# NATURAL DYE PRODUCTS BUSINESS PLAN



# UMP

# MASTER OF CHEMICAL ENGINEERING WITH ENTREPRENEURSHIP UNIVERSITI MALAYSIA PAHANG

# THESIS STATUS VALIDATION

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		Abdul Munaim		
860326-26-5384	860326-26-5384 Name of Supervisor			
Date: 23/09/2013		Date: 23/09/2013		

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# NOR ASHIKIN BINTI ABDUL HAMID

Thesis submitted in partial fulfillment of the requirements for the award of the degree of Master of Chemical Engineering With Entrepreneurship

Faculty of Chemical Engineering & Natural Resources UNIVERSITI MALAYSIA PAHANG

SEPTEMBER 2013



Thesis submitted in partial fulfillment of the requirements for the award of the degree of
Master of Chemical Engineering With Entrepreneurship



## **SUPERVISOR'S DECLARATION**

"I hereby declare that I have checked this project and in our opinion this project is satisfactory in terms of scope and quality for the award of the degree of Master of Chemical Engineering With Entrepreneurship."

Signature : \_\_\_\_\_

Name of Supervisor : ASSOC. PROF. DR. MIMI SAKINAH ABDUL

**MUNAIM** 

Position : ASSOC.PROF.

FACULTY OF CHEMICAL ENGINEERING &

NATURAL RESOURCES

UNIVERSITY MALAYSIA PAHANG.

Date : SEPTEMBER 23, 2013



# STUDENT'S DECLARATION

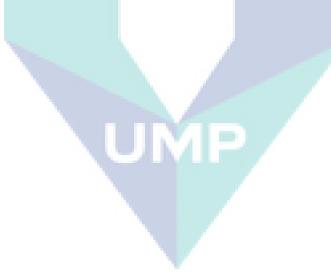
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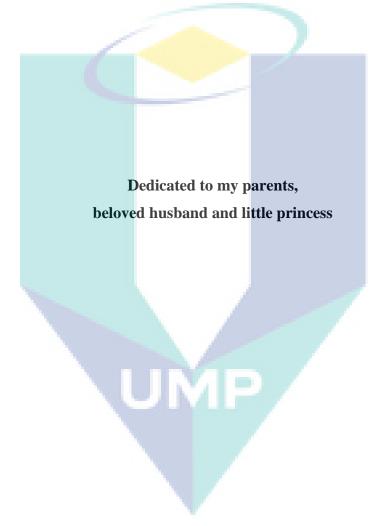
Signature :\_\_\_\_\_

Name : NOR ASHIKIN BINTI ABDUL HAMID

ID Number : KKE12001

Date : SEPTEMBER 23, 2013





#### **ACKNOWLEDGEMENTS**

I am grateful and would like to express my sincere gratitude to ALLAH S.W.T. for his blessing on me until the accomplishment of this project.

My deepest appreciation goes to my parents, family, my beloved husband, Muhammad Labib Bin Abd Jalil and my little princess, Nurul Effah Binti Muhammad Labib for their support and motivation. The completion of this project would not be happened without their understanding and immolation.

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#### **EXECUTIVE SUMMARY**

Today dyeing is important and popular amongst natural loving and health awarded people. Nearly all dyes are currently produced from synthetic compounds. This means that costs have been greatly reduced and certain applications for enhanced. Customers more aware of environmental issues are now demanding natural products, naturally sourced. If a fashion company introduces a new line of clothes produced with a natural fibre, the naturally sourced dye is needed to complete the green label. Natural dyes can offer not only a rich and varied source of dyes, but also the possibility of an income through sustainable harvest of the dye plants. They also have a far superior aesthetic quality, which is much more pleasing to the eye.

The company has developed to market the natural dye products to replace the synthetic dye that is harmful to workers during handle the work progress and for human skin to avoid from irritation and sensitive. This company has been given the name as a Natural Dye KKE Enterprise (NDKKEE).

NDKKEE has mainly focused on textile industries that produce batik and clothing. The target market is divided into the domestic market and international market. The domestic market is included Pahang, Kelantan, Terengganu, Johor and Selangor while the international market will focuses on South Asia, U.K, U.S.A, Germany, India and Italy.

The competitive position of our company is quite strong since the Malaysia has no competitors, thus need us to compare with the competitors from outside country mostly from China, India and U.K. Our company has the strength and advantages to compete with those competitors.

The objectives and mission of our business are to expand the market into the local and international market, to maximize the profit and sustain the financial growth, to reduce the risks and uncertainties and to achieve the customer demand. The mission of our company is to produce the variety types of colors that can be compete to the other

competitors and to take full advantage of ever increasing market trend of natural dye production.

NDKKEE is a joint venture owned by 4 shareholders who also the major investors in NDKKEE. The management and organization in our company has 4 types of top management. The Chief Executive Manager is Dr. Wan Rosli Bin Wan Sulaiman. He has the highest percentage sharing in the company about 40%. The other management team are Marketing Manager, Operation Manager and Financial Manager who invest about 20% of each person in the company.

The business plan is implemented to apply the loan from the bank about RM 1,000,000. The total investment was RM 500, 000 and the total capital cost budget is RM 1,500,000. Price per kilogram of natural dye products is RM 80.00. The Sales Projection, Profit and Loss Statement, Cash Flow and Balance Sheet shows the positive increment in the financial plan. The net profit of our company is RM 182,081 for the first year and RM 1,013,170 for the fifth year. The Payback Period of our company is expected to be 3.1 years approximately.



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## LIST OF SYMBOLS/ABBREVIATIONS

Co.Ltd - Company Limited

COGS - Cost of Goods Sold

EPF - Employees Provident Fund

g - Gram

HR - Human Resources

I/C - Identity Card

kg - Kilogram

NDKKEE - Natural Dye KKE Enterprise

No. - Number

PVT.LTD - Private Limited

RM - Ringgit Malaysia

ROA - Return on Assets

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R&D - Research and Development

SDN.BHD. - Sendirian Berhad

SOCSO - Social Security Organization

sq - Square

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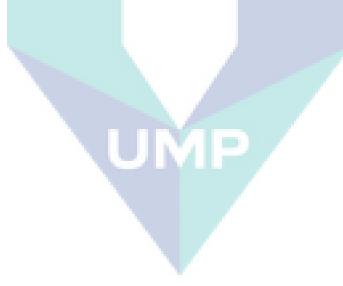
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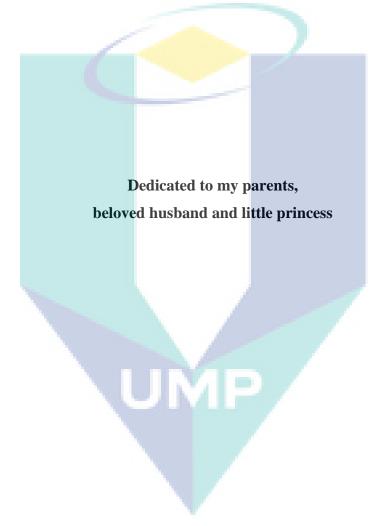
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SOCSO - Social Security Organization

sq - Square

sq.ft - Square Feet

USD - United State Dolar

YR - Year

\$ - Ringgit Malaysia Currency

1st - First

% - Percentage

hr Hour

## **APPENDIX A. 1**

## THE MAIN SUPPLIERS OF RAW MATERIAL

1) Great Sun Pitaya Farm Sdn. Bhd.,

2935A, Jalan Masjid, Kampung Kebun Baru, Batu 9,

42500 Telok Panglima Garang, Selangor Darul Ehsan.

2) PJ Natural Food Product Sdn Bhd,

No.100A, Jalan KIP 9,

Taman Perindustrian KIP,

52200 Kuala Lumpur.

3) PROFRESH SDN BHD,

5-9 Jalan Kenanga 1A,

Seksyen BB 11 Bukit Beruntung,

48300 Rawang, Selangor Darul Ehsan,

Malaysia.

4) NutriVite Beverage Sdn. Bhd. (505998D)

14, Jalan Sungai Keramat 4,

Taman Klang Utama,

42100 Klang,

Selangor, Malaysia.

#### **APPENDIX A.2**

## LIST OF CUSTOMER (LOCAL MARKET)

## 1) E-TEX TRADING COMPANY

- (i) Company address: 58, Jalan Jelawat, Taman Banang, Batu Pahat Johor 83000 Malaysia.
- (ii) Description: located at 58, Jalan Jelawat, Taman Banang, Batu Pahat Johor83000 Malaysia, Malaysia. The company is working in General business,Fashion, Fabric, Textile, Building materials business activities.

## 2) KAH HWA Industries Sdn Bhd

- (i) Company Address: 26, Jalan Kapal, Tongkang Pecah Industrial Estate, 83010 Batu Pahat, Johor.
- (ii) Description: located in the outskirt of Batu Pahat, a town situated in the south of Peninsular Malaysia and covers an area about 22,000 sq meters.
   There are three separate operations within the factory premise i.e. knitting, dyeing and garment manufacturing

#### 3) MD Textile Sdn Bhd

- (i) Company Address: 308 Block A, Glomac Business Centre, 10, Jalan SS6/1, Kelana Jaya, 47301, Petaling Jaya, Selangor
- (ii) Description: T-Shirt factory in Malaysia

#### 3) Firstex Knitting Industry

- (i) Company Address: Lot 4, Jalan Perusahaan 3, Kawasan Perusahaan Beranang, 43700 Beranang, Selangor, Darul Ehsan, Malaysia.
- (ii) Description: The products are diversified, ranging from Single Jersey,
   Double Jersey, Spandex Fabrics, Mini Jacquard, Jacquard Fabrics and
   Spandex Fabrics
- 4) Natural Batik Village Sdn Bhd

Address: Lot 4898, Batu 9 1/2, Jln Kemaman, Kampung Chengal Lempong, 26100 Balok, Pahang.

5) Batek Malaysia Bhd

Address: No. 11204, Jln Sungai Chua, 43000 Kajang, Selangor

6) Lim Boon Han Company

Address: 1st Floor, Bangunan Pasar Besar, Jln Hilir Pasar, 15000 Kota Bharu, Kelantan.

7) Syarikat Batik House

Address: 2643E, Jln Sultanah Zainab, 15050 Kota Bharu, Kelantan

8) Noor Arfa Batek

Address: 1048K, Kaw Perindustrian Chendering, 21080 Chendering, Terengganu

9) Batik RM Company

Address: E594, Jln Tanah Putih, Tanah Puteh, 25100 Kuantan, Pahang

**APPENDIX B.1** 

# ADMINISTRATION EQUIPMENT

			Prio	ce		
Types			(RM)	'unit U	nit (set)	Total (RM)
Fixtures and fi	tting	-	200	00	10	20000
Computers			400	00	10	40000
Photostate mad	chine	· ·	200	00	10	20000
Printers			40	0	10	4000
Sofa			150	00	4	6000
Air-Cond			80	0	5	4000
Fax machine			250	0	2	500
Reception table	e		250	0	2	500
Exhibition boa	rd (training activit	ties)	350	0	3	1050
Softboard			35		5	175
Telephone			36	0	5	1800
Total			119	45	66	98025

#### **APPENDIX B.2**

# ADMINISTRATION EXPENSES SCHEDULE

	Monthly	Other	
Description	Expenditure	Expenditure	Total
Promotion	1000		
Ink Printer	3000		
Water and electricity	345		
A4 Paper	215		
Telephone Bills	516		
Premises insurance		10000	
Deposit Utilities		2000	
Legal and Accounting Fees		12000	
R&D		8000	
Business license		1000	
Total	5076	33000	138076

#### TOTAL PHYSICAL ASSET

# (i) Operating Equipment Cost

Operatin	Cost			
Production Plant	Reactor	R-1	RM	28000.00
		R-2	RM	28000.00
		R-3	RM	28000.00
	Separator	T-1	RM	3000.00
		T-2	RM	3000.00
		T-3	RM	3000.00
	Dryer	S-1	RM	50000.00
	Storage Tank	S-1	RM	10000.00
		S-2	RM	10000.00
		S-3	RM	10000.00
Total		1	RM	173000.00

# (ii) Installation Cost

Installation	Cost	
Onsite		
Purchased Equipment		
Installation	RM	10,000.00
Instrumentation and Control (installed)	RM	10,000.00
Piping (installed)	RM	10,000.00
Electrical and Material		
(installed)		
	RM	10,000.00
Deposit Utilities	RM	5,000.00
Total	RM	45000.00

# (iii) Construction Cost

<b>Construction Cost</b>	Cost	
Offsite		
Engineering and		
supervision	RM	10000
Construction Expenses	RM	17000
Contractor's Fee	RM	7000
Others	RM	1362
Building	RM	20000.00
Yard Improvements	RM	2000.00
Service Facilities	RM	3000.00
Land	RM	247638.00
Total		308000

# (iv) Operating Expenditure Cost

<b>Operating Expenditure</b>	Cost
	RM
Salary	19488
Depreciation	17300
Water and electricity	5000
Factory Insurance	15000
Tools	2000
Total	58788

#### **START UP EXPENSES**

# Sources of Capital

**Total Buildings/Real Estate** 

Owners' Investment (name and percent ownership)
---

Owners' Investment (name an	d percent owners	<u>nip)</u>		
Wan Rosli Bin Wan Sulaiman (4	40%)	\$	200,000	
Muhammad Labib Bin Abd Jalil	(20%)	100	,000	
Mariani Binti Abdul Hamid (209	%)	100	,000	
Nor Ashikin Binti Abdul Hamid	(20%)	100	,000	
<b>Total Investment</b>		\$	500,000	
Bank Loans				
Maybank Funded Loans \$ 1,0				
Total Bank Loans	JME	\$ 1	,000,000	
Startup Expenses				
Buildings/Real Estate				
Installation	V	45,0	000	
Construction		308	,000	
Expenditures		58,7	'88	
Other		1252	28	

\$ 424,316

# **Capital Equipment List**

Machine and Equipment	173,000
<b>Total Capital Equipment</b>	\$ 173,000
<b>Location and Admin Expenses</b>	
Asset Expenditure	\$ 100,000
Monthly Expenditure	5,076
Other Expenditure	33,000
Other	18,444
<b>Total Location and Admin Expenses</b>	\$ 156,520
Reserve for Contingencies	746,164
Summary Statement	
Sources of Capital	
Owners' and other investments	\$ 500,000
Bank loans	1,000,000
<b>Total Source of Funds</b>	\$ 1,500,000
Startup Expenses	
Buildings/real estate	\$ 424,316
Capital equipment	173,000
Location/administration expenses	156,520
Contingency fund	746,164
<b>Total Startup Expenses</b>	\$ 1,500,000

#### **BALANCE SHEET**

1582081

End of year 1		
Assets		
Cash		160918
Buildings/real	estate	424316
Equipment		173000
Location/adm	inistration expense	es 156520
Contingency f	fund	746164
Accumulated	depreciation	-78837
Total asstes		1582081
Liabilities		
Loan payable		900000
Total liabilities		900000
Owner's equity		
Owner's contr	ibutions	500000
Retained earnings (Beginning)		
Retained earn	182081	
Total owner's ed	quity	682081

Total liabilities and owner's equity

# End of year 2

Assets
--------

Assets			
Cash			636185
Buildings/real estate			424316
Equipment			173000
Location/adm	inistration expens	es	156520
Contingency f	fund		746164
Accumulated	depreciation		<u>-15</u> 7674
Total asstes			1978511
Liabilities			
Loan payable			800000
Total liabilities			800000
Owner's equity	7		
Owner's contr	ibutions		500000
Retained earn	ings (Beginning)		182081
Retained earn	ings (Current)	_	496430
Total owner's ed	quity		1178511
<b>Total liabilities</b>	and owner's equ	iity	1978511

# End of Year 3

#### Assets

1291940
424316
173000
156520
746164
-236511
2555429
700000
700000
500000
678511
676918
1855429
2555429

# End of Year 4

Δ	ssets	
$\boldsymbol{H}$	22 CT2	

110000							
Cash	Cash						
Buildings/rea	al estate		424316				
Equipment	Equipment						
Location/adn	ninistration expen	ses	156520				
Contingency	fund		746164				
Accumulated	l depreciation		-315348				
Total asstes			3208113				
Liabilities		·					
Loan payable			600000				
Total liabilities	S		600000				
Owner's equit	ty						
Owner's cont	cributions		500000				
Retained ear	nings (Beginning)		1355429				
Retained ear	nings (Current)		752684				
Total owner's e	equity		2608113				
Total liabilitie	es and owner's eq	uity	3208113				

# End of Year 5

4	~~	_	4~
$\boldsymbol{A}$	66	o	LS

Cash	3015469
Buildings/real estate	424316
Equipment	173000
Location/administration expenses	156520
Contingency fund	746164
Accumulated depreciation	-394185
Total asstes	4121284
Liabilities	7
* 11	=00000
Loan payable	500000
Loan payable Total liabilities	500000
1 •	
Total liabilities	
Total liabilities  Owner's equity	500000
Total liabilities  Owner's equity  Owner's contributions	500000
Total liabilities  Owner's equity  Owner's contributions  Retained earnings (Beginning)	500000 500000 2108113

#### PRODUCT CERTIFICATION



# APPENDIX A.3 THE ADDRESS OF THE MAIN CUSTOMER IN MALAYSIA

No	Name of Company	Company Address	Product
1	E-Trex Trading Company	58, Jalan Jelawat, Taman Banang, Batu Pahat Johor,83000 Malaysia, Johor.	Fashion, Fabric, Textile, Building Materials
2	KAH HWA Industries Sdn Bhd	Jalan Kapal, Tongkang Pecah Industrial Estate, 83010 Batu Pahat, Johor, Malaysia	T-Shirt
3	Firstex Knitting Industry	Lot 4, Jalan Perusahaan 3, Kawasan Perusahaan Beranang, 43700 Beranang, Selangor, Darul Ehsan, Malaysia	Jersey, Double Jersey, Spandex Fabrics, Mini Jacquard, Jacquard Fabrics and Ribs, specialized in Jacquard Fabrics and Spandex Fabrics
4	Natural Batik Village Sdn Bhd	Lot 4898, Batu 9 1/2, Jln Kemaman, Kampung Chengal Lempong, 26100 Balok, Pahang	Batik
5	Batek Malaysia Bhd Company	No. 11204, Jln Sungai Chua, 43000 Kajang, Selangor	Batik
6	Lim Boon Han Core Business	1st Floor, Bangunan Pasar Besar, Jln Hilir Pasar, 15000 Kota Bharu, Kelantan	Batik
7	Noor Arfa Batek	1048K, Kaw Perindustrian Chendering, 21080 Chendering, Terengganu	Batik

# **COMPETITOR'S MARKET TARGET**

No	Competitor's Name		Market Target							
			North	South	Eastern				Western	
			America	America	Europe	Africa	Oceania	Mid East	Europe	
1	Shijiazhuang Xunda Chemical Co., Ltd.		/	/	/	/	/	/	/	
2	K.M.A Exports		/		/					
3	Zhengding Shengguo Chemical Factory		/	/	/	/	/	/	/	
4	Henan Premtec Enterprise Corporation		/	/		/	/	/	/	
5	Cangzhou Xincheng Weiye Chemical Co.Lt	:d	/	/	/	/	/	/	/	
6	M/S A.M.A. HERBAL LABORATORIES I	PVT.LTD	/	/	/			/	/	
7	INVERSIONES Y COM GENESIS LTDA		/	/					/	
8	BIOPREX LABS		/	/	/	/	/	/	/	
	Total		8	8	6	5	5	6	7	

No	Competitor's Name	Market Target								
		Central	Northern	Southern			South	Southeast		
		America	Europe	Europe	Russia	India	Asia	Asia		
1	Shijiazhuang Xunda Chemical Co., Ltd.			/	/	/	/	/		
2	K.M.A Exports	7				/				
3	Zhengding Shengguo Chemical Factory	/	/	/				/		
4	Henan Premtec Enterprise Corporation	/					/	/		
5	Cangzhou Xincheng Weiye Chemical Co.Ltd	/						/		
	M/S A.M.A. HERBAL LABORATORIES									
6	PVT.LTD							/		
7	INVERSIONES Y COM GENESIS LTDA									
8	BIOPREX LABS							/		
	Total	4	2	2	1	2	2	6		

APPENDIX A.5
COMPETITOR'S MARKET TARGET AND MARKET SIZE

		1								Total
No.	Competitor Name		N	Iarl	ket Target			Marke	et Size	(RM)
		Eas	tern Asia	-	Turkey		China	Before	After	
1	Shijiazhuang Xunda Chemical Co., Ltd.		/				/	15%	13.7%	18,115,980.40
2	K.M.A Exports							3.7%	2.3%	123,298,742.10
3	Zhengding Shengguo Chemical Factory		/					8.2%	6.8%	4,123,669.27
4	Henan Premtec Enterprise Corporation							19.4%	18%	80,515,847.11
	Cangzhou Xincheng Weiye Chemical									
5	Co.Ltd		/		/			22%	20.5%	172,533,958.10
	M/S A.M.A. HERBAL LABORATORIES									
6	PVT.LTD		/	1		7		12.8%	11.4%	4,158,591.22
7	INVERSIONES Y COM GENESIS LTDA		/					1.6%	0.2%	3,974,741.38
8	BIOPREX LABS							17.3%	16%	8,713,648.22
	Total		6		1		1	100%	88.9%	415,435,648.80

Total Market Target that was ticked in the table is 74. So, the total market size, 438% is divided by 74, we got 6% for each. After our company enter to the global market, the market size from the other competitors are reduce about 6% because our company take 6% for each of the global market size. NDKKEE new market share is (100-88.9) % = 11.1%

APPENDIX A.6

NDKKEE MARKET TARGET AND MARKET SIZE

No.	Market Target	Export/Import Market	Market Size
1	USA	1%	5.8%
2	UK	1%	5.8%
3	Germany	1%	5.8%
4	India	1%	5.8%
5	East Asia	1%	5.8%
6	Southeast Asia	1%	5.8%
7	Western Asia	1%	5.8%
8	Italy	1%	5.8%
9	Domestic	3.1%	7.6%
	TOTAL	11.1%	54%

The target market size of our company estimated to be 54% including export and domestic market

APPENDIX A.7

COMPETITOR'S PRODUCTION ABILITY/CAPACITY AND FACTORY SIZE

No	Competitors	Types Of Dye	Production Ability/Capacity	Factory Size (SQUARE METERS)
1	Shijiazhuang Xunda Chemical Co., Ltd.	SYNTHETIC	16534.65 tons/year	75000
2	K.M.A Exports	NATURAL	10 tons/year	8000
3	Zhengding Shengguo Chemical Factory	SYNTHETIC	18,000 tons/year	25,000
4	Henan Premtec Enterprise Corporation	SYNTHETIC	600 tons/year	2000
	Cangzhou Xincheng Weiye Chemical			
5	Co.Ltd	SYNTHETIC	2000 tons/year	20,000
	M/S A.M.A. HERBAL			
6	LABORATORIES PVT.LTD	NATURAL	2500 tons/year	20,000
	INVERSIONES Y COM GENESIS			
7	LTDA	SYNTHETIC	4,500 tons/year	45,000
8	BIOPREX LABS	NATURAL	5000 tons/year	15,000
9	NDKKEE (TARGET PRICE)	NATURAL	10 tons/year	7000

#### ALL ASSUMPTIONS IN FINANCIAL PLAN

1) Patent and royalties: Increase RM 5000 by month

2) Physical Asset: Equipment, Furniture, Computer, etc.

3) Depreciation of equipment (monthly):

i) Administration Equipment10% based on straight line method every year

-	Price	Unit		
Types	(RM)/unit	(set)	Total (RM)	Depreciation
Fixtures and fitting	2000	10	20000	2000
Computers	4000	10	40000	4000
Photostate machine	2000	10	20000	2000
Printers	400	10	4000	400
Sofa	1500	4	6000	600
Air-Cond	800	5	4000	400
Fax machine	250	2	500	50
Reception table	250	2	500	50
Exhibition board (training				
activities)	350	3	1050	105
Softboard	35	5	175	17.5
Telephone	360	5	1800	180
Total	11945	66	788370	78837

ii) Operating Equipment10% based on the straight line method every year

Operating Equipment			Cost		Depreciation
Production Plant	Reactor	R-1	RM	28000.00	2800
		R-2	RM	28000.00	2800
		R-3	RM	28000.00	2800
		R-4	RM	0.00	0
		R-5	RM	0.00	0
	Separator	T-1	RM	3000.00	300
		T-2	RM	3000.00	300
		T-3	RM	3000.00	300
	Dryer	S-1	RM	50000.00	5000
	Storage Tank	S-1	RM	10000.00	1000
		S-2	RM	10000.00	1000
		S-3	RM	10000.00	1000
		S-4	RM	0.00	0
Total	THE		RM	173000.00	17300

Total Equipment = Total Administration Equipment + Total
Operating Equipment = 961370.00 192274

# 4) Salaries (monthly)

- increase 10% every year

	1	Year 1	Y	ear 2	Ye	ear 3	Year 4	Year 5
Operating Salary		(RM)	(	RM)	(F	RM)	(RM)	(RM)
Operator (15 workers)		14,400	-1	5,840		17,424	19,166	21,083
Total Gross Salary		14,400	1	5,840		17,424	19,166	21,083
(-) EPF (2%)		288		317		348	383	422
SOCSO (11%)		1,584		1,742		1,917	2,108	2,319
Net Salary Operating Labor (by month)		12,528	1	3,781		15,159	16,675	18,342
Net Salary Operating Labor (by year)		150,336	16	55,370	1	81,907	200,097	220,107
Supervisor		3,000		3,300		3,630	3,993	4,392
Manager		5,000	1	5,500		6,050	6,655	7,321
Total Gross Salary		8,000	4	8,800		9,680	10,648	11,713
(-) EPF (2%)		160		176		194	213	234
SOCSO (11%)		880		968		1,065	1,171	1,288
Net Salary Operating Labor (by month)	١, ١	6,960		7,656		8,422	9,264	10,190
Net Salary Operating Labor (by year)		83,520	ç	1,872	1	01,059	111,165	122,282

Admin Salary		Year 1 (RM)	l .	ear 2 (RM)	,	Year 3 (RM)	Year 4 (RM)	Year 5 (RM)
Shareholder partners (4 workers)								
		19600	2	21560		23716	26087.6	28696.36
Clerk (2 workers)								
		1600		1760		1936	2129.6	2342.56
Total Gross Salary								
		21200	2	23320		25652	28217.2	31038.92
(-) EPF (2%)								
		424		466.4		513.04	564.344	620.7784
SOCSO (11%)								
		2332	2	565.2	2	821.72	3103.892	3414.2812
			1					
Total Salary		43,600	4	7,960	1	52,756	58,032	63,835
	١.				7			
Payroll		5,668		6,235		6,858	7,544	8,299
		971/7						

Advertising	1500	1800	2160	2592	3110.4
Interest	5000	4500	4000	3500	3000
Maintenance (5% increase every year)	0	0	0	19227	20189

5) Revenues/Sales: 10% increase monthly

6) Payroll expenses: 11% of salary

7) Raw material: Increase 20% by year 8) Interest: Decrease RM 500 per year 9) Advertising cost: 1.25% of revenue

10) Income tax: 25% of earning before income tax (EBIT)

Cost of Raw Material		\$/kg	
Raw Material A Raw Material B			0.25 0.05
Total	1		0.3

Raw Material Requirement for 1 kg of Nat Dye = 20 kg of raw material

Cost of Prodcution for 1kg Nat Dye

RM6

	Year 1	Year 2	Year 3	Year 4	Year 5
Description	(by month)				
Raw Material	1,500	1,800	2,160	2,592	3,110
Production Cost of Raw Material (RM)	9,000	10,800	12,960	15,552	18,662

**APPENDIX B.6** 

#### SALES PROJECTIONS FOR THE EXPECTED GROWTH RATE

Year 1													Year
Month	1	2	3	4	5	6	7	8	9	10	11	12	Total
Units Price per	-	-	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	15,000
kg		-	80	80	80	80	80	80	80	80	80	80	
Sales (RM)			120,000	120,000	120,000	120,000	120,000	120,000	120,000	120,000	120,000	120,000	1,200,000
Year 2													
Month	1	2	3	4	5	6	7	8	9	10	11	12	Year Total
Units	1,800	1,800	1,800	1,800	1,800	1,800	1,800	1,800	1,800	1,800	1,800	1,800	21,600
Price per kg	80	80	80	80	80	80	80	80	80	80	80	80	
Sales (RM)	144,000	144,000	144,000	144,000	144,000	144,000	144,000	144,000	144,000	144,000	144,000	144,000	1,728,000

Year 3													
Month	1	2	3	4	5	6	7	8	9	10	11	12	Year Total
Units	2,160	2,160	2,160	2,160	2,160	2,160	2,160	2,160	2,160	2,160	2,160	2,160	25,920
Price per kg	80	80	80	80	80	80	80	80	80	80	80	80	
Sales (RM)	172,800	172,800	172,800	172,800	172,800	172,800	172,800	172,800	172,800	172,800	172,800	172,800	2,073,600
Year 4													
Month	1	2	3	4	5	6	7	8	9	10	11	12	Year Total
Units	2,592	2,592	2,592	2,592	2,592	2,592	2,592	2,592	2,592	2,592	2,592	2,592	31,104
Price per kg	80	80	80	80	80	80	80	80	80	80	80	80	
Sales (RM)	207,360	207,360	207,360	207,360	207,360	207,360	207,360	207,360	207,360	207,360	207,360	207,360	2,488,320
Year 5													
Month	1	2	3	4	5	6	7	8	9	10	11	12	Year Total
Units	3,110	3,110	3,110	3,110	3,110	3,110	3,110	3,110	3,110	3,110	3,110	3,110	37,325
Price per kg	80	80	80	80	80	80	80	80	80	80	80	80	
Sales (RM)	248,832	248,832	248,832	248,832	248,832	248,832	248,832	248,832	248,832	248,832	248,832	248,832	2,985,984

#### PROJECTED PROFIT AND LOSS STATEMENT

Year 1													
Month	1	2	3	4	5	6	7	8	9	10	11	12	Year Total
	RM	RM	RM	RM	RM	RM	RM	RM	RM	RM	RM	RM	RM
SALES	-	-	120,000	120,000	120,000	120,000	120,000	120,000	120,000	120,000	120,000	120,000	1,200,000
MINUS : COST OF	-	-	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000	9,000	90,000
PRODUCTION													
GROSS PROFIT		-	111,000	111,000	111,000	111,000	111,000	111,000	111,000	111,000	111,000	111,000	1,110,000
MINUS: EXPENDITURES													
Salary	43,600	43,600	43,600	43,600	43,600	43,600	43,600	43,600	43,600	43,600	43,600	43,600	523,200
Payroll Expenses (EPF, SOCSO)	5,668	5,668	5,668	5,668	5,668	5,668	5,668	5,668	5,668	5,668	5,668	5,668	68,016
Promotion/Advertising	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	18,000
Ink Printer	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	36,000
Water and electricity	3,450	3,450	3,450	3,450	3,450	3,450	3,450	3,450	3,450	3,450	3,450	3,450	41,400
A4 Paper	215	215	215	215	215	215	215	215	215	215	215	215	2,580
Telephone Bills	516	516	516	516	516	516	516	516	516	516	516	516	6,192
Premises insurance	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	12,000
Legal and Accounting Fees	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	12,000
R&D	667	667	667	667	667	667	667	667	667	667	667	667	8,000
Interest	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	60,000
Depreciation	6,570	6,570	6,570	6,570	6,570	6,570	6,570	6,570	6,570	6,570	6,570	6,570	78,837
Business license	1,000	-	-	-	``-	/ -	-	-	-	-	-	-	1,000
TOTAL EXPENSES	73,185	72,185	72,185	72,185	72,185	72,185	72,185	72,185	72,185	72,185	72,185	72,185	867,225
Earning Before Income Tax (EBIT)	(73,185)	(72,185)	38,815	38,815	38,815	38,815	38,815	38,815	38,815	38,815	38,815	38,815	242,775
Income Tax	(18,296)	(18,046)	9,704	9,704	9,704	9,704	9,704	9,704	9,704	9,704	9,704	9,704	60,694
NET PROFIT/LOSS	(54,889)	(54,139)	29,111	29,111	29,111	29,111	29,111	29,111	29,111	29,111	29,111	29,111	182,081

Year 2													
Month	1	2	3	4	5	6	7	8	9	10	11	12	Year Total
	RM	RM	RM	RM	RM	RM	RM	RM	RM	RM	RM	RM	RM
SALES	144,000	144,000	144,000	144,000	144,000	144,000	144,000	144,000	144,000	144,000	144,000	144,000	1,728,000
MINUS : COST OF	10,800	10,800	10,800	10,800	10,800	10,800	10,800	10,800	10,800	10,800	10,800	10,800	129,600
PRODUCTION					7 4								
GROSS PROFIT	133,200	133,200	133,200	133,200	133,200	133,200	133,200	133,200	133,200	133,200	133,200	133,200	1,598,400
MINUS : EXPENDITURES						_							
Salary Payroll Expenses (EPF,	47,960	47,960	47,960	47,960	47,960	47,960	47,960	47,960	47,960	47,960	47,960	47,960	575,520
SOCSO)	6,235	6,235	6,235	6,235	6,235	6,235	6,235	6,235	6,235	6,235	6,235	6,235	74,818
Promotion/Advertising	1,800	1,800	1,800	1,800	1,800	1,800	1,800	1,800	1,800	1,800	1,800	1,800	21,600
Ink Printer	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	36,000
Water and electricity	4,313	4,313	4,313	4,313	4,313	4,313	4,313	4,313	4,313	4,313	4,313	4,313	51,750
A4 Paper	269	269	269	269	269	269	269	269	269	269	269	269	3,225
Telephone Bills	645	645	645	645	645	645	645	645	645	645	645	645	7,740
Premises insurance	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	12,000
Legal and Accounting Fees	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	12,000
R&D	667	667	667	667	667	667	667	667	667	667	667	667	8,004
Interest	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500	4,500	
Depreciation	6,570	6,570	6,570	6,570	6,570	6,570	6,570	6,570	6,570	6,570	6,570	6,570	78,837
Business license	1,000			- 1	<u> </u>								1,000
TOTAL EXPENSES	78,958	77,958	77,958	77,958	77,958	77,958	77,958	77,958	77,958	77,958	77,958	77,958	936,494
Earning Before Income Tax (EBIT)	54,242	55,242	55,242	55,242	55,242	55,242	55,242	55,242	55,242	55,242	55,242	55,242	661,906
Income Tax	13,561	13,811	13,811	13,811	13,811	13,811	13,811	13,811	13,811	13,811	13,811	13,811	165,477
NET PROFIT/LOSS	40,682	41,432	41,432	41,432	41,432	41,432	41,432	41,432	41,432	41,432	41,432	41,432	496,430

Year 3													
Month	1	2	3	4	5	6	7	8	9	10	11	12	Year Total
	RM												
SALES	172,800	172,800	172,800	172,800	172,800	172,800	172,800	172,800	172,800	172,800	172,800	172,800	2,073,600
MINUS : COST OF	12,960	12,960	12,960	12,960	12,960	12,960	12,960	12,960	12,960	12,960	12,960	12,960	155,520
PRODUCTION					7 4								
GROSS PROFIT	159,840	159,840	159,840	159,840	159,840	159,840	159,840	159,840	159,840	159,840	159,840	159,840	1,918,080
	-	_											
MINUS : EXPENDITURES													
Salary	52,756	52,756	52,756	52,756	52,756	52,756	52,756	52,756	52,756	52,756	52,756	52,756	633,072
Payroll Expenses (EPF, SOCSO)	6,858	6,858	6,858	6,858	6,858	6,858	6,858	6,858	6,858	6,858	6,858	6,858	82,299
Promotion/Advertising	2,160	2,160	2,160	2,160	2,160	2,160	2,160	2,160	2,160	2,160	2,160	2,160	25,920
Ink Printer	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	36,000
Water and electricity	5,391	5,391	5,391	5,391	5,391	5,391	5,391	5,391	5,391	5,391	5,391	5,391	64,688
A4 Paper	336	336	336	336	336	336	336	336	336	336	336	336	4,031
Telephone Bills	806	806	806	806	806	806	806	806	806	806	806	806	9,675
Premises insurance	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	12,000
Legal and Accounting Fees	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	12,000
R&D	667	667	667	667	667	667	667	667	667	667	667	667	8,000
Interest	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	48,000
Depreciation	6,570	6,570	6,570	6,570	6,570	6,570	6,570	6,570	6,570	6,570	6,570	6,570	78,837
Business license	1,000			_ 1	A 1 F.								1,000
TOTAL EXPENSES	85,544	84,544	84,544	84,544	84,544	84,544	84,544	84,544	84,544	84,544	84,544	84,544	1,015,522
Earning Before Income Tax (EBIT)	74,296	75,296	75,296	75,296	75,296	75,296	75,296	75,296	75,296	75,296	75,296	75,296	902,558
Income Tax	18,574	18,824	18,824	18,824	18,824	18,824	18,824	18,824	18,824	18,824	18,824	18,824	225,639
NET PROFIT/LOSS	55,722	56,472	56,472	56,472	56,472	56,472	56,472	56,472	56,472	56,472	56,472	56,472	676,918

Year 4													
Month	1	2	3	4	5	6	7	8	9	10	11	12	Year Total
	RM												
SALES	207,360	207,360	207,360	207,360	207,360	207,360	207,360	207,360	207,360	207,360	207,360	207,360	2,488,320
MINUS : COST OF	15,552	15,552	15,552	15,552	15,552	15,552	15,552	15,552	15,552	15,552	15,552	15,552	186,624
PRODUCTION													
GROSS PROFIT	191,808	191,808	191,808	191,808	191,808	191,808	191,808	191,808	191,808	191,808	191,808	191,808	2,301,696
				_/									
MINUS : EXPENDITURES													
Salary	58,032	58,032	58,032	58,032	58,032	58,032	58,032	58,032	58,032	58,032	58,032	58,032	696,379
Payroll Expenses (EPF, SOCSO)	7,544	7,544	7,544	7,544	7,544	7,544	7,544	7,544	7,544	7,544	7,544	7,544	90,529
Promotion/Advertising	2,592	2,592	2,592	2,592	2,592	2,592	2,592	2,592	2,592	2,592	2,592	2,592	31,104
Ink Printer	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	36,000
Water and electricity	6,738	6,738	6,738	6,738	6,738	6,738	6,738	6,738	6,738	6,738	6,738	6,738	80,859
A4 Paper	420	420	420	420	420	420	420	420	420	420	420	420	5,039
Telephone Bills	1,008	1,008	1,008	1,008	1,008	1,008	1,008	1,008	1,008	1,008	1,008	1,008	12,094
Renovation/Maintenance expenses	16,023	16.023	16.023	16,023	16.023	16,023	16,023	16,023	16,023	16,023	16.023	16,023	192,276
Premises insurance	1.000	1.000	1.000	1.000	1.000	1.000	1.000	1,000	1.000	1.000	1.000	1,000	12,000
Legal and Accounting Fees	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	12,000
R&D	667	667	667	667	667	667	667	667	667	667	667	667	8,000
Interest	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	42,000
Depreciation	6,570	6,570	6,570	6,570	6,570	6,570	6,570	6,570	6,570	6,570	6,570	6,570	78,837
Business license	1,000			- 1	U								1,000
TOTAL EXPENSES	109,093	108,093	108,093	108,093	108,093	108,093	108,093	108,093	108,093	108,093	108,093	108,093	1,298,118
Earning Before Income Tax (EBIT)	82,715	83,715	83,715	83,715	83,715	83,715	83,715	83,715	83,715	83,715	83,715	83,715	1,003,578
Income Tax	20,679	20,929	20,929	20,929	20,929	20,929	20,929	20,929	20,929	20,929	20,929	20,929	250,895
NET PROFIT/LOSS	62,036	62,786	62,786	62,786	62,786	62,786	62,786	62,786	62,786	62,786	62,786	62,786	752,684

Year 5													
Month	1	2	3	4	5	6	7	8	9	10	11	12	Year Total
	RM												
SALES	248,832	248,832	248,832	248,832	248,832	248,832	248,832	248,832	248,832	248,832	248,832	248,832	2,985,984
MINUS : COST OF	18,662	18,662	18,662	18,662	18,662	18,662	18,662	18,662	18,662	18,662	18,662	18,662	223,949
PRODUCTION					7 -								
GROSS PROFIT	230,170	230,170	230,170	230,170	230,170	230,170	230,170	230,170	230,170	230,170	230,170	230,170	2,762,035
MINUS : EXPENDITURES													
Salary	63,835	63,835	63,835	63,835	63,835	63,835	63,835	63,835	63,835	63,835	63,835	63,835	766,017
Payroll Expenses (EPF, SOCSO)	8,299	8,299	8,299	8,299	8,299	8,299	8,299	8,299	8,299	8,299	8,299	8,299	99,582
Promotion/Advertising	3,110	3,110	3,110	3,110	3,110	3,110	3,110	3,110	3,110	3,110	3,110	3,110	37,325
Ink Printer	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	36,000
Water and electricity	8,423	8,423	8,423	8,423	8,423	8,423	8,423	8,423	8,423	8,423	8,423	8,423	101,074
A4 Paper	525	525	525	525	525	525	525	525	525	525	525	525	6,299
Telephone Bills	1,260	1,260	1,260	1,260	1,260	1,260	1,260	1,260	1,260	1,260	1,260	1,260	15,117
Renovation/Maintenance expenses	16,824	16.824	16.824	16,824	16.824	16.824	16.824	16.824	16.824	16.824	16.824	16.824	201,890
Premises insurance	1,000	1,000	1,000	1,000	1,000	1.000	1,000	1,000	1,000	1,000	1,000	1,000	12,000
Legal and Accounting Fees	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	12,000
R&D	667	667	667	667	667	667	667	667	667	667	667	667	8,000
Interest	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	36,000
Depreciation	6,570	6,570	6,570	6,570	6,570	6,570	6,570	6,570	6,570	6,570	6,570	6,570	78,837
Business license	1,000			1									1,000
TOTAL EXPENSES	118,512	117,512	117,512	117,512	117,512	117,512	117,512	117,512	117,512	117,512	117,512	117,512	1,411,141
Earning Before Income Tax (EBIT)	111,658	112,658	112,658	112,658	112,658	112,658	112,658	112,658	112,658	112,658	112,658	112,658	1,350,894
Income Tax	27,914	28,164	28,164	28,164	28,164	28,164	28,164	28,164	28,164	28,164	28,164	28,164	337,723
NET PROFIT/LOSS	83,743	84,493	84,493	84,493	84,493	84,493	84,493	84,493	84,493	84,493	84,493	84,493	1,013,170

#### **CASH FLOW STATEMENT**

Year 1													
Month	1	2	3	4		5 6	7	8	9	10		11 12	Total Year
Operating													
activities													
Net profit													
(loss)	(54,889)	(54,139)	29,111	29,111	29,111	29,111	29,111	29,111	29,111	29,111	29,111	29,111	182,081
Add:	C 570	6.570	6.570	c 570	C 570	( 570	C 570	C 570	C 570	<i>( 570</i> )	c 570	6.570	70 027
Depreciation Cash flow from	6,570	6,570	6,570	6,570	6,570	6,570	6,570	6,570	6,570	6,570	6,570	6,570	78,837
operations	(48,319)	(47,569)	35,681	35,681	35,681	35,681	35,681	35,681	35,681	35,681	35,681	35,681	260,918
1	(40,317)	(47,307)	33,001	55,001	33,001	33,001	33,001	33,001	33,001	33,001	33,001	33,001	200,710
Investing activities													
Buildings/real													
estate	(424,316)												(424,316)
Capital	(,,												( 1,0 - 0)
equipment	(173,000)												(173,000)
Location/administration													
expenses	(156,520)												(156,520)
Contingency													
fund	(746,164)												(746,164)
Financing						. V.							
activities					10								
Loan Payment							(50,000)	(50,000)	(20,000)			(100,000)	(220,000)
Loan I ayment							(30,000)	(30,000)	(20,000)			(100,000)	(220,000)
Bank Loan	1,000,000												1,000,000
Owner's cash	-,,												-,,
contribution	500,000	120,000											620,000
Increase (decrease in													
cash)	(48,319)	72,431	35,681	35,681	35,681	35,681	(14,319)	(14,319)	15,681	35,681	35,681	(64,319)	160,918
Beginning cash				·	·								
balance	-	(48,319)	24,111	59,792	95,473	131,153	166,834	152,515	138,195	153,876	189,557	225,238	-
Ending cash													
balance	(48,319)	24,111	59,792	95,473	131,153	3 166,834	152,515	138,195	153,876	189,557	225,238	160,918	160,918

Year 2													
Month Operating activities	1	2	3	4	5	6	7	8	9	10	11	12	Total Year
Net profit (loss) Add :	40,682	41,432	41,432	41,432	41,432	41,432	41,432	41,432	41,432	41,432	41,432	41,432	496,430
Depreciation	6,570	6,570	6,570	6,570	6,570	6,570	6,570	6,570	6,570	6,570	6,570	6,570	78,837
Cash flow from operations	47,251	48,001	48,001	48,001	48,001	48,001	48,001	48,001	48,001	48,001	48,001	48,001	575,267
Financing Activities Loan Payment												(100,000)	(100,000)
Increase (decrease in cash)	47,251	48,001	48,001	48,001	48,001	48,001	48,001	48,001	48,001	48,001	48,001	(51,999)	475,267
Beginning cash balance Ending cash	160,918	208,170	256,171	304,172	352,174	400,175	448,177	496,178	544,179	592,181	640,182	688,184	160,918
balance	208,170	256,171	304,172	352,174	400,175	448,177	496,178	544,179	592,181	640,182	688,184	636,185	636,185
Year 3													
Month  Operating activities  Net profit	1	2	3	4	5	6	7	8	9	10	11	12	Total Year
(loss)	55,722	56,472	56,472	56,472	56,472	56,472	56,472	56,472	56,472	56,472	56,472	56,472	676,918
Add: Depreciation	6,570	6,570	6,570	6,570	6,570	6,570	6,570	6,570	6,570	6,570	6,570	6,570	78,837
Cash flow from operations	62,292	63,042	63,042	63,042	63,042	63,042	63,042	63,042	63,042	63,042	63,042	63,042	755,755
Financing Activities						7							
Loan Payment						V						(100,000)	(100,000)
Increase (decrease in cash)	62,292	63,042	63,042	63,042	63,042	63,042	63,042	63,042	63,042	63,042	63,042	(36,958)	655,755
Beginning cash balance	636,185	698,477	761,519	824,561	887,603	950,646	1,013,688	1,076,730	1,139,772	1,202,814	1,265,856	1,328,898	636,185
Ending cash balance	698,477	761,519	824,561	887,603	950,646	1,013,688	1,076,730	1,139,772	1,202,814	1,265,856	1,328,898	1,291,940	1,291,940

Year 4

Month Operating	1	2	3	4	5	6	7	8	9	10	11	12	Total Year
activities Net profit													
(loss) Add:	62,036	62,786	62,786	62,786	62,786	62,786	62,786	62,786	62,786	62,786	62,786	62,786	752,684
Depreciation	6,570	6,570	6,570	6,570	6,570	6,570	6,570	6,570	6,570	6,570	6,570	6,570	78,837
Cash flow from operations	68,606	69,356	69,356	69,356	69,356	69,356	69,356	69,356	69,356	69,356	69,356	69,356	831,521
Financing Activities							-						_
Loan Payment												(100,000)	(100,000)
Increase (decrease in cash)	68,606	69,356	69,356	69,356	69,356	69,356	69,356	69,356	69,356	69,356	69,356	(30,644)	731,521
Beginning cash balance	1,291,940	1,360,546	1,429,902	1,499,258	1,568,614	1,637,970	1,707,326	1,776,682	1,846,038	1,915,393	1,984,749	2,054,105	1,291,940
Ending cash balance	1,360,546	1,429,902	1,499,258	1,568,614	1,637,970	1,707,326	1,776,682	1,846,038	1,915,393	1,984,749	2,054,105	2,023,461	2,023,461
Year 5													
Month Operating activities	1	2	3	4	5	6	7	8	9	10	11	12	Total Year
Net profit (loss) Add :	83,743	84,493	84,493	84,493	84,493	84,493	84,493	84,493	84,493	84,493	84,493	84,493	1,013,170
Depreciation	6,570	6,570	6,570	6,570	6,570	6,570	6,570	6,570	6,570	6,570	6,570	6,570	78,837
Cash flow from operations	90,313	91,063	91,063	91,063	91,063	91,063	91,063	91,063	91,063	91,063	91,063	91,063	1,092,007
Financing Activities					1								
												(100,000)	(100,000)
Loan Payment Increase (decrease in						- *						(100,000)	(100,000)
cash)	90,313	91,063	91,063	91,063	91,063	91,063	91,063	91,063	91,063	91,063	91,063	(8,937)	992,007
Beginning cash balance	2,023,461	2,113,774	2,204,837	2,295,900	2,386,964	2,478,027	2,569,090	2,660,153	2,751,216	2,842,279	2,933,342	3,024,405	2,023,461
Ending cash balance	2,113,774	2,204,837	2,295,900	2,386,964	2,478,027	2,569,090	2,660,153	2,751,216	2,842,279	2,933,342	3,024,405	3,015,469	3,015,469