Salary | 14,400 | 15,840 | 17,424 | 19,166 | 21,083 |
| $(-)$ EPF (2\%) | 288 | 317 | 348 | 383 | 422 |
| SOCSO (11\%) | 1,584 | 1,742 | 1,917 | 2,108 | 2,319 |
| Net Salary Operating Labor (by month) | 12,528 | 13,781 | 15,159 | 16,675 | 18,342 |
| Net Salary Operating Labor (by year) | 150,336 | 165,370 | 181,907 | 200,097 | 220,107 |
| Supervisor | 3,000 | 3,300 | 3,630 | 3,993 | 4,392 |
| Manager | 5,000 | 5,500 | 6,050 | 6,655 | 7,321 |
| Total Gross Salary | 8,000 | 8,800 | 9,680 | 10,648 | 11,713 |
| $(-)$ EPF (2\%) | 160 | 176 | 194 | 213 | 234 |
| SOCSO (11\%) | 880 | 968 | 1,065 | 1,171 | 1,288 |
| Net Salary Operating Labor (by month) | 6,960 | 7,656 | 8,422 | 9,264 | 10,190 |
| Net Salary Operating Labor (by year) | 83,520 | 91,872 | 101,059 | 111,165 | 122,282 |


| Admin Salary | $\begin{array}{r} \text { Year } 1 \\ (\mathbf{R M}) \\ \hline \end{array}$ | $\begin{array}{r} \text { Year } 2 \\ (\text { RM }) \\ \hline \end{array}$ | $\begin{array}{r} \text { Year } 3 \\ (\mathbf{R M}) \\ \hline \end{array}$ | $\begin{array}{r} \text { Year } 4 \\ (\mathbf{R M}) \\ \hline \end{array}$ | $\begin{array}{r} \text { Year } 5 \\ (\mathbf{R M}) \\ \hline \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Shareholder partners (4 workers) |  |  |  |  |  |
|  | 19600 | 21560 | 23716 | 26087.6 | 28696.36 |
| Clerk (2 workers) |  |  |  |  |  |
|  | 1600 | 1760 | 1936 | 2129.6 | 2342.56 |
| Total Gross Salary |  |  |  |  |  |
|  | 21200 | 23320 | 25652 | 28217.2 | 31038.92 |
| (-) EPF (2\%) |  |  |  |  |  |
|  | 424 | 466.4 | 513.04 | 564.344 | 620.7784 |
| SOCSO (11\%) |  |  |  |  |  |
|  | 2332 | 2565.2 | 2821.72 | 3103.892 | 3414.2812 |
| Total Salary | 43,600 | 47,960 | 52,756 | 58,032 | 63,835 |
| Payroll | 5,668 | 6,235 | 6,858 | 7,544 | 8,299 |
|  | , |  |  |  |  |
| Advertising | 1500 | 1800 | 2160 | 2592 | 3110.4 |
| Interest | 5000 | 4500 | 4000 | 3500 | 3000 |
| Maintenance (5\% increase every year) | 0 | 0 | 0 | 19227 | 20189 |

5) Revenues/Sales : $10 \%$ increase monthly
6) Payroll expenses : $11 \%$ of salary
7) Raw material : Increase $20 \%$ by year
8) Interest : Decrease RM 500 per year
9) Advertising cost : $1.25 \%$ of revenue
10) Income tax : $25 \%$ of earning before income tax (EBIT)

| Cost of Raw Material | $\$ / \mathbf{k g}$ |  |
| :--- | :--- | :--- |
| Raw Material A |  | 0.25 |
| Raw Material B |  | 0.05 |
| Total | 0.3 |  |

Raw Material Requirement for 1 kg of Nat Dye $=20 \mathrm{~kg}$ of raw material
Cost of Prodcution for 1kg Nat Dye
RM6

| Description | Year 1 <br> (by month) | Year 2 <br> (by month) | Year 3 <br> (by month) | Year 4 <br> (by month) | Year 5 <br> (by month) |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Raw Material | 1,500 | 1,800 | 2,160 | 2,592 | 3,110 |
| Production Cost of Raw Material (RM) | 9,000 | 10,800 | 12,960 | 15,552 | 18,662 |

## APPENDIX B. 6

## SALES PROJECTIONS FOR THE EXPECTED GROWTH RATE

| Year 1 |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Month | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | Year <br> Total |
| Units | - | - | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 15,000 |
| Price per kg | - | - | 80 | 80 | 80 | 80 | 80 | 80 | 80 | 80 | 80 | 80 |  |
| Sales (RM) | - | - | 120,000 | 120,000 | 120,000 | 120,000 | 120,000 | 120,000 | 120,000 | 120,000 | 120,000 | 120,000 | 1,200,000 |
| Year 2 |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Month | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | Year <br> Total |
| Units | 1,800 | 1,800 | 1,800 | 1,800 | 1,800 | 1,800 | 1,800 | 1,800 | 1,800 | 1,800 | 1,800 | 1,800 | 21,600 |
| Price per kg | 80 | 80 | 80 | 80 | 80 | 80 | 80 | 80 | 80 | 80 | 80 | 80 |  |
| Sales (RM) | 144,000 | 144,000 | 144,000 | 144,000 | 144,000 | 144,000 | 144,000 | 144,000 | 144,000 | 144,000 | 144,000 | 144,000 | 1,728,000 |

## Year 3

| Year |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Month | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | Total |
| Units | 2,160 | 2,160 | 2,160 | 2,160 | 2,160 | 2,160 | 2,160 | 2,160 | 2,160 | 2,160 | 2,160 | 2,160 | 25,920 |
| Price per | 80 | 80 | 80 | 80 | 80 | 80 | 80 | 80 | 80 | 80 | 80 | 80 |  |
| kg | 80 |  |  |  |  |  |  |  |  |  |  |  |  |

## Year 5

| Month | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | Year <br> Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Units | 3,110 | 3,110 | 3,110 | 3,110 | 3,110 | 3,110 | 3,110 | 3,110 | 3,110 | 3,110 | 3,110 | 3,110 | 37,325 |
| Price per kg | 80 | 80 | 80 | 80 | 80 | 80 | 80 | 80 | 80 | 80 | 80 | 80 |  |
| Sales (RM) | 248,832 | 248,832 | 248,832 | 248,832 | 248,832 | 248,832 | 248,832 | 248,832 | 248,832 | 248,832 | 248,832 | 248,832 | 2,985,984 |

## APPENDIX B. 7

PROJECTED PROFIT AND LOSS STATEMENT

| Year 1 |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Month | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | Year Total |
|  | RM | RM | RM | RM | RM | RM | RM | RM | RM | RM | RM | RM | RM |
| SALES | - | - | 120,000 | 120,000 | 120,000 | 120,000 | 120,000 | 120,000 | 120,000 | 120,000 | 120,000 | 120,000 | 1,200,000 |
| MINUS : COST OF | - | - | 9,000 | 9,000 | 9,000 | -9,000 | 9,000 | 9,000 | 9,000 | 9,000 | 9,000 | 9,000 | 90,000 |
| PRODUCTION |  |  |  |  |  |  |  |  |  |  |  |  |  |
| GROSS PROFIT | - | - | 111,000 | 111,000 | 111,000 | 111,000 | 111,000 | 111,000 | 111,000 | 111,000 | 111,000 | 111,000 | 1,110,000 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| MINUS : EXPENDITURES |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Salary | 43,600 | 43,600 | 43,600 | 43,600 | 43,600 | 43,600 | 43,600 | 43,600 | 43,600 | 43,600 | 43,600 | 43,600 | 523,200 |
| Payroll Expenses (EPF, SOCSO) | 5,668 | 5,668 | 5,668 | 5,668 | 5,668 | 5,668 | 5,668 | 5,668 | 5,668 | 5,668 | 5,668 | 5,668 | 68,016 |
| Promotion/Advertising | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 1,500 | 18,000 |
| Ink Printer | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 36,000 |
| Water and electricity | 3,450 | 3,450 | 3,450 | 3,450 | 3,450 | 3,450 | 3,450 | 3,450 | 3,450 | 3,450 | 3,450 | 3,450 | 41,400 |
| A4 Paper | 215 | 215 | 215 | 215 | 215 | 215 | 215 | 215 | 215 | 215 | 215 | 215 | 2,580 |
| Telephone Bills | 516 | 516 | 516 | 516 | 516 | 516 | 516 | 516 | 516 | 516 | 516 | 516 | 6,192 |
| Premises insurance | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 12,000 |
| Legal and Accounting Fees | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 12,000 |
| R\&D | 667 | 667 | 667 | 667 | 667 | 667 | 667 | 667 | 667 | 667 | 667 | 667 | 8,000 |
| Interest | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 5,000 | 60,000 |
| Depreciation | 6,570 | 6,570 | 6,570 | 6,570 | 6,570 | 6,570 | 6,570 | 6,570 | 6,570 | 6,570 | 6,570 | 6,570 | 78,837 |
| Business license | 1,000 | - | - | - | - | - | - | - | - | - | - | - | 1,000 |
| TOTAL EXPENSES | 73,185 | 72,185 | 72,185 | 72,185 | 72,185 | 72,185 | 72,185 | 72,185 | 72,185 | 72,185 | 72,185 | 72,185 | 867,225 |
| Earning Before Income Tax (EBIT) | $(73,185)$ | $(72,185)$ | 38,815 | 38,815 | 38,815 | 38,815 | 38,815 | 38,815 | 38,815 | 38,815 | 38,815 | 38,815 | 242,775 |
| Income Tax | $(18,296)$ | $(18,046)$ | 9,704 | 9,704 | 9,704 | 9,704 | 9,704 | 9,704 | 9,704 | 9,704 | 9,704 | 9,704 | 60,694 |
| NET PROFIT/LOSS | $(54,889)$ | $(54,139)$ | 29,111 | 29,111 | 29,111 | 29,111 | 29,111 | 29,111 | 29,111 | 29,111 | 29,111 | 29,111 | 182,081 |



| Year 3 |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Month | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | Year Total |
|  | RM | RM | RM | RM | RM | RM | RM | RM | RM | RM | RM | RM | RM |
| SALES | 172,800 | 172,800 | 172,800 | 172,800 | 172,800 | 172,800 | 172,800 | 172,800 | 172,800 | 172,800 | 172,800 | 172,800 | 2,073,600 |
| MINUS : COST OF | 12,960 | 12,960 | 12,960 | 12,960 | 12,960 | 12,960 | 12,960 | 12,960 | 12,960 | 12,960 | 12,960 | 12,960 | 155,520 |
| PRODUCTION |  |  |  |  |  |  |  |  |  |  |  |  |  |
| GROSS PROFIT | 159,840 | 159,840 | 159,840 | 159,840 | 159,840 | 159,840 | 159,840 | 159,840 | 159,840 | 159,840 | 159,840 | 159,840 | 1,918,080 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| MINUS : EXPENDITURES |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Salary | 52,756 | 52,756 | 52,756 | 52,756 | 52,756 | 52,756 | 52,756 | 52,756 | 52,756 | 52,756 | 52,756 | 52,756 | 633,072 |
| Payroll Expenses (EPF, SOCSO) | 6,858 | 6,858 | 6,858 | 6,858 | 6,858 | 6,858 | 6,858 | 6,858 | 6,858 | 6,858 | 6,858 | 6,858 | 82,299 |
| Promotion/Advertising | 2,160 | 2,160 | 2,160 | 2,160 | 2,160 | 2,160 | 2,160 | 2,160 | 2,160 | 2,160 | 2,160 | 2,160 | 25,920 |
| Ink Printer | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 36,000 |
| Water and electricity | 5,391 | 5,391 | 5,391 | 5,391 | 5,391 | 5,391 | 5,391 | 5,391 | 5,391 | 5,391 | 5,391 | 5,391 | 64,688 |
| A4 Paper | 336 | 336 | 336 | 336 | 336 | 336 | 336 | 336 | 336 | 336 | 336 | 336 | 4,031 |
| Telephone Bills | 806 | 806 | 806 | 806 | 806 | 806 | 806 | 806 | 806 | 806 | 806 | 806 | 9,675 |
| Premises insurance | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 12,000 |
| Legal and Accounting Fees | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 12,000 |
| R\&D | 667 | 667 | 667 | 667 | 667 | 667 | 667 | 667 | 667 | 667 | 667 | 667 | 8,000 |
| Interest | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | 4,000 | 48,000 |
| Depreciation | 6,570 | 6,570 | 6,570 | 6,570 | 6,570 | 6,570 | 6,570 | 6,570 | 6,570 | 6,570 | 6,570 | 6,570 | 78,837 |
| Business license | 1,000 |  |  |  |  |  |  |  |  |  |  |  | 1,000 |
| TOTAL EXPENSES | 85,544 | 84,544 | 84,544 | 84,544 | 84,544 | 84,544 | 84,544 | 84,544 | 84,544 | 84,544 | 84,544 | 84,544 | 1,015,522 |
| Earning Before Income Tax (EBIT) | 74,296 | 75,296 | 75,296 | 75,296 | 75,296 | 75,296 | 75,296 | 75,296 | 75,296 | 75,296 | 75,296 | 75,296 | 902,558 |
| Income Tax | 18,574 | 18,824 | 18,824 | 18,824 | 18,824 | 18,824 | 18,824 | 18,824 | 18,824 | 18,824 | 18,824 | 18,824 | 225,639 |
| NET PROFIT/LOSS | 55,722 | 56,472 | 56,472 | 56,472 | 56,472 | 56,472 | 56,472 | 56,472 | 56,472 | 56,472 | 56,472 | 56,472 | 676,918 |


| Year 4 |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Month | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | Year Total |
|  | RM | RM | RM | RM | RM | RM | RM | RM | RM | RM | RM | RM | RM |
| SALES | 207,360 | 207,360 | 207,360 | 207,360 | 207,360 | 207,360 | 207,360 | 207,360 | 207,360 | 207,360 | 207,360 | 207,360 | 2,488,320 |
| MINUS : COST OF | 15,552 | 15,552 | 15,552 | 15,552 | 15,552 | 15,552 | 15,552 | 15,552 | 15,552 | 15,552 | 15,552 | 15,552 | 186,624 |
| PRODUCTION |  |  |  |  |  |  |  |  |  |  |  |  |  |
| GROSS PROFIT | 191,808 | 191,808 | 191,808 | 191,808 | 191,808 | 191,808 | 191,808 | 191,808 | 191,808 | 191,808 | 191,808 | 191,808 | 2,301,696 |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| MINUS : EXPENDITURES |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Salary | 58,032 | 58,032 | 58,032 | 58,032 | 58,032 | 58,032 | 58,032 | 58,032 | 58,032 | 58,032 | 58,032 | 58,032 | 696,379 |
| Payroll Expenses (EPF, SOCSO) | 7,544 | 7,544 | 7,544 | 7,544 | 7,544 | 7,544 | 7,544 | 7,544 | 7,544 | 7,544 | 7,544 | 7,544 | 90,529 |
| Promotion/Advertising | 2,592 | 2,592 | 2,592 | 2,592 | 2,592 | 2,592 | 2,592 | 2,592 | 2,592 | 2,592 | 2,592 | 2,592 | 31,104 |
| Ink Printer | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 3,000 | 36,000 |
| Water and electricity | 6,738 | 6,738 | 6,738 | 6,738 | 6,738 | 6,738 | 6,738 | 6,738 | 6,738 | 6,738 | 6,738 | 6,738 | 80,859 |
| A4 Paper | 420 | 420 | 420 | 420 | 420 | 420 | 420 | 420 | 420 | 420 | 420 | 420 | 5,039 |
| Telephone Bills | 1,008 | 1,008 | 1,008 | 1,008 | 1,008 | 1,008 | 1,008 | 1,008 | 1,008 | 1,008 | 1,008 | 1,008 | 12,094 |
| Renovation/Maintenance expenses | 16,023 | 16,023 | 16,023 | 16,023 | 16,023 | 16,023 | 16,023 | 16,023 | 16,023 | 16,023 | 16,023 | 16,023 | 192,276 |
| Premises insurance | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 12,000 |
| Legal and Accounting Fees | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 1,000 | 12,000 |
| R\&D | 667 | 667 | 667 | 667 | 667 | 667 | 667 | 667 | 667 | 667 | 667 | 667 | 8,000 |
| Interest | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 | 3,500 | 42,000 |
| Depreciation | 6,570 | 6,570 | 6,570 | 6,570 | 6,570 | 6,570 | 6,570 | 6,570 | 6,570 | 6,570 | 6,570 | 6,570 | 78,837 |
| Business license | 1,000 |  |  |  |  |  |  |  |  |  |  |  | 1,000 |
| TOTAL EXPENSES | 109,093 | 108,093 | 108,093 | 108,093 | 108,093 | 108,093 | 108,093 | 108,093 | 108,093 | 108,093 | 108,093 | 108,093 | 1,298,118 |
| Earning Before Income Tax (EBIT) | 82,715 | 83,715 | 83,715 | 83,715 | 83,715 | 83,715 | 83,715 | 83,715 | 83,715 | 83,715 | 83,715 | 83,715 | 1,003,578 |
| Income Tax | 20,679 | 20,929 | 20,929 | 20,929 | 20,929 | 20,929 | 20,929 | 20,929 | 20,929 | 20,929 | 20,929 | 20,929 | 250,895 |
| NET PROFIT/LOSS | 62,036 | 62,786 | 62,786 | 62,786 | 62,786 | 62,786 | 62,786 | 62,786 | 62,786 | 62,786 | 62,786 | 62,786 | 752,684 |



## APPENDIX B. 8

## CASH FLOW STATEMENT




| Year 4 |  |  |  |  |  |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Month | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 11 | 12 | Total Year |
| Operating activities |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Net profit |  |  |  |  |  |  |  |  |  |  |  |  |  |
| (loss) <br> Add : | 62,036 | 62,786 | 62,786 | 62,786 | 62,786 | 62,786 | 62,786 | 62,786 | 62,786 | 62,786 | 62,786 | 62,786 | 752,684 |
| Depreciation | 6,570 | 6,570 | 6,570 | 6,570 | 6,570 | 6,570 | 6,570 | 6,570 | 6,570 | 6,570 | 6,570 | 6,570 | 78,837 |
| Cash flow from operations | 68,606 | 69,356 | 69,356 | 69,356 | $69,356$ | 69,356 | 69,356 | 69,356 | 69,356 | 69,356 | 69,356 | 69,356 | 831,521 |
| Financing <br> Activities |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Loan Payment |  |  |  |  |  |  |  |  |  |  |  | $(100,000)$ | $(100,000)$ |
| Increase (decrease in cash) | 68,606 | 69,356 | 69,356 | 69,356 | 69,356 | 69,356 | 69,356 | 69,356 | 69,356 | 69,356 | 69,356 | $(30,644)$ | 731,521 |
| Beginning cash balance | 1,291,940 | 1,360,546 | 1,429,902 | 1,499,258 | 1,568,614 | 1,637,970 | 1,707,326 | 1,776,682 | 1,846,038 | 1,915,393 | 1,984,749 | 2,054,105 | 1,291,940 |
| balance | 1,360,546 | 1,429,902 | 1,499,258 | 1,568,614 | 1,637,970 | 1,707,326 | 1,776,682 | 1,846,038 | 1,915,393 | 1,984,749 | 2,054,105 | 2,023,461 | 2,023,461 |
| Year 5 |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Month | 1 | 2 | 3 | 4 | 5 | 6 | 7 | 8 | 9 | 10 | 1 | 12 | Total Year |
| Operating activities |  |  |  |  |  |  |  |  |  |  |  |  |  |
| $\begin{aligned} & \text { Net profit } \\ & \text { (loss) } \\ & \text { Add : } \end{aligned}$ | 83,743 | 84,493 | 84,493 | 84,493 | 84,493 | 84,493 | 84,493 | 84,493 | 84,493 | 84,493 | 84,493 | 84,493 | 1,013,170 |
| Depreciation | 6,570 | 6,570 | 6,570 | 6,570 | 6,570 | 6,570 | 6,570 | 6,570 | 6,570 | 6,570 | 6,570 | 6,570 | 78,837 |
| Cash flow from operations | 90,313 | 91,063 | 91,063 | 91,063 | 91,063 | 91,063 | 91,063 | 91,063 | 91,063 | 91,063 | 91,063 | 91,063 | 1,092,007 |
| Financing |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Loan Payment |  |  |  |  |  |  |  |  |  |  |  | $(100,000)$ | $(100,000)$ |
| Increase (decrease in cash) | 90,313 | 91,063 | 91,063 | 91,063 | 91,063 | 91,063 | 91,063 | 91,063 | 91,063 | 91,063 | 91,063 | $(8,937)$ | 992,007 |
| Beginning cash balance | 2,023,461 | 2,113,774 | 2,204,837 | 2,295,900 | 2,386,964 | 2,478,027 | 2,569,090 | 2,660,153 | 2,751,216 | 2,842,279 | 2,933,342 | 3,024,405 | 2,023,461 |
| Ending cash balance | 2,113,774 | 2,204,837 | 2,295,900 | 2,386,964 | 2,478,027 | 2,569,090 | 2,660,153 | 2,751,216 | 2,842,279 | 2,933,342 | 3,024,405 | 3,015,469 | 3,015,469 |

